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Institute of Developing
Economies, Tokyo, Japan

**The Energularity: The Future of
Energy and the Energy of the Future**



La era industrial de la energía y el transporte está a punto de disruptión. Este libro demuestra que la tecnología solar, los vehículos eléctricos y autónomos y otras tecnologías exponenciales están abriendo paso a la nueva era de la energía limpia, basada en el conocimiento.

La Era de Piedra no se acaba porque nos quedamos sin piedras. Se termina porque las rocas fueron desplazadas por una tecnología superior: el bronce. La era de las fuentes de energía centralizadas, de "control y mando", basadas en la extracción de recursos, no se terminará porque nos quedemos sin petróleo, gas natural, carbón o uranio.

Se terminará porque estas fuentes de energías, los modelos de negocio que utilizan, y los productos que los sostienen se volverán obsoletos gracias a tecnologías, arquitecturas de producto y modelos de negocio superiores. Tecnologías exponenciales como la energía solar, solar,ólica, los vehículos eléctricos y autónomos traerán la disruptión y borrarán las industrias de la energía y el transporte tal como las conocemos.

Ésta es una disruptión basada en la tecnología, reminiscente de como el teléfono móvil, internet o las computadoras personales barieron industrias como la telefonía fija,

a publicación y la fotografía con rollos de película. Así como estas disruptiones voltearon la arquitectura de la información, así la disruptión limpia volteará la arquitectura de la energía y trae una energía limpia, abundante y participativa. Similmente la disruptión limpia es inevitable y será rápido. La era industrial de la energía y el transporte se acabará para 2030. O quizás antes.



Disrupción Limpia es un libro visionario sobre la transición energética exponencial de energías fósiles a energías limpias. España lo ha sido pionero en algunas áreas de energía renovable y podría seguir siendolo con una clara visión de futuro. Latinoamérica también podría convertirlo en la Arabia Saudita de las energías renovables.

Ramón Tamames, miembro de número de la Real Academia de Ciencias Morales y Políticas, economista, político, y columnista en prensa y radio.

Disrupción Limpia es un libro realmente revolucionario que visualiza la evolución exponencial de las industrias de la energía y el transporte durante las próximas dos décadas. ¿Serán acertadas las predicciones de Tony Seba en 2030? Si es así, como qué estaremos, para el beneficio de toda la humanidad?

José Luis Cordeiro, director del Millennium Project, profesor fundador de Singularity University, autor, y experto en energía y tecnología.

www.tonyseba.com

ISBN: 9780997047103



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TONY SEBA

DISRUPCIÓN LIMPIA

DISRUPCIÓN LIMPIA

DE LA ENERGÍA Y EL TRANSPORTE

Tony Seba

Cómo Silicon Valley
Hará Obsoletos al Petróleo,
Gas Natural, Carbón,
Energía Nuclear,
Empresas Eléctricas y
Vehículos Convencionales
para 2030.



PRÓLOGO DE
JOSÉ LUIS CORDEIRO



Venezuela: “Piccola Venezia”

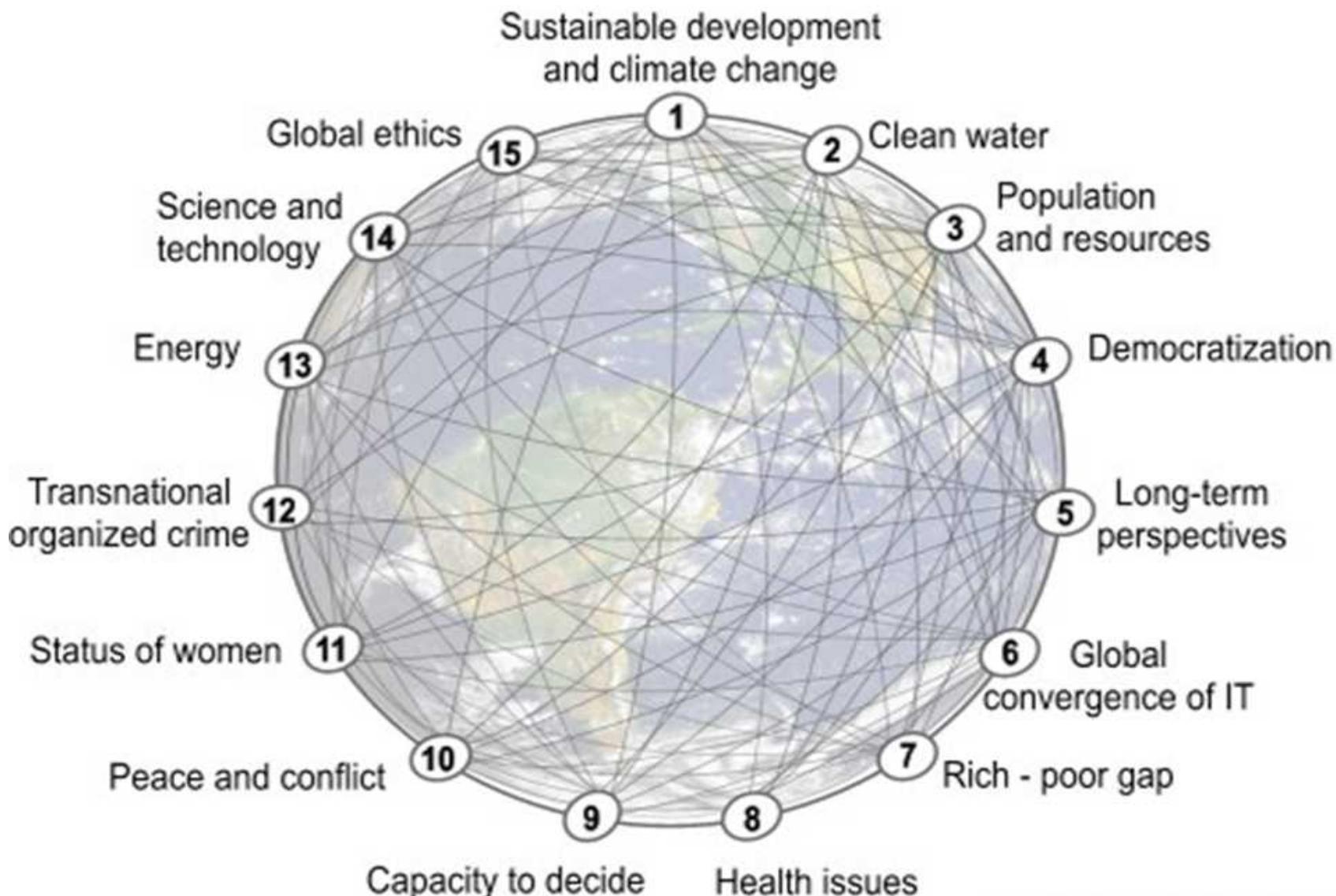


The Millennium Project



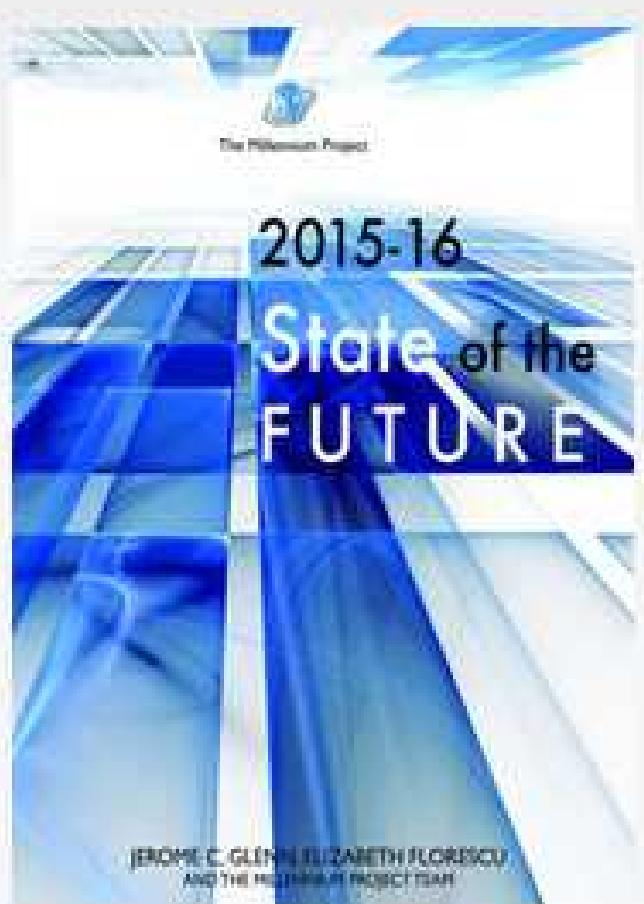
Global futurist think-tank with over 50 nodes around the world

15 Global Challenges



2015-16 State of the Future

by Jerome C. Glenn, Elizabeth Florescu, and The Millennium Project Team



Pages: 289; includes some 40 graphs

ISBN: 978-0-9882639-2-5

Library of Congress Control Number: 98-646672

The **2015-16 State of the Future** is a comprehensive analysis of global trends, potentials for the future, and actions and policies needed to address them. It is the most authoritative and unparalleled breadth and depth. "It is time for us to move beyond the tolerance of business as usual", warns the author.

A lucid, thought-provoking, strategically oriented analysis.
Mihaly Simai, former Chairman, United Nations Commission on Environment and Development

The State of the Future can make a difference.
Wendell Bell, Professor Emeritus, Yale University

Global intelligence on the future of the world.
KurzweilAI News

So important for many people around the world.
Eleonora Masini, former Secretary and Undersecretary of State, Italy

Absolutely worth the reader's time... takes the reader into the future.
Defense & Foreign Affairs Policy Journal

Strategic Planning for the Planet... remarkable.
William Halal, Foresight Journal



The Millennium Project

2030 LATINO AMERICA

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The Millennium Project

Una lectura fascinante para cualquiera que se pregunte como será el mundo en el año 2030, y más allá.

Andrés Oppenheimer, Columnista del *Miami Herald* y ganador del Pulitzer Prize (Argentina)

Latinoamérica 2030 ofrece escenarios útiles al pensamiento y a la acción volcados a superar los grandes desafíos de la región, en su relación con el mundo global.

Fernando Henrique Cardoso, Expresidente (Brasil)

Esta publicación del Millennium Project es un aporte muy relevante que debería ser consultada por académicos, políticos, empresarios y todos aquellos interesados en contribuir a mejorar las condiciones de vida en nuestros países.

Eduardo Frei Ruiz-Tagle, Expresidente (Chile)

Información invaluable para el futuro de las Naciones Unidas, sus estados miembros y la sociedad civil.

Ban Ki-moon, Secretario General de las Naciones Unidas (Corea del Sur)

La idiotez latinoamericana es como la materia: no se destruye, sino se transforma. Esperamos que las próximas dos décadas no sirvan para repetir los errores de las décadas pasadas.

Carlos Alberto Montaner, Escritor y periodista galardonado (Cuba)

Una visión a largo plazo, de una Latinoamérica en continuidad desde Canadá pasando por Illinois, Nueva York, Florida y todo el suroeste de EUA, para llegar a la Tierra del Fuego.

Ramón Tamames, Político y economista galardonado (España)

Una lectura obligatoria para cualquier tomador de decisión con visión de futuro.

Enrique Peña Nieto, Presidente (México)

Durante años Latinoamérica ha vivido fascinada con el pasado. Para quienes creemos que es hora de fascinarnos con el futuro y hacerlo nuestro de una buena vez, este libro es una herramienta imprescindible.

Álvaro Vargas Llosa, Polítólogo y escritor galardonado (Perú)

Latinoamérica 2030 constituye una importante y rica herramienta de trabajo, que nos permite visualizar los escenarios posibles y plausibles que el futuro depara a nuestra región.

Leonel Fernández, Expresidente (República Dominicana)

Un libro fascinante para pensar y repensar el futuro de la región.

Diego Arria, Ex Secretario General Adjunto de las Naciones Unidas (Venezuela)



www.millennium-project.org

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OF THE WORLD

World Economic Forum





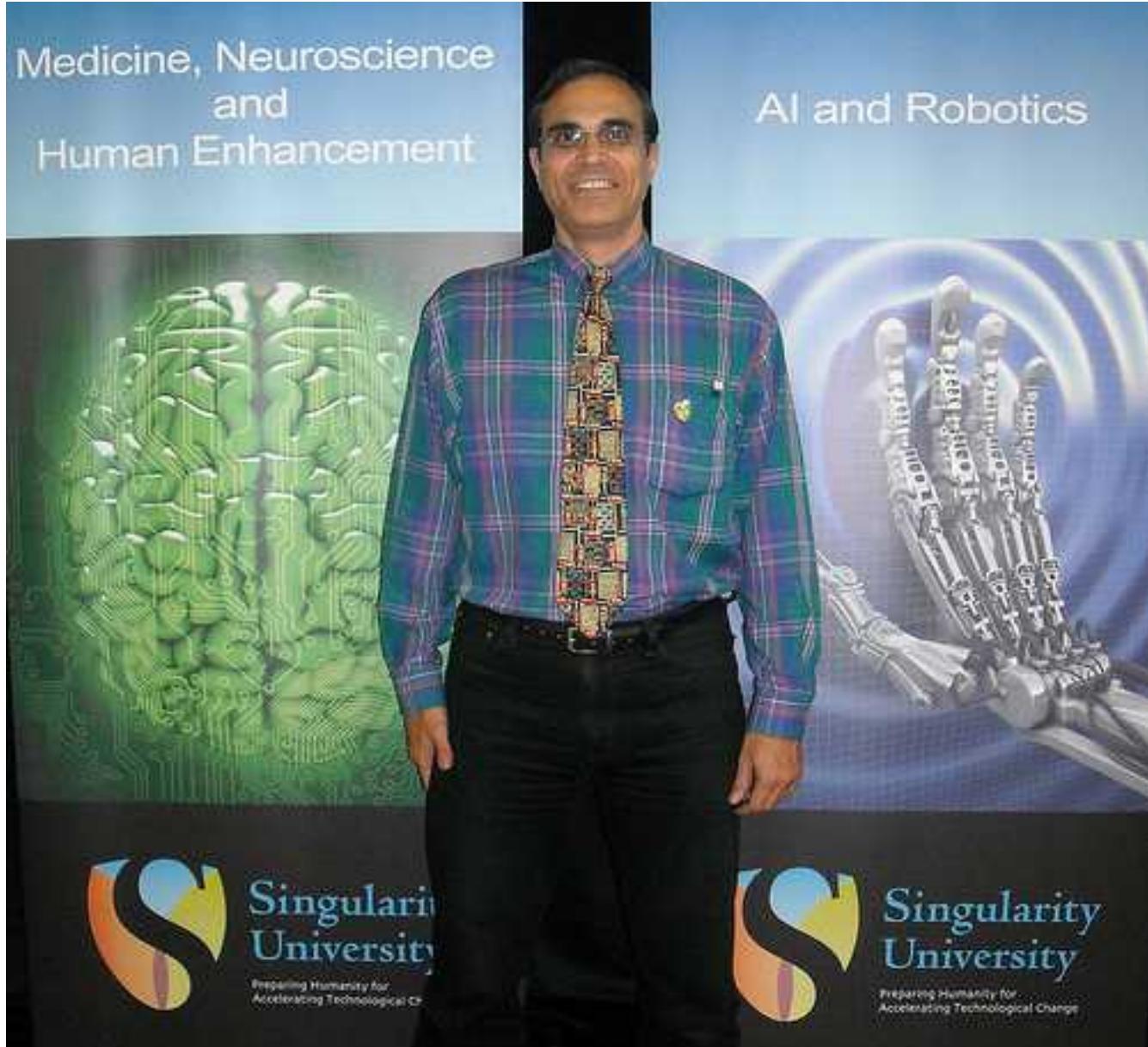


ATINOAMÉRICA, SEGÚN TRUMF



Singularity University

Google



Revolution
in Egypt

Joe Klein: What the U.S. should do
On the Street: Hope meets anxiety
Muslim Brotherhood: What it wants

Oscars:
Portraits of
star power

TIME

2045

The Year Man Becomes Immortal*

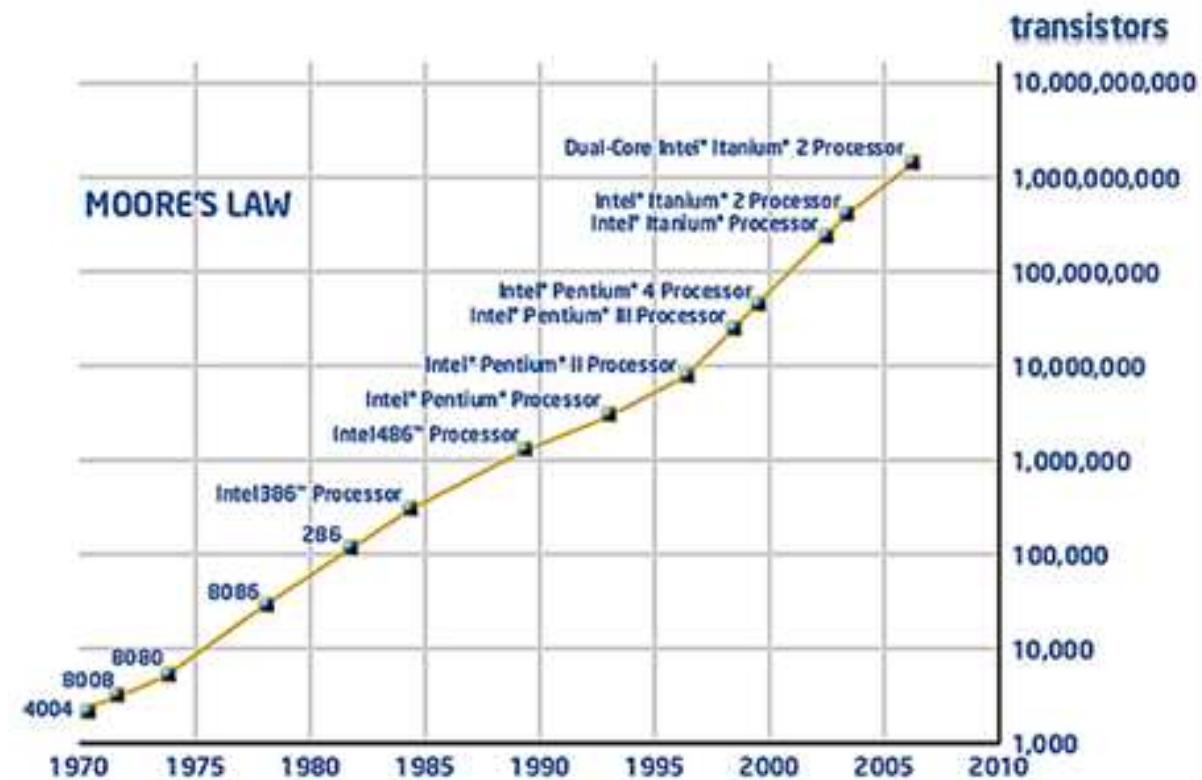
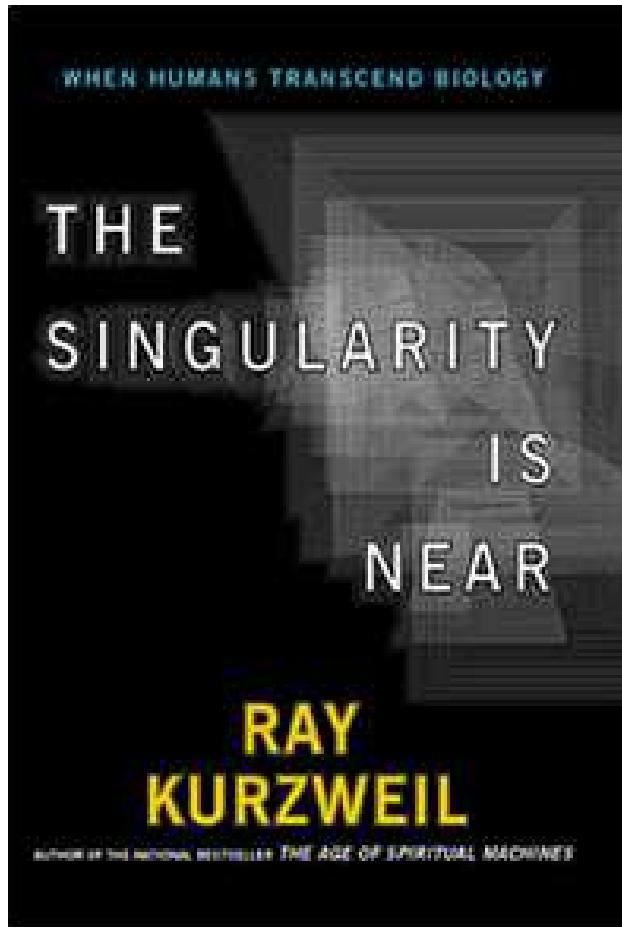
BY LEV GROSSMAN



If you believe
humans and
machines will
become one,
welcome to
the Singularity
movement.

Ray Kurzweil (MIT): *The Singularity is Near*

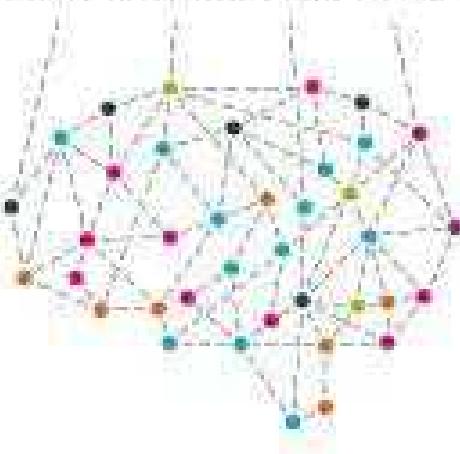
- www.singularity.com
- Bill Gates





HOW TO CREATE A MIND

THE SECRET OF
HUMAN THOUGHT REVEALED



RAY KURZWEIL

AUTHOR OF THE NEW YORK TIMES #1 BESTSELLING
THE SINGULARITY IS NEAR

Ray Kurzweil

Cómo crear una mente

El secreto del pensamiento humano

lola
books

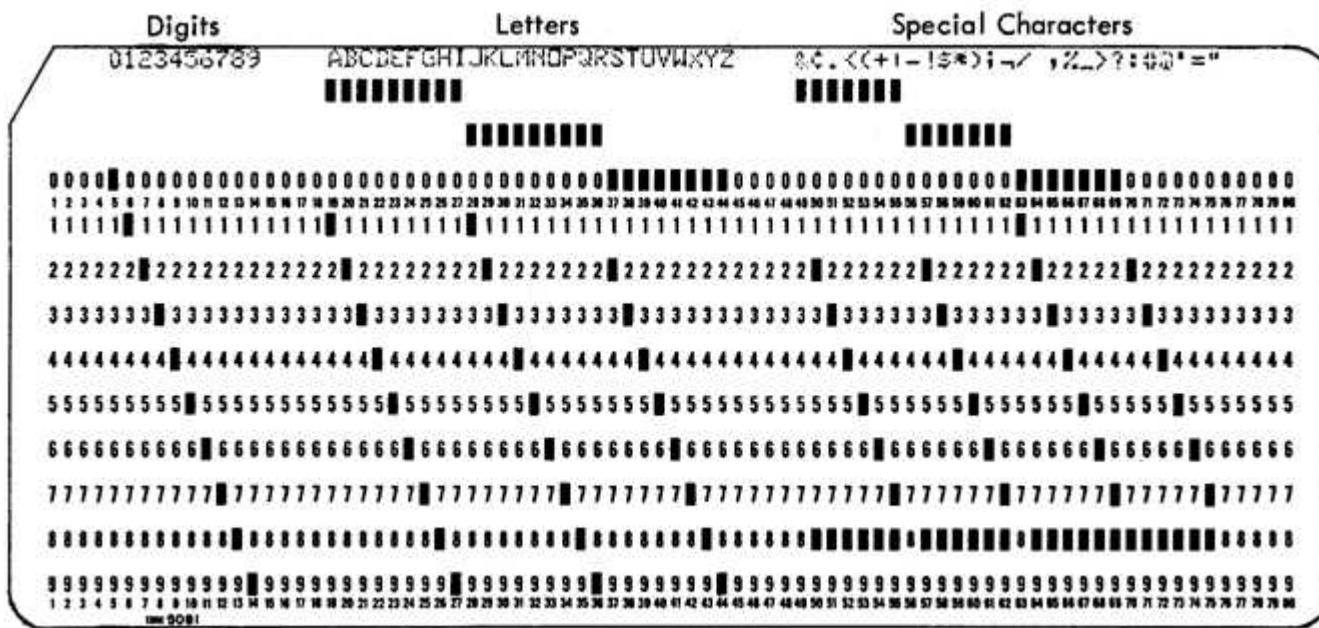


Figure 4. Card Codes and Graphics for 64-Character Set





1993



2013

WAKE UP!



2005



2014



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health and traits

These tables list those [clinical reports](#) we consider most notable based on your genetic information.

Move your mouse over the colored bars or icons for a glance at your data. Click the name of any disease or trait for your full report.

Clinical Reports

[Research Reports \(86\)](#)[Show data for: Jose Cordeiro](#)

Disease Risks

| | |
|--|--|
| | Age-related Macular Degeneration |
| | Celiac Disease |
| | Psoriasis |
| | Type 2 Diabetes |
| | Prostate Cancer |
| | 1 locked report |

[See all 10 risk reports...](#)

Carrier Status

| | |
|---|----------------|
| Alpha-1 Antitrypsin Deficiency | Variant Absent |
| Bloom's Syndrome | Variant Absent |
| Cystic Fibrosis (Delta F508 mutation) | Variant Absent |
| G6PD Deficiency | Variant Absent |
| Glycogen Storage Disease Type 1a | Variant Absent |
| 1 locked report | |

[See all 8 carrier status...](#)

Traits

| | |
|---|-----------------|
| Alcohol Flush Reaction | Does Not Flush |
| Bitter Taste Perception | Can Taste |
| Earwax Type | Wet |
| Eye Color | Likely Brown |
| Lactose Intolerance | Likely Tolerant |

Drug Response

| | |
|--|-----------|
| Warfarin (Coumadin®) Sensitivity | Increased |
| Clopidogrel (Plavix®) Efficacy | Typical |

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paternal line

Your Y chromosome DNA determines your paternal haplogroup. [What is a haplogroup?](#)

[Map](#)[History](#)[Haplogroup Tree](#)

Your paternal haplogroup may have changed. This is due to a recent update to our paternal haplogroup tree. Find out more about this feature improvement at the [Spittoon](#).

Paternal Haplogroup: R1b1b2a1a2

R1b1b2a1a2 is a subgroup of R1b1b2, which is described below.

Locations of haplogroup R1b1b2 circa 500 years ago, before the era of intercontinental travel.



R1b1b2 is the most common haplogroup in western Europe, where its branches are clustered in various national populations. R1b1b2a1a2b is characteristic of the Basque, while R1b1b2a1a2f2 reaches its peak in Ireland and R1b1b2a1a1 is most commonly found on the fringes of the North Sea.

Haplogroup: R1b1b2, a subgroup of R1b1b

Age: 17,000 years

Region: Europe

Populations: Irish, Basques, British, French

Highlight: R1b1b2 is the most common haplogroup in western Europe, with distinct branches in specific regions.

Your Family and Friends

[D2a1](#) Japanese Person

[E1b1a8a..](#) Nigerian Person

[N](#) Chinese Person

[R1b1b2a..](#) Jose Cordeiro

Famous People

[C3](#) Genghis Khan



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maternal line

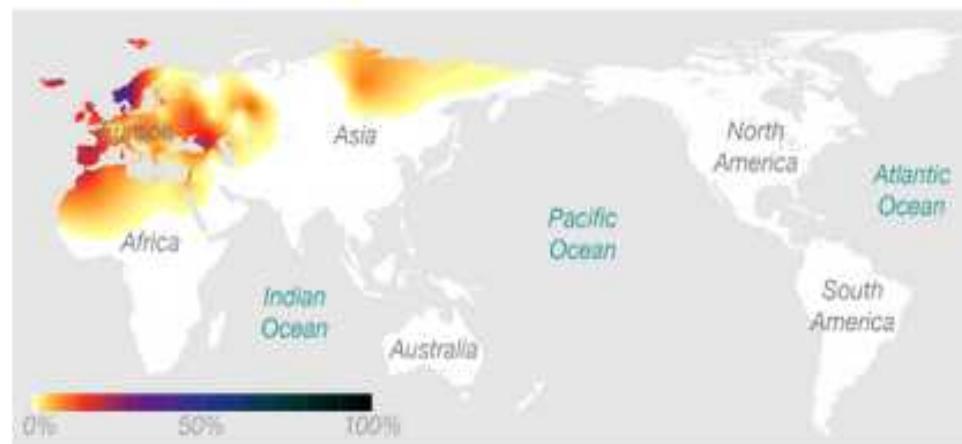
Your mitochondrial DNA determines your maternal haplogroup. [What is a haplogroup?](#)

[Map](#)[History](#)[Haplogroup Tree](#)

Maternal Haplogroup: H1*

H1* is a subgroup of H1, which is described below.

Locations of haplogroup H1 circa 500 years ago, before the era of intercontinental travel.



Haplogroup H1 is widespread in Europe, especially the western part of the continent. It originated about 13,000 years ago, not long after the Ice Age ended.

Human Prehistory Video

[Human Prehistory: Prologue](#)

Haplogroup: H1, a subgroup of [H](#)

Age: 13,000 years

Region: Europe, Near East, Central Asia, Northwestern Africa

Populations:

Spanish, Berbers, Lebanese

Highlight: H1 appears to have been common in Doggerland, an ancient land now flooded by the North Sea.

Your Family and Friends

[D4e2](#) Japanese Person

[D5a2](#) Chinese Person

[H1*](#) Jose Cordeiro

[L3e](#) Nigerian Person

Famous People

[H](#) Marie Antoinette

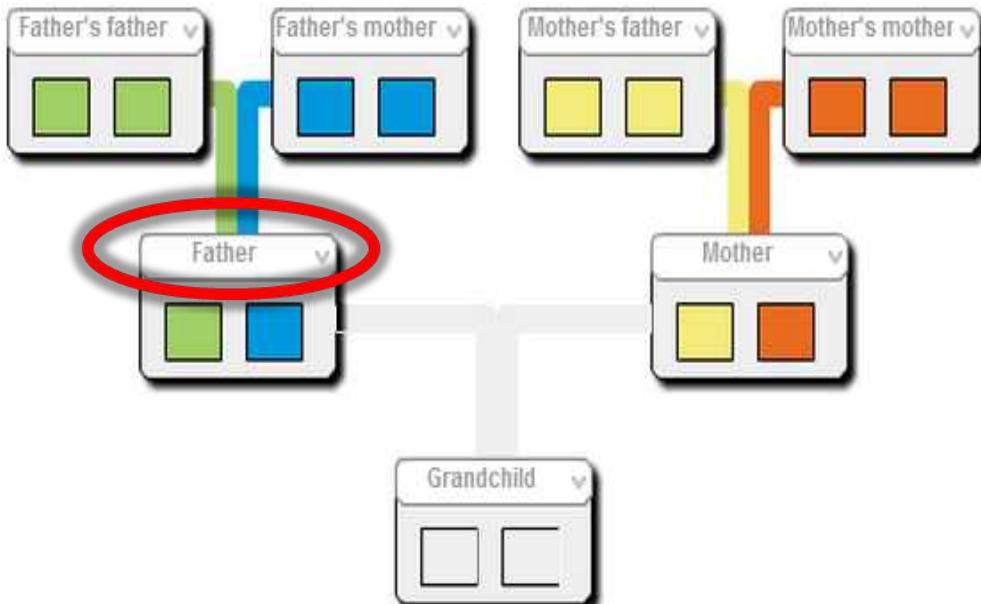
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family inheritance

[Genome View](#)[GrandTree](#)[Inheritance Calculator](#)[Tell me how to use this feature...](#)

Please select a grandchild for comparison.

Click on the down-arrow labeled "Grandchild" in the bottom box of the family tree.



Click on a trait for comparison:

[+ Genome-Wide Comparison](#)

Comparison across all of the genome data

[+ Bitter Tasting](#)

Genes related to bitter tasting

[+ Circadian Rhythm](#)

Genes related to regulating your internal clock

[+ Endurance](#)

Genes related to physical endurance

[+ Female Fertility](#)

Genes related to fertility in women

[+ Immune System Compatibility](#)


23andMe genetics just got personal.

search your account Go Jose Cordeiro | genetics 101 | blog | help | log out
 guides not available

my home
family inheritance

Genome View
GrandTree
Inheritance Calculator

Find out what traits (**phenotypes**) and **genotypes** a child might have based on the selected pair of parents.

Jose Cordeiro

+

Bj Price

▼
Offspring's Possible Traits

How are these calculated?

Alcohol Flush Reaction
View Your Alcohol Flush Reaction Report

| | | |
|----|----|-------------------------------|
| GG | GG | 100% Little or no flush (GG) |
| | | 0% Moderate flush |
| | | 0% Extreme flush |

Bitter Taste Perception
View Your Bitter Taste Perception Report

| | | |
|----|----|------------------------------|
| GG | CG | 100% Bitter taster (GG, CG) |
| | | 0% Non-bitter taster |

Earwax
View Your Earwax Report

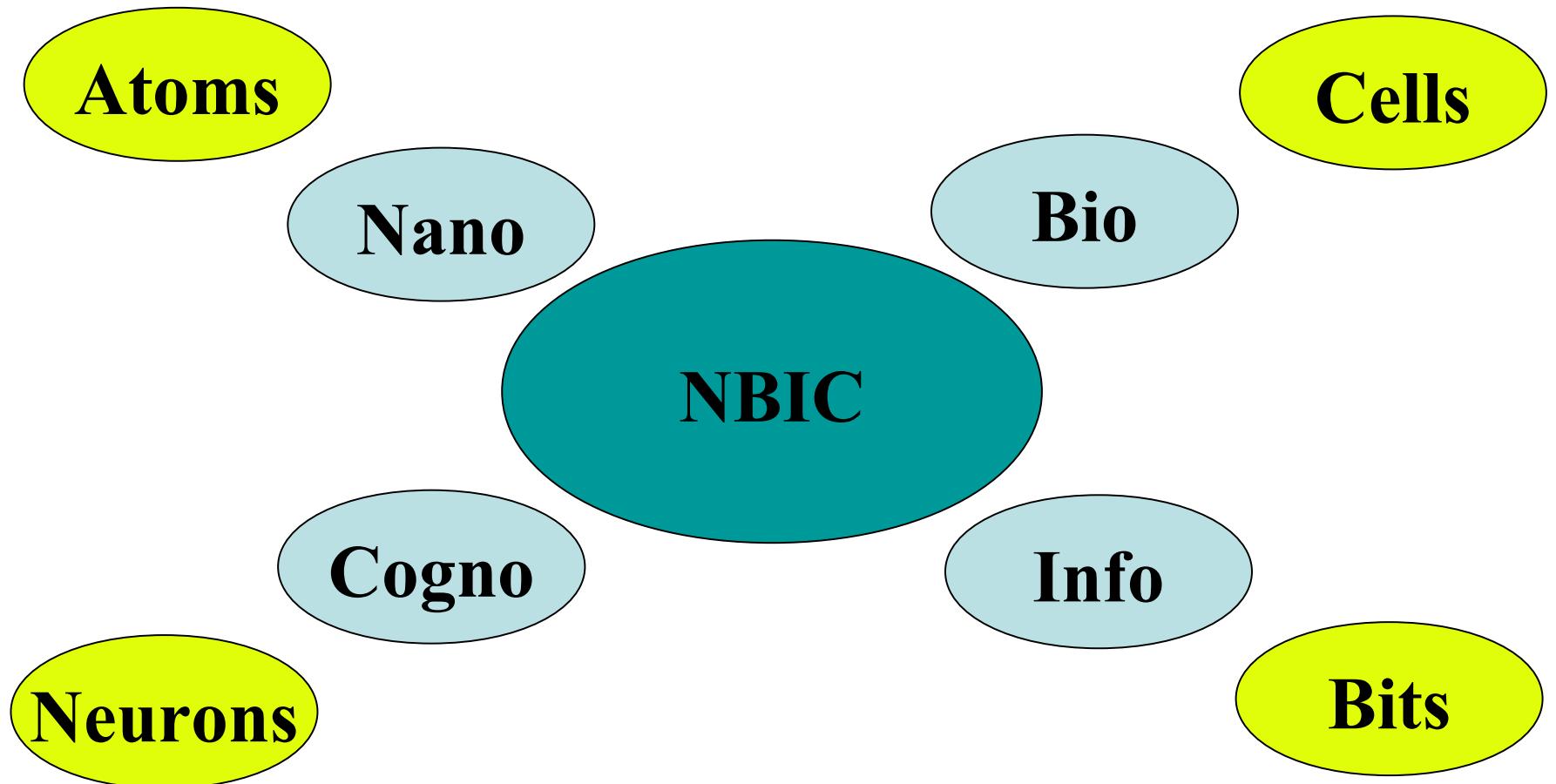
| | | |
|----|----|-----------------------|
| CC | CC | 100% Wet earwax (CC) |
| | | 0% Dry earwax |

Eye Color
View Your Eye Color Report

| | | |
|----|----|--------------------------------|
| AA | AG | 71% Brown/Black eyes (AA, AG) |
| | | 26% Green/Hazel eyes (AA, AG) |
| | | 4% Blue/Gray eyes (AA, AG) |

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Clinical Reports
Research Reports
ancestry
Maternal Line
Paternal Line
Ancestry Painting
Global Similarity
genome sharing
Manage Sharing
Compare Genes
▶ Family Inheritance
23andWe
My Surveys (27)
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Pregnancy
Senior Games
account
Inbox (1)
My Profile
Settings
Browse Raw Data
23andMe Labs

Technological Convergence NBIC



Synthetic biology is born

- Variola virus (smallpox)

Genes: 197

Base pairs: 185,000

- Mycoplasma genitalium (bacteria)

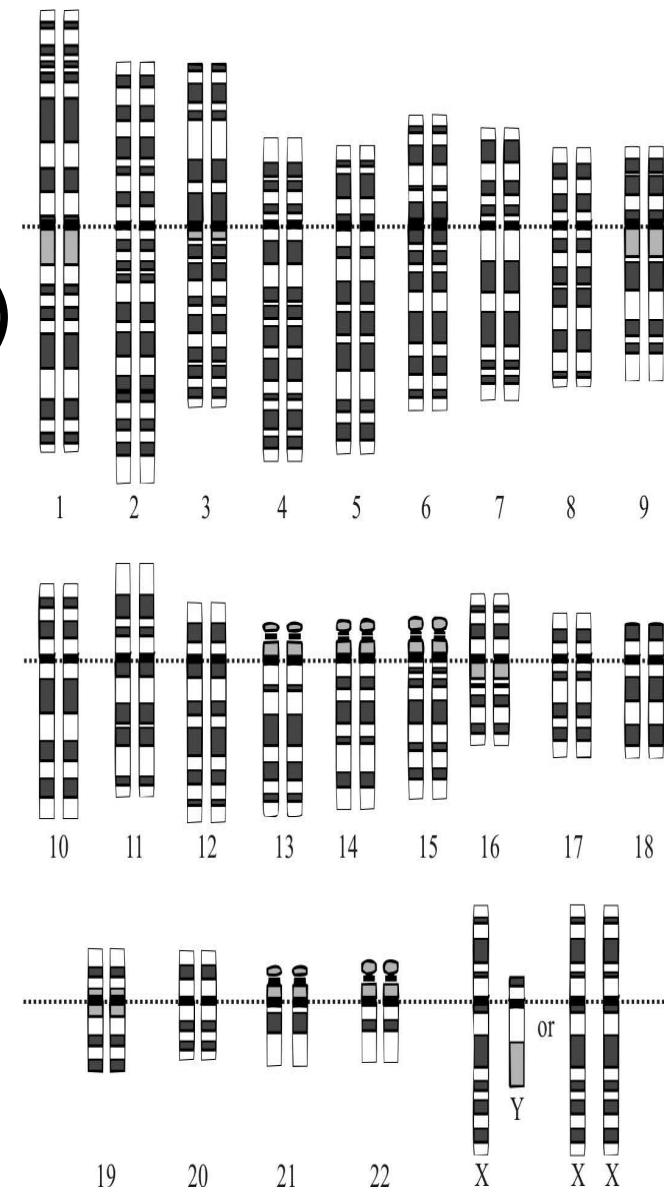
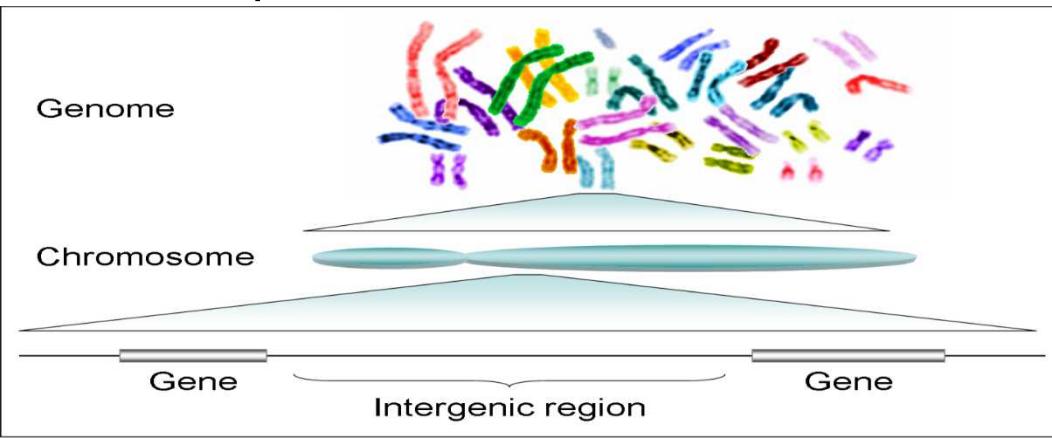
Genes: 485

Base pairs: 580,000

- Homo sapiens sapiens

Genes: ~25,000

Base pairs: **~3,000,000,000**



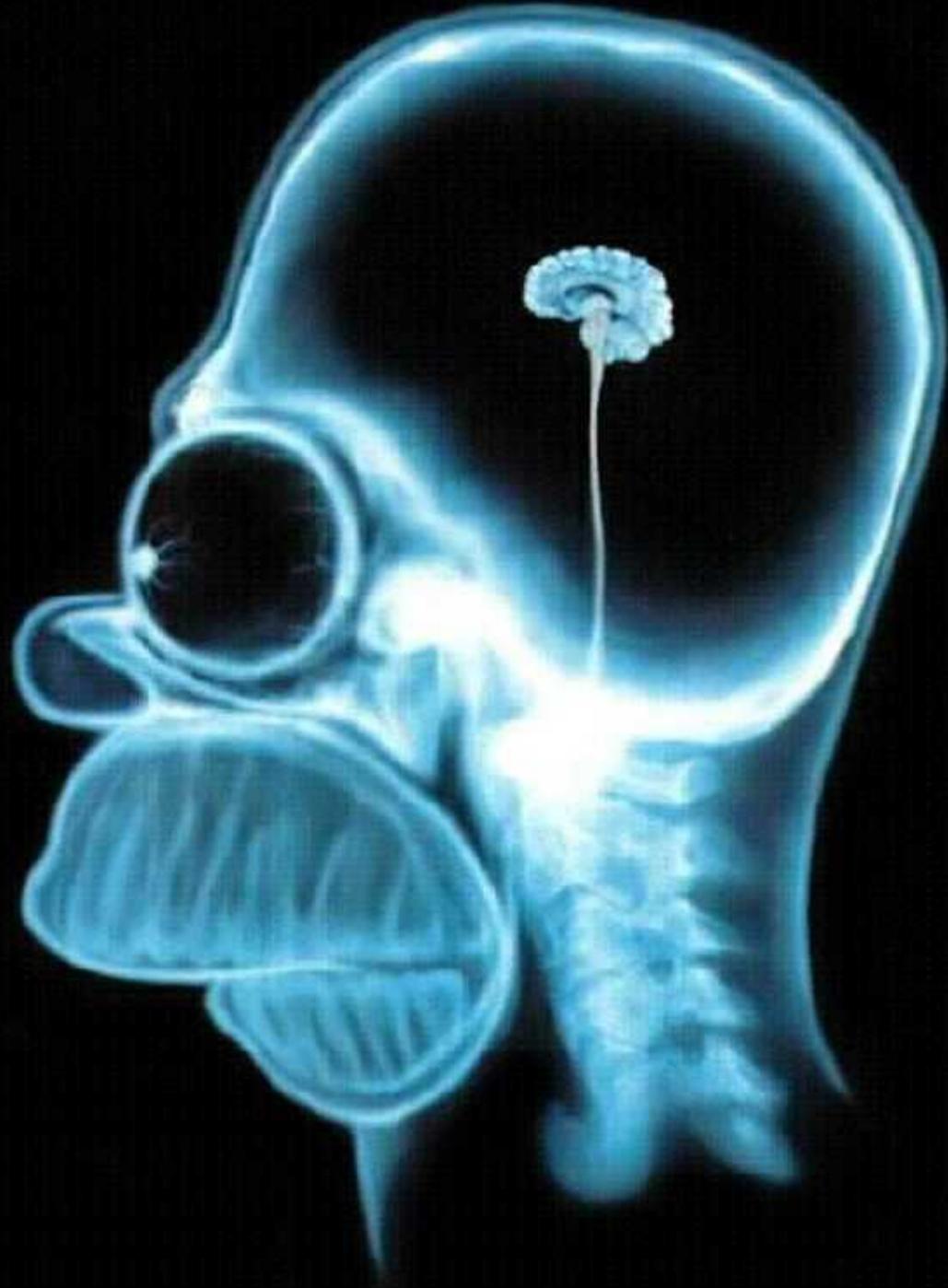
Sequencing the genome: cost and time

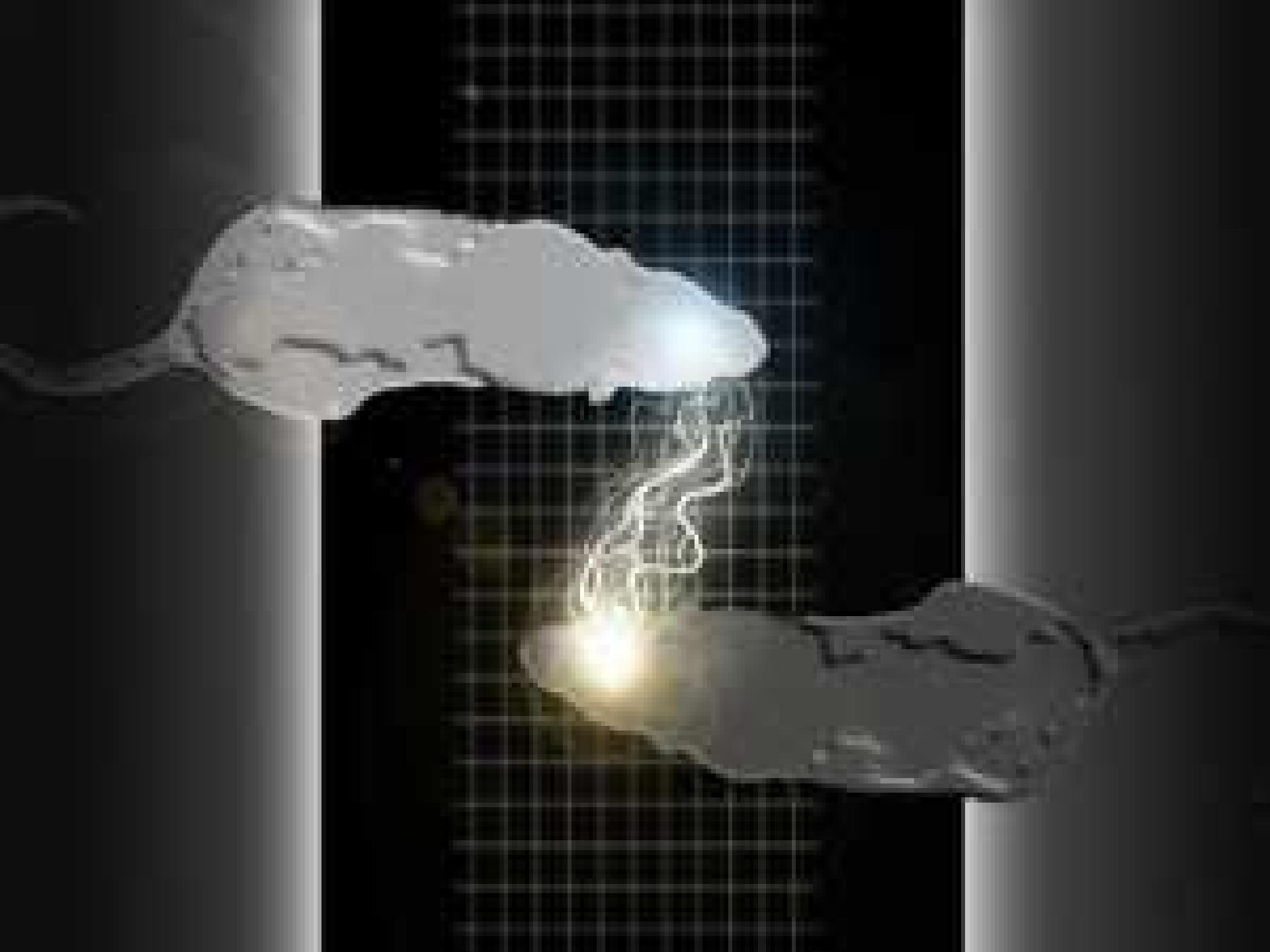
| Year | Cost (US\$) | Time |
|------|---------------|----------|
| 2003 | 1,000,000.000 | 13 years |
| 2007 | 100,000,000 | 4 years |
| 2008 | 1,000,000 | 2 months |
| 2010 | 10,000 | 4 weeks |
| 2015 | 1,000 | 5 days |
| 2020 | 100 | 1 hour |
| 2025 | 10 | 1 min |

What is a **brain**?



- 1 brain
- 10^{11} neurones
- 10^{14} synapsis
- 10^{17} computations
(per second)
- And the mind?
- And the spirit?
- And the soul?







External brain implants



mindwave

Decades of Laboratory EEG
Technology Research
for under \$100



emotivo

you think, therefore, you can

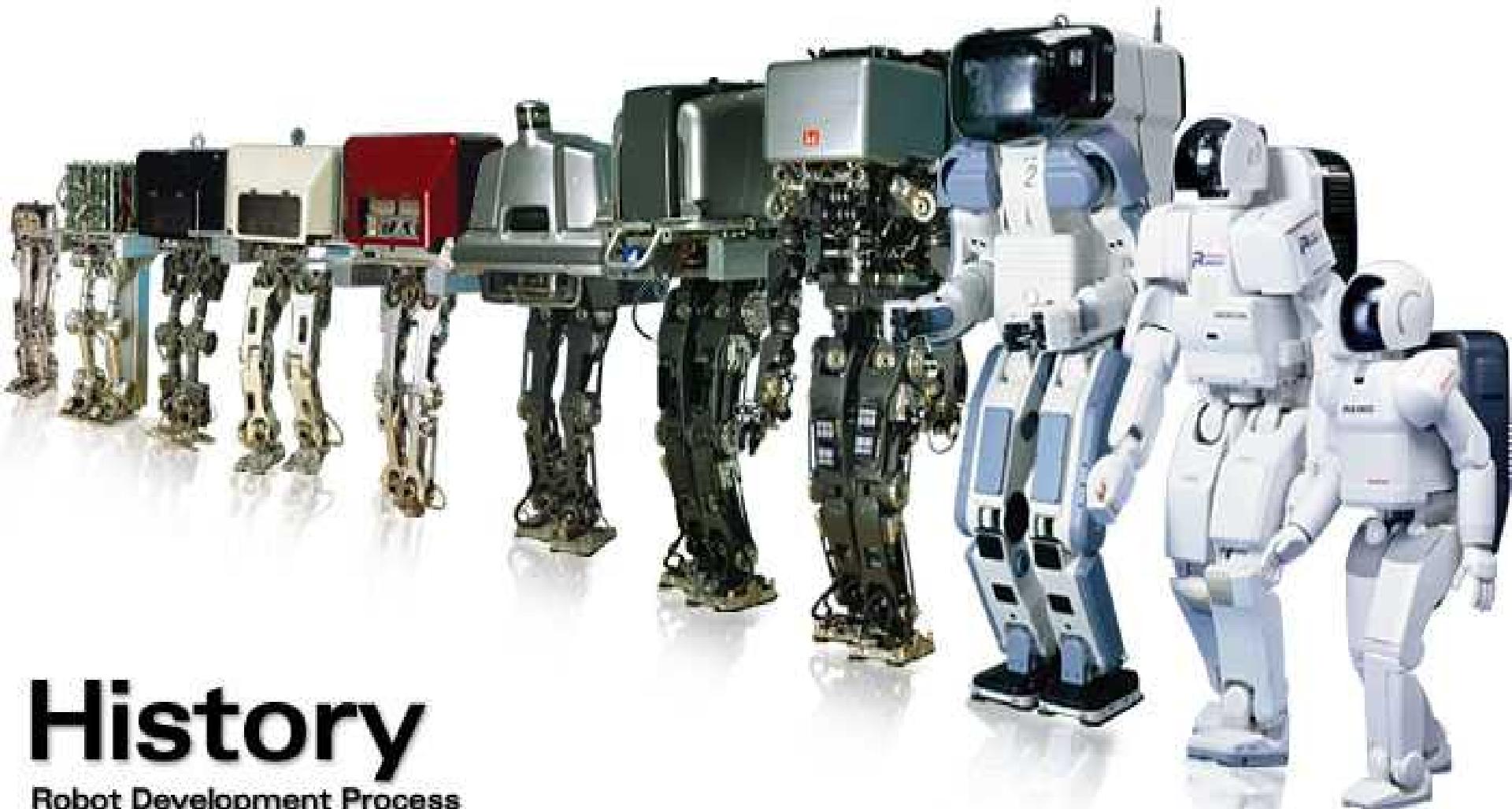


Robots in Japan and Korea



Asimo (Honda) evolution

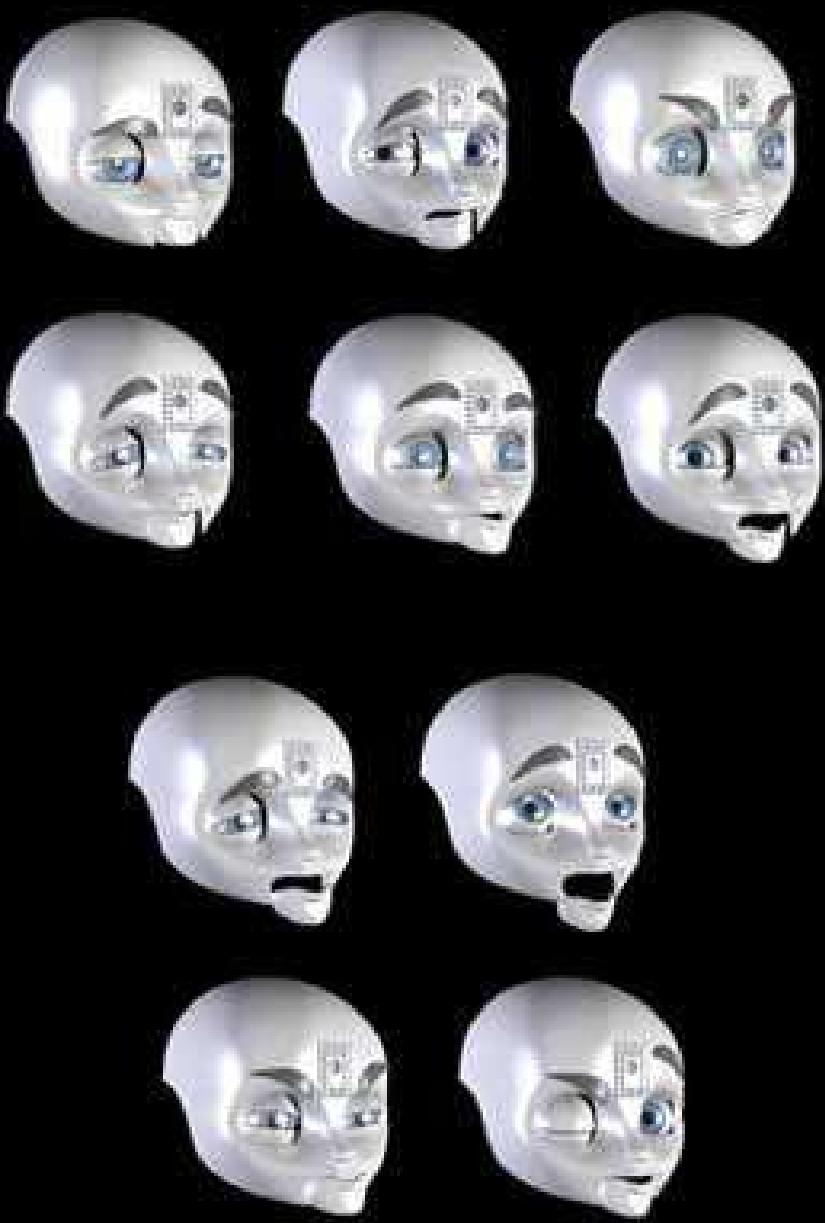
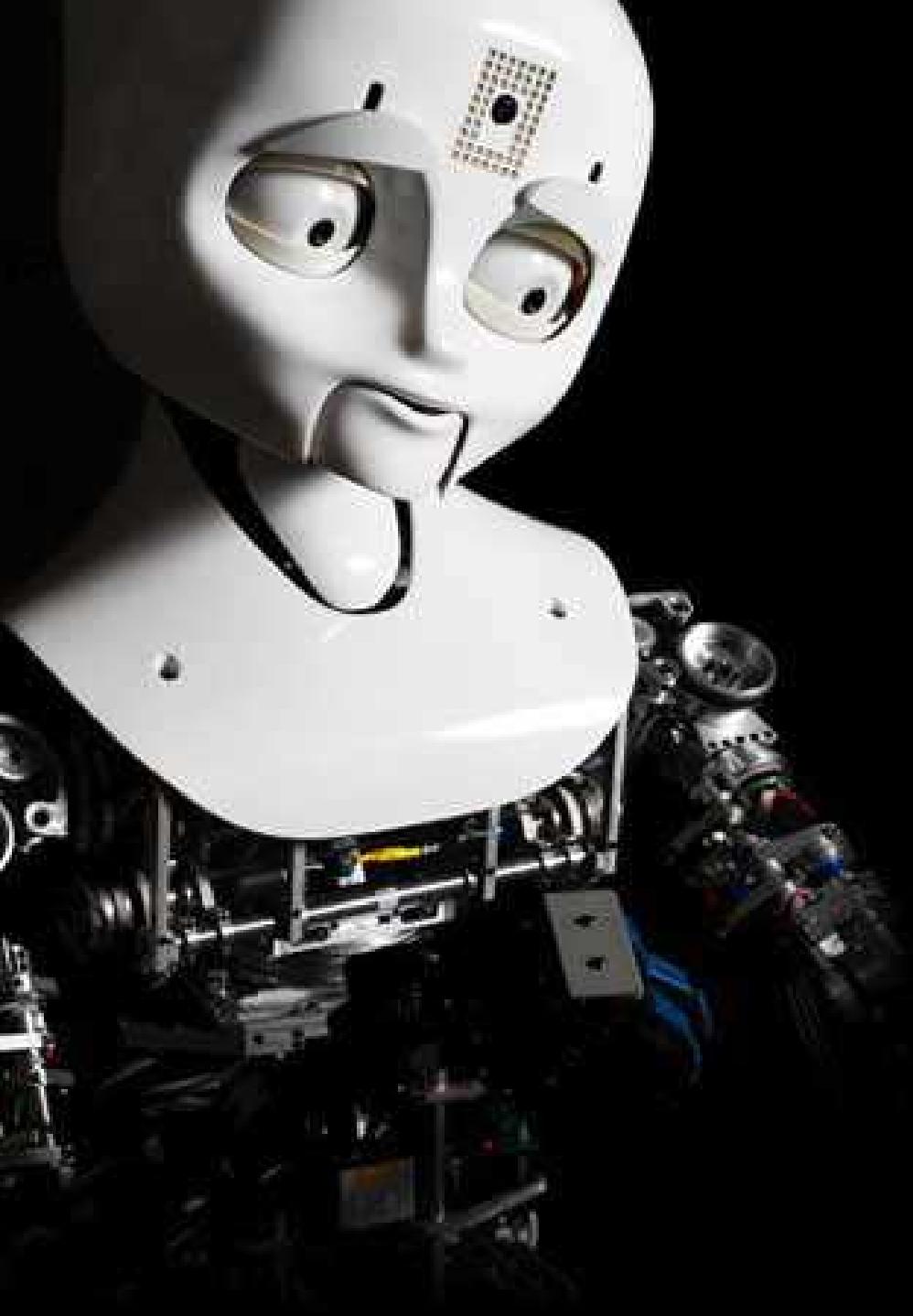
ASIMO
The Honda Humanoid Robot ASIMO



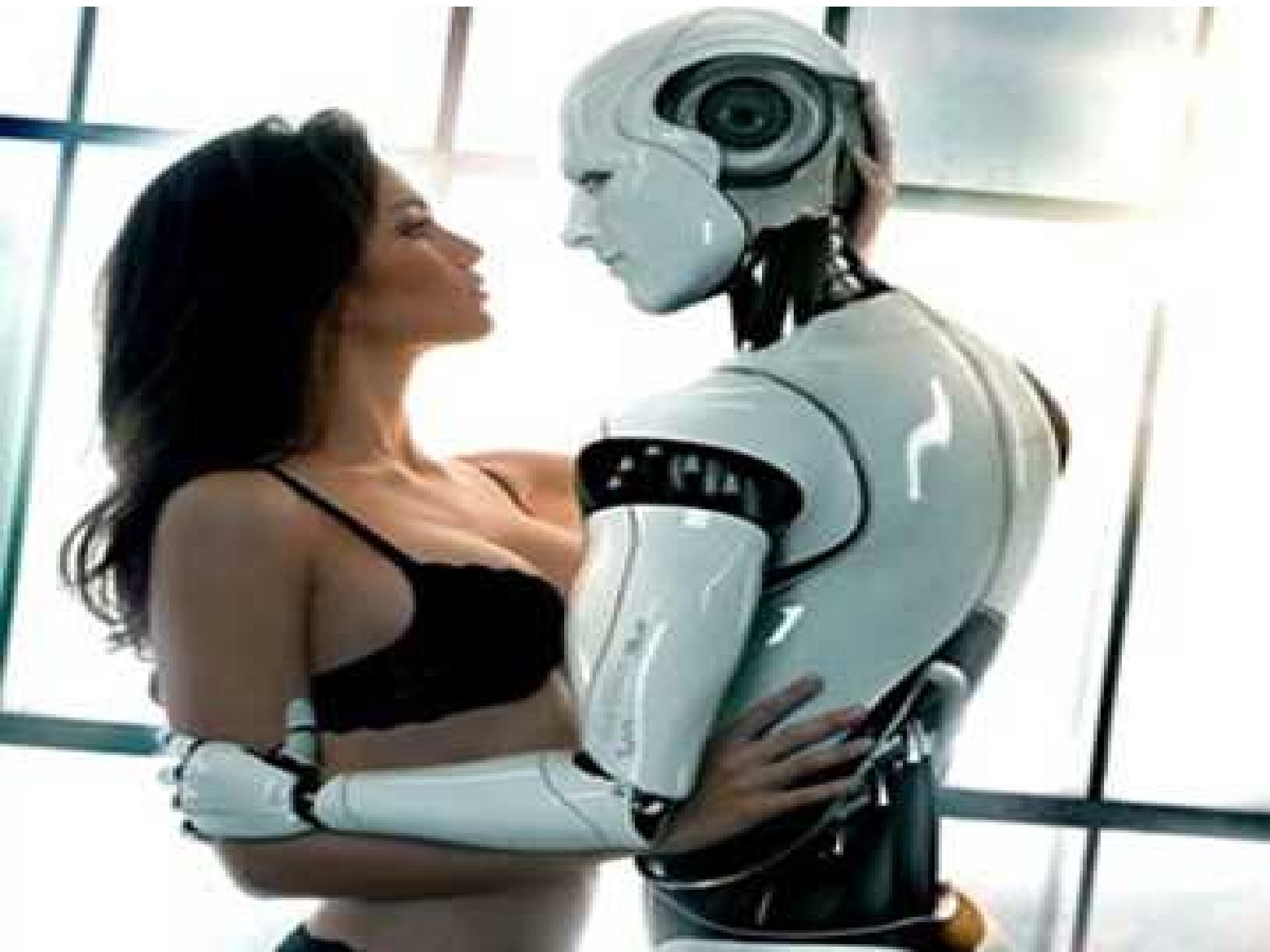
History

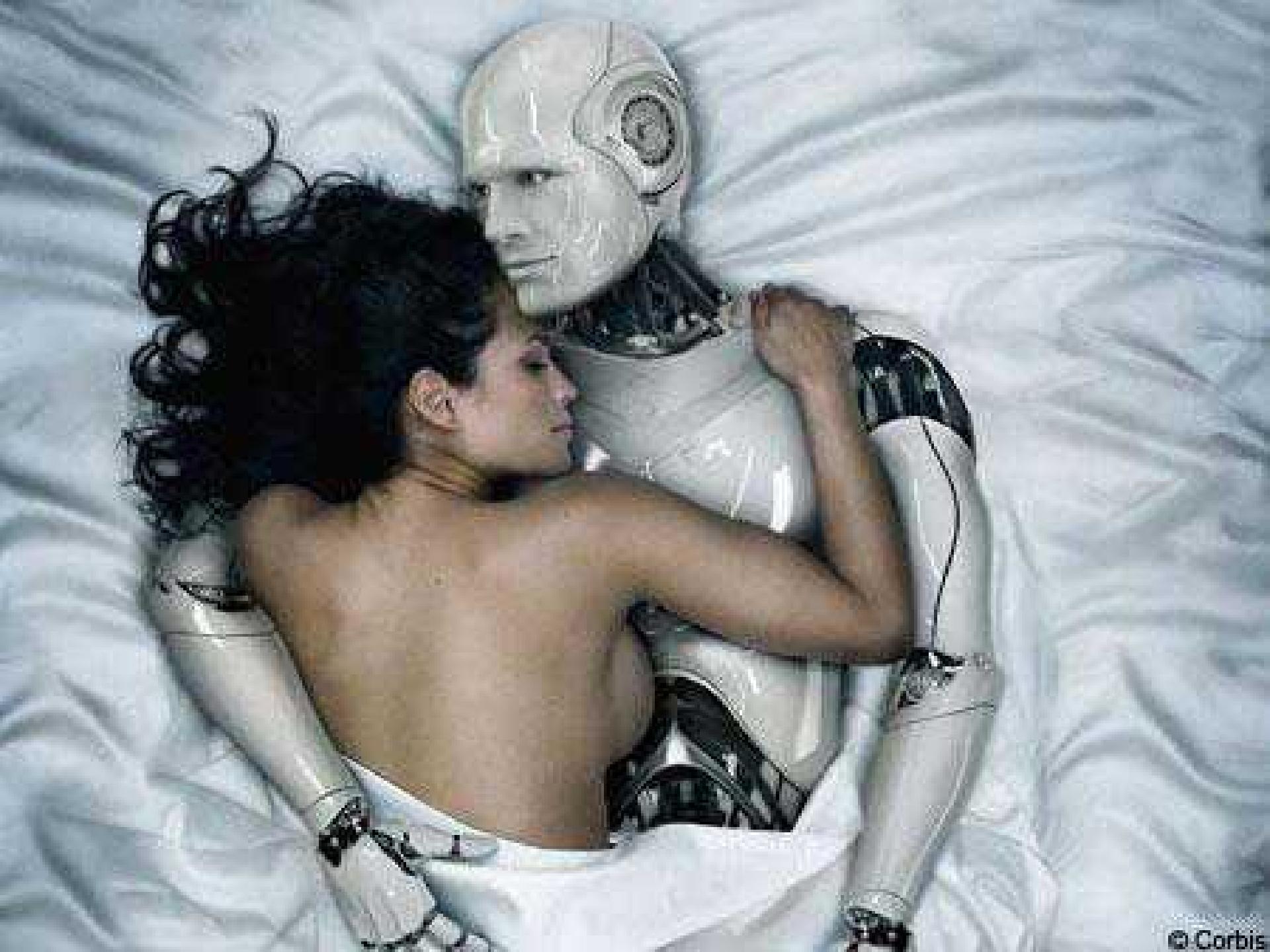
Robot Development Process

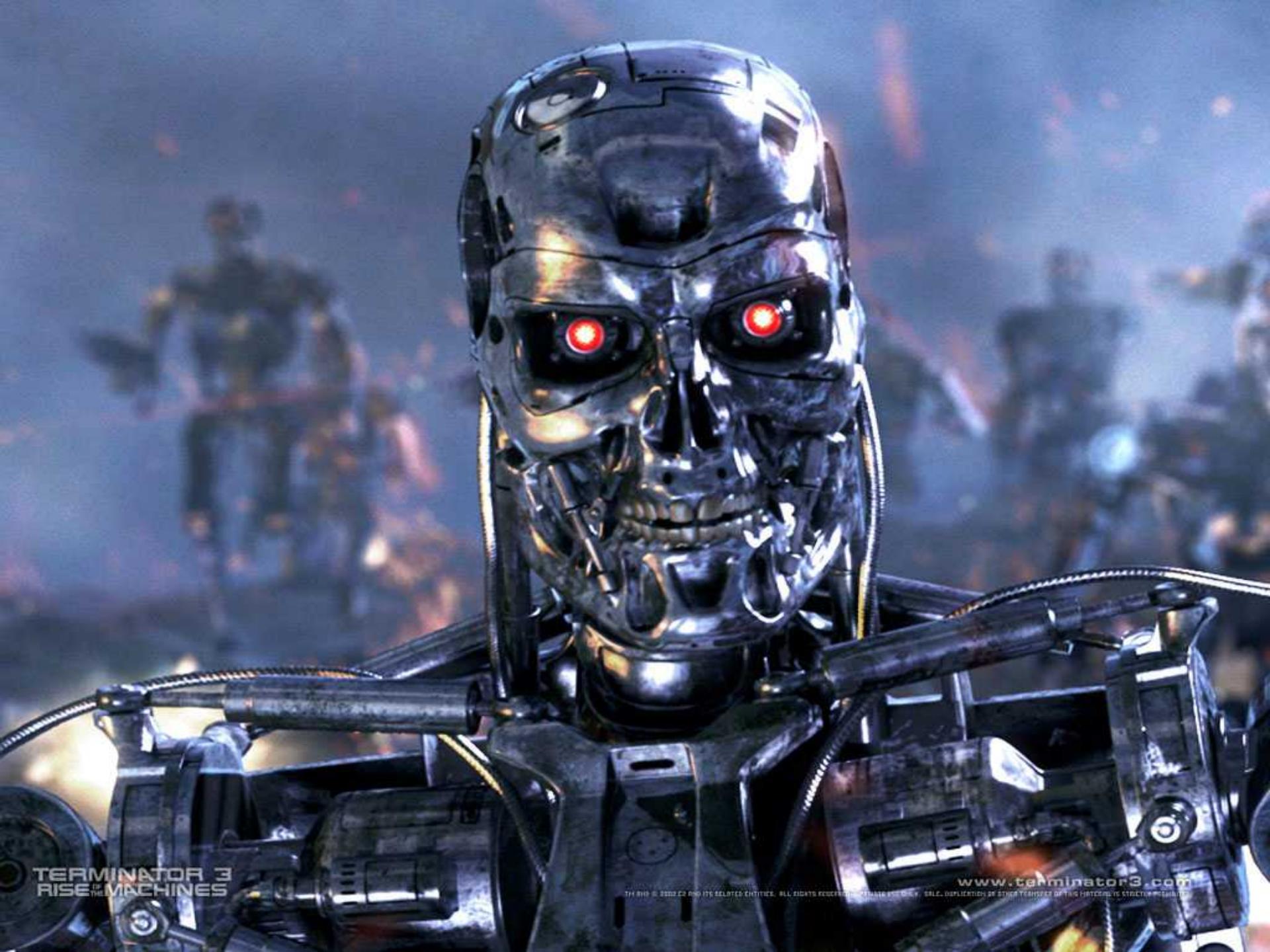












TERMINATOR 3
RISE OF THE MACHINES

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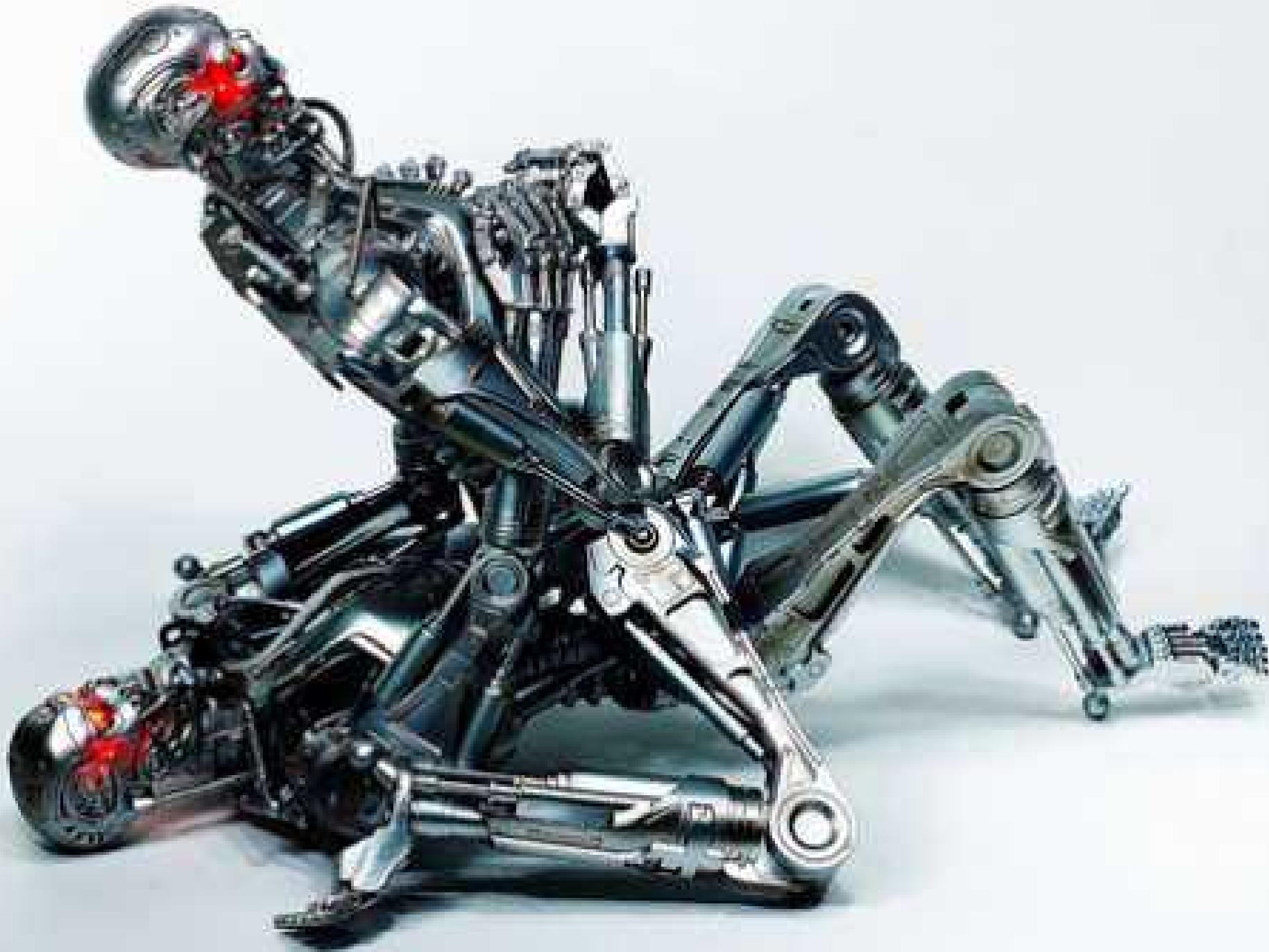
www.terminator3.com

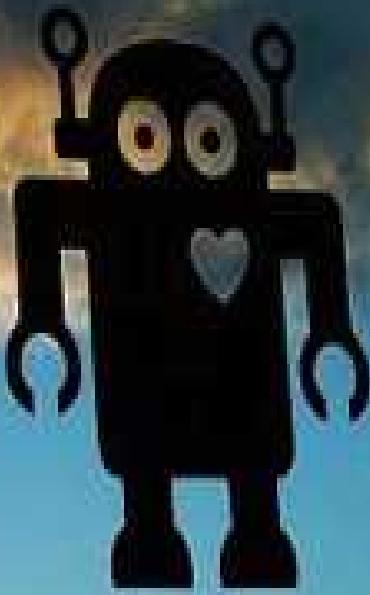


TERMINATOR 3

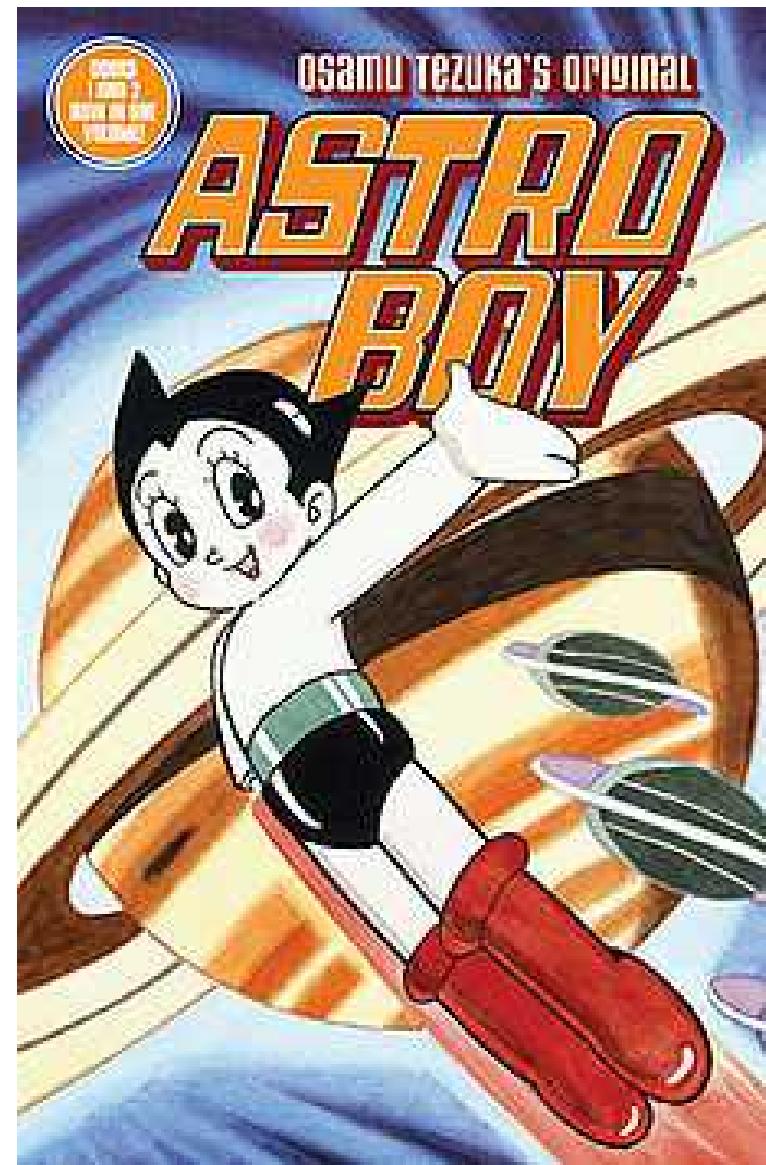
RISE OF THE MACHINES

THE WAR BEGINS JULY 2





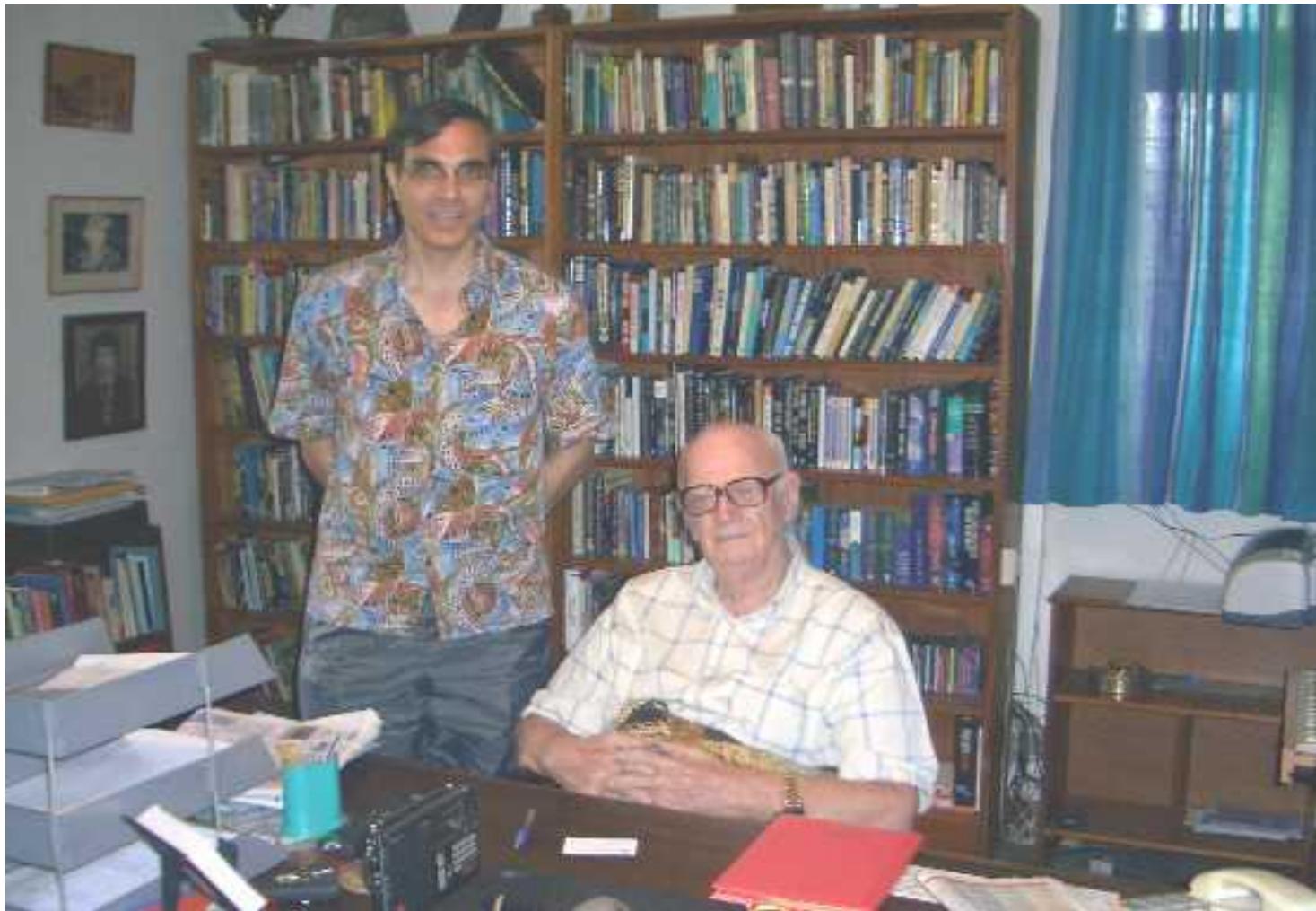
Robots are **good** in Japan



**Exponentially
Faster
Smaller
Cheaper
Better**



Sir Arthur C. Clarke with Jose Cordeiro



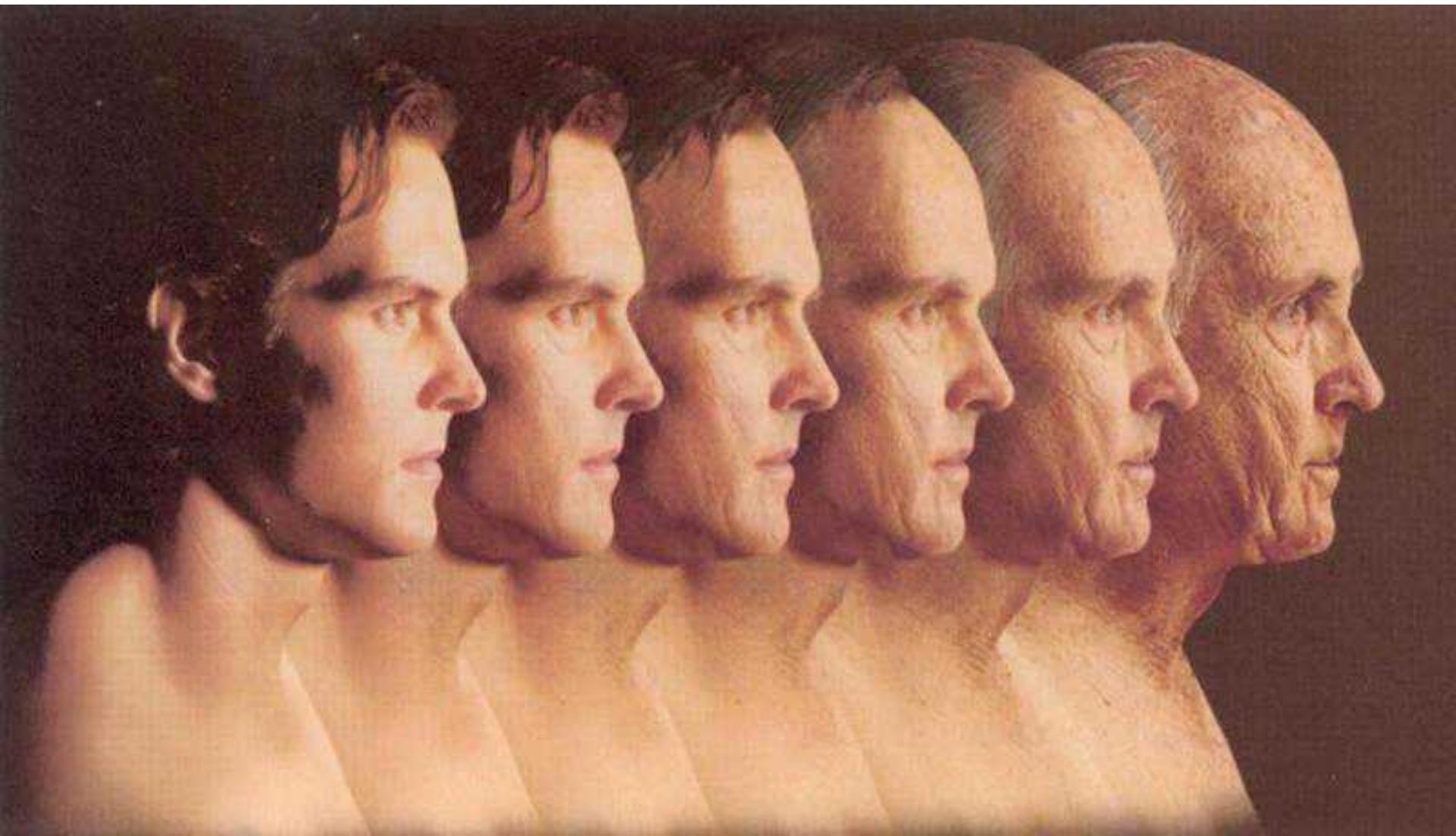
The Three Laws of Sir Arthur C. Clarke

- **First Law:** When a distinguished but elderly scientist states that something is possible, he is almost certainly right. When he states that something is impossible, he is very probably wrong.
- **Second Law:** The only way of discovering the limits of the possible is to venture a little way past them into the impossible.
- **Third Law:** Any sufficiently advanced technology is indistinguishable from magic.

Technologies of the “past”

- 30 years ago
Personal computers
- 20 years ago
Cell phones
- 10 years ago
Google
- What will happen in 10 years? In 20 years? In 30 years?
Immortal (ageless) cells!

Aging as a **disease**? And **curable**?



[My Bridge 4 Life™](#)[NewOrgan Prize](#)

Mprize

- Overview
- History of Science Prizes
- Current Competitions
- Meet the Competitors
- Latest Mprize Winners
- How to Compete
- Scientific Advisory Board

[Investing in the Future](#)

The Mprize, introduced in 2003, is designed to directly accelerate the development of revolutionary new life extension therapies. The prize pot continues to grow through donations; awards are made whenever a research team extends the life of mice. There are two categories of cash prizes:

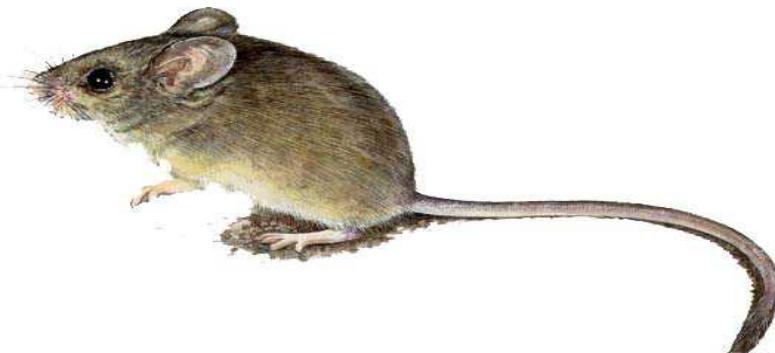
- **Longevity** - to the research team that breaks the world record for the oldest-ever mouse
- **Rejuvenation** - to the team that develops the most successful late-onset rejuvenation that extends the life of the mice

The prize makes it possible to attract scientists from major universities [Andrzej Bartke](#), Southern Illinois University, who headed the team that holds the record for longevity and [Dr. Stephen Spindler](#), University of California, the prize holder for rejuvenation. In 2009 the first Special Mprize for Achievement Award went to [Dr. Z. Day](#) for the successful healthy life extension of already aged mice using a pharmaceutical rapamycin.

[Meet the Competitors](#)[Competition Rules and Application](#)

[Scientific Advisory Board](#): Meet the pre-eminent scientists who share our vision and enhance our ability to change the future of aging.

Life extension results: today, now!



x 3 times



x 4 times



x 6 times

Physical Immortality: Death of Death

1. Germinal cells (good)
2. Cancer cells (bad)

TIME

CAN
GOOGLE
SOLVE
DEATH?

The search giant is launching a venture
to extend the human life span.

That would be crazy—if it weren't Google

By Harry McCandless and Les Duncanson



Silicon Valley Investor Backs \$1 Million Prize to End Death

September 14, 2014



ENERGY

US\$ 8 TRILLIONS



"We [REDACTED] not



~~EXON~~ erate Saddam



Hussein for his actions. We will
Mobilize to meet this threat to
vital interests in the Persian [REDACTED]
until an ble solution is reached.
Our best strategy is to prepared.
Failing that, we [REDACTED] ming
to kick your ass."

We have 710
good reasons
to be involved
in the affairs
of the mideast.



Excuse me,
Mr. President.



We have one
good reason
to be involved
in the affairs
of the mideast.





GRAND CHALLENGES FOR ENGINEERING

Engineering's Grand Challenges



WHAT
DO YOU
THINK?

Click on the engineering challenge you think is the most important:

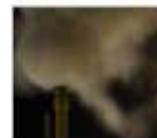
Make solar energy economical



Provide energy from fusion



Develop carbon sequestration methods



Manage the nitrogen cycle



Provide access to clean water



Restore and improve urban infrastructure



Advance health informatics



Engineer better medicines



Reverse-engineer the brain



COMMITTEE MEMBER SPOTLIGHT

LARRY PAGE

CO-FOUNDER AND PRESIDENT, PRODUCTS



Larry Page, a founder and first chief executive officer of Google Inc., continues to share responsibility for Google's day-to-day operations. Mr. Page graduated with honors from the University of Michigan, where ...

“The world needs to invest a lot more in energy R&D to provide the breakthroughs that can get down to near-zero carbon emissions in the next 75 years.”

Bill Gates

[WATCH VIDEO »](#)

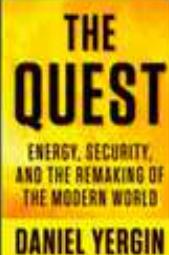
Energy innovation is key

The risk of climate change and its impact on the world's poorest people really makes finding new, cleaner energy sources incredibly urgent and necessary.

THE WALL STREET JOURNAL.
ECO:nomics
■ CREATING ENVIRONMENTAL CAPITAL

“...a valuable guide to the complex factors shaping the world's energy needs...”

[READ BOOK REVIEW »](#)



An expert looks at a complex issue



TED: We need an energy miracle



**Entrepreneurs solving
energy challenges**



EcoMotors: A new combustion engine



Designing new types of vehicles

A conversation with Vinod Khosla

Innovation at the L.A. Auto Show



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Efficiency Forward: Ambitious collaboration between MIT and NSTAR aims to cut campus electricity use by 15 percent over 3 years.



In what could serve as a model for achieving large-scale energy-efficiency improvements, MIT and Boston-based utility NSTAR on Wednesday announced an ambitious collaboration that aims to slash the Institute's electricity use by 15 percent over the next three years.
[Full spotlight >](#)

[Features](#)

Towards a **post**-petroleum world



British Petroleum

Beyond Petroleum



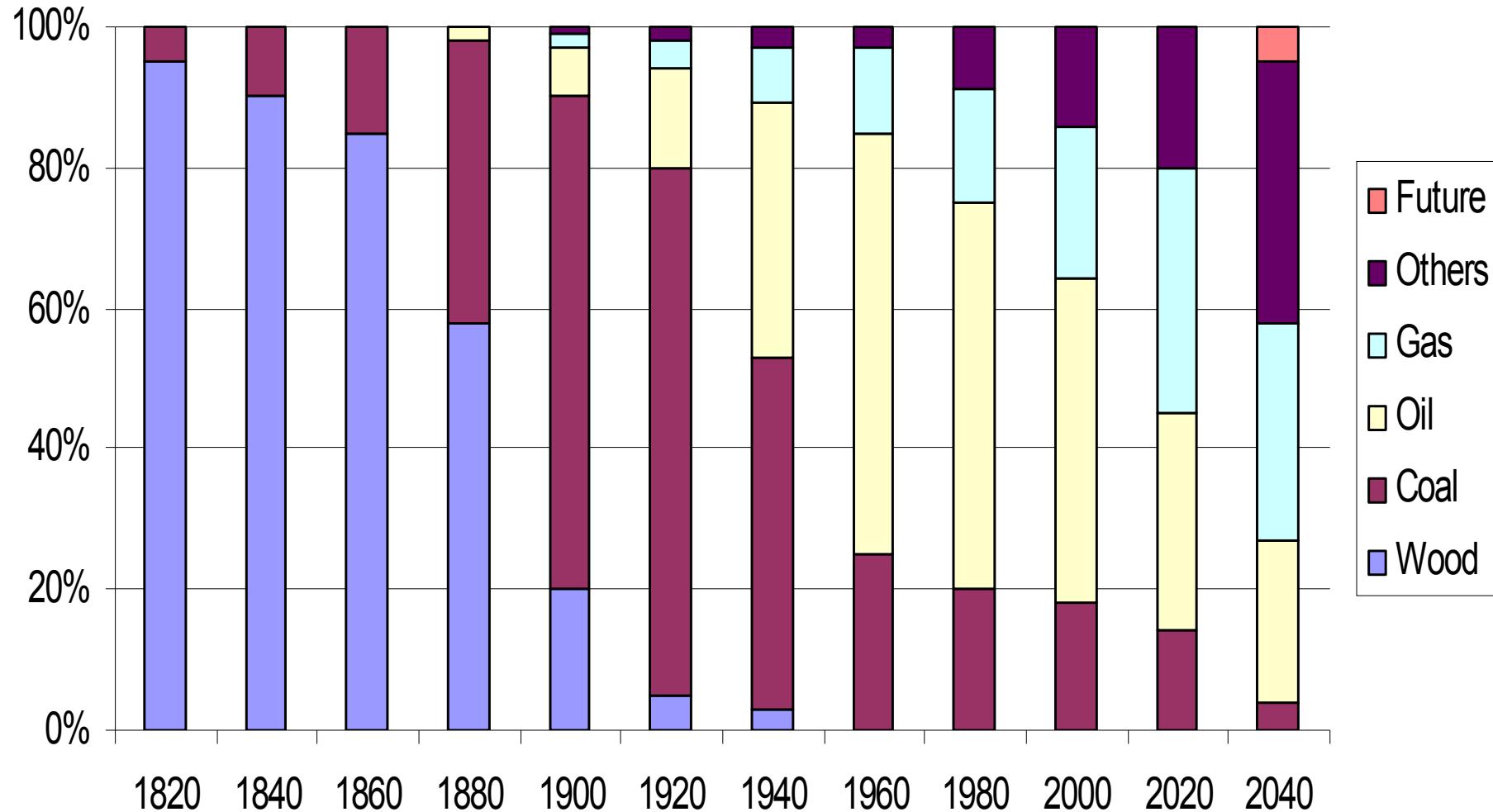
Sociedad Mundial del Futuro
VENEZUELA

De la manufactura a la **mentefactura**

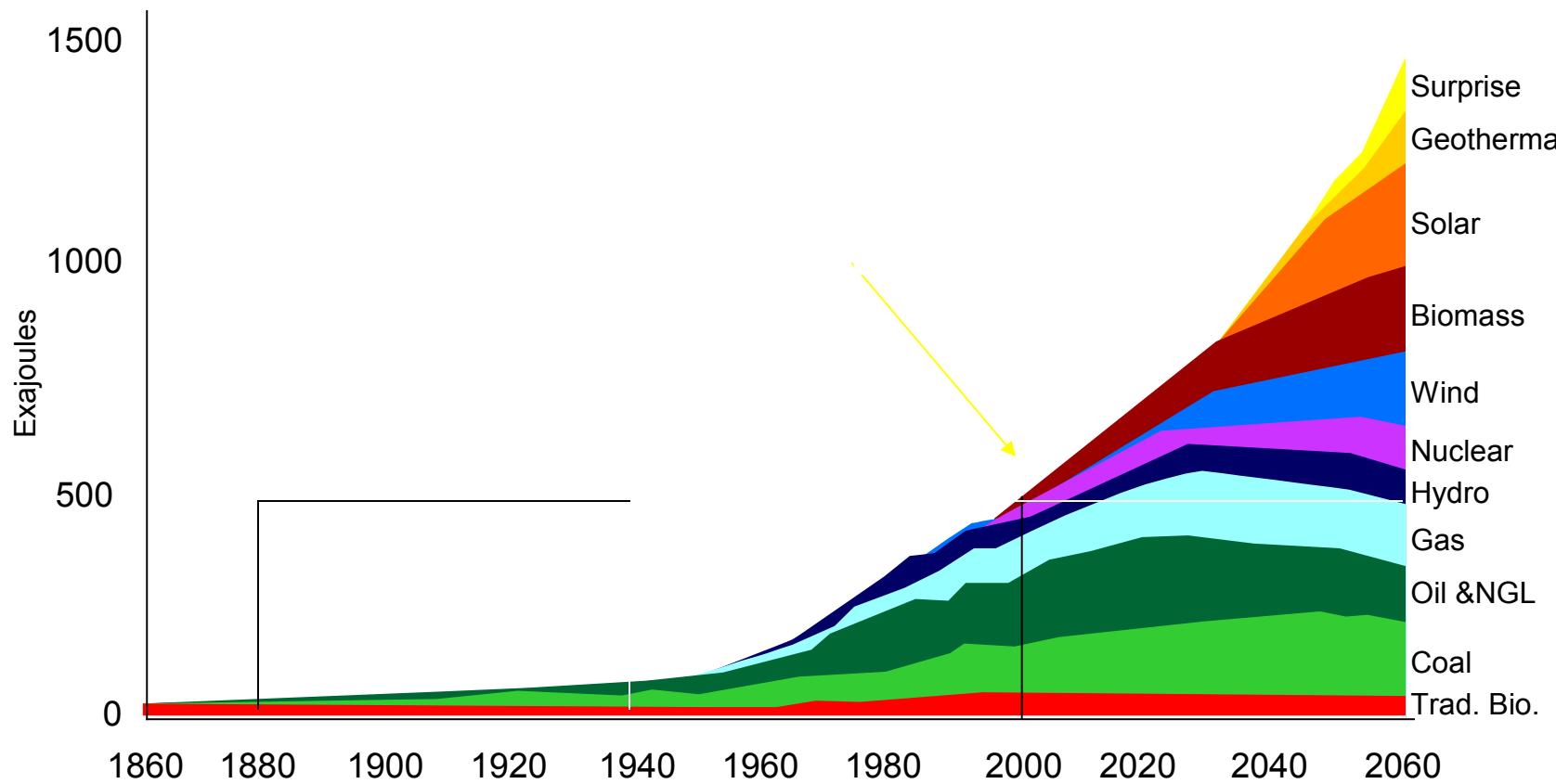


PDVSA

Energy **waves**: “decarbonization”

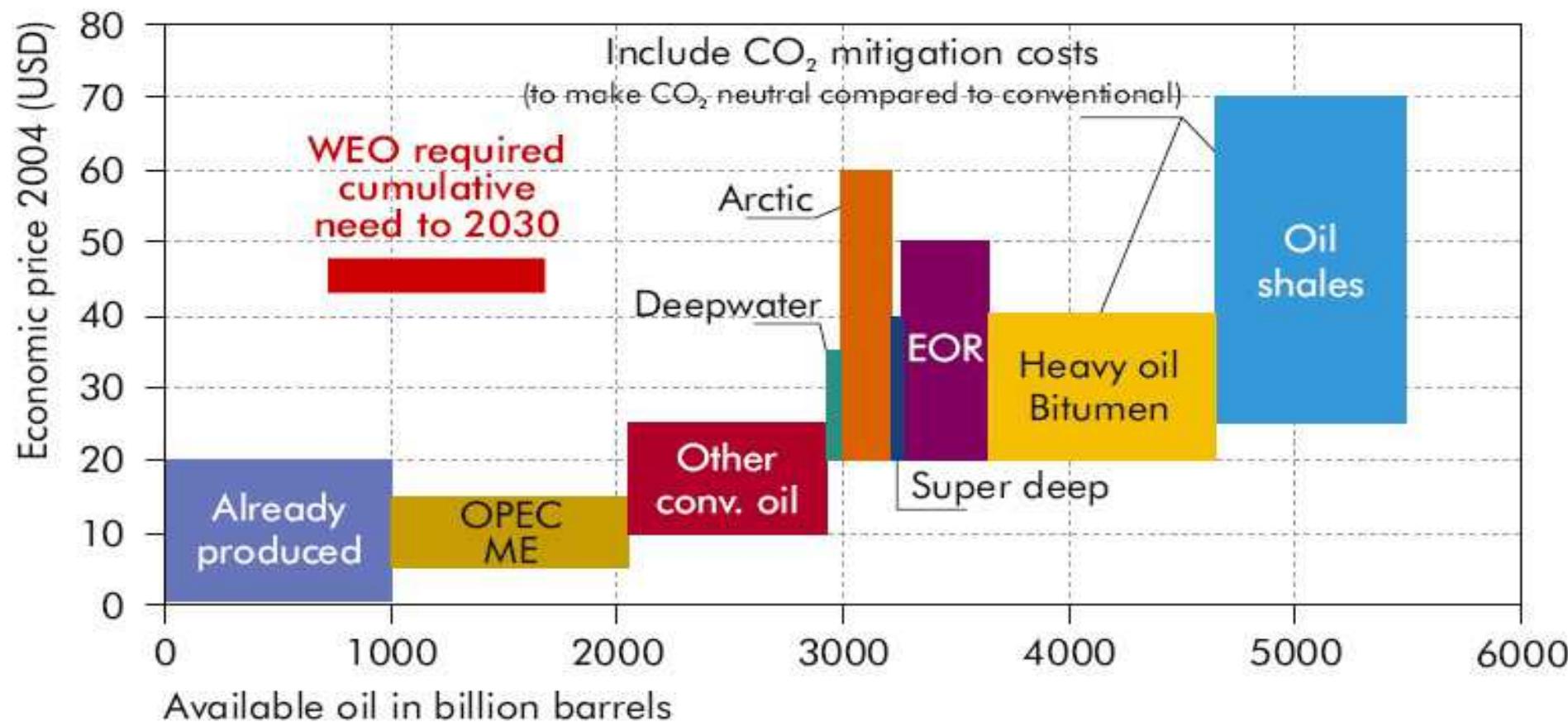


Shell: “Sustainable” Growth Scenario

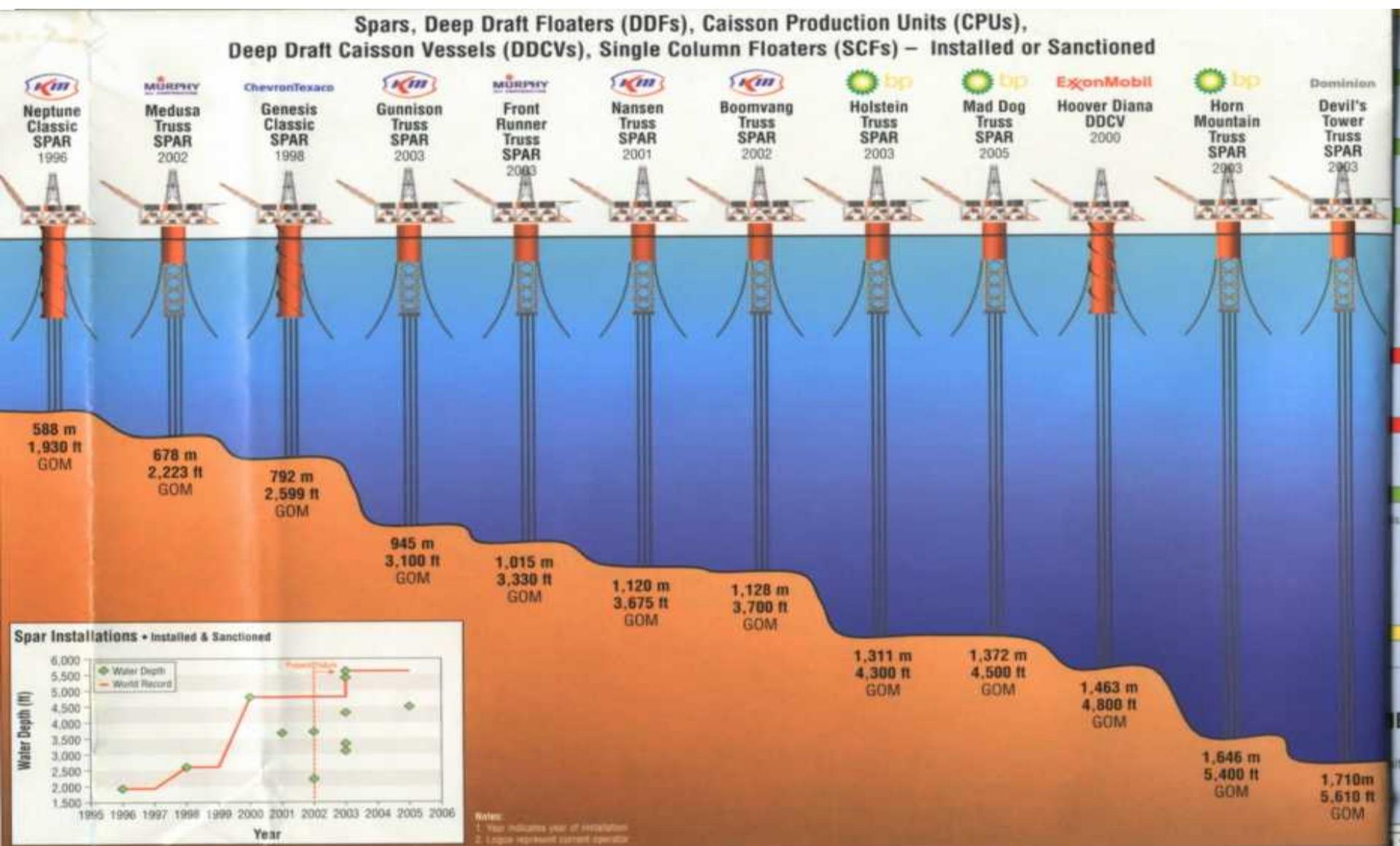


Oil costs and reserves

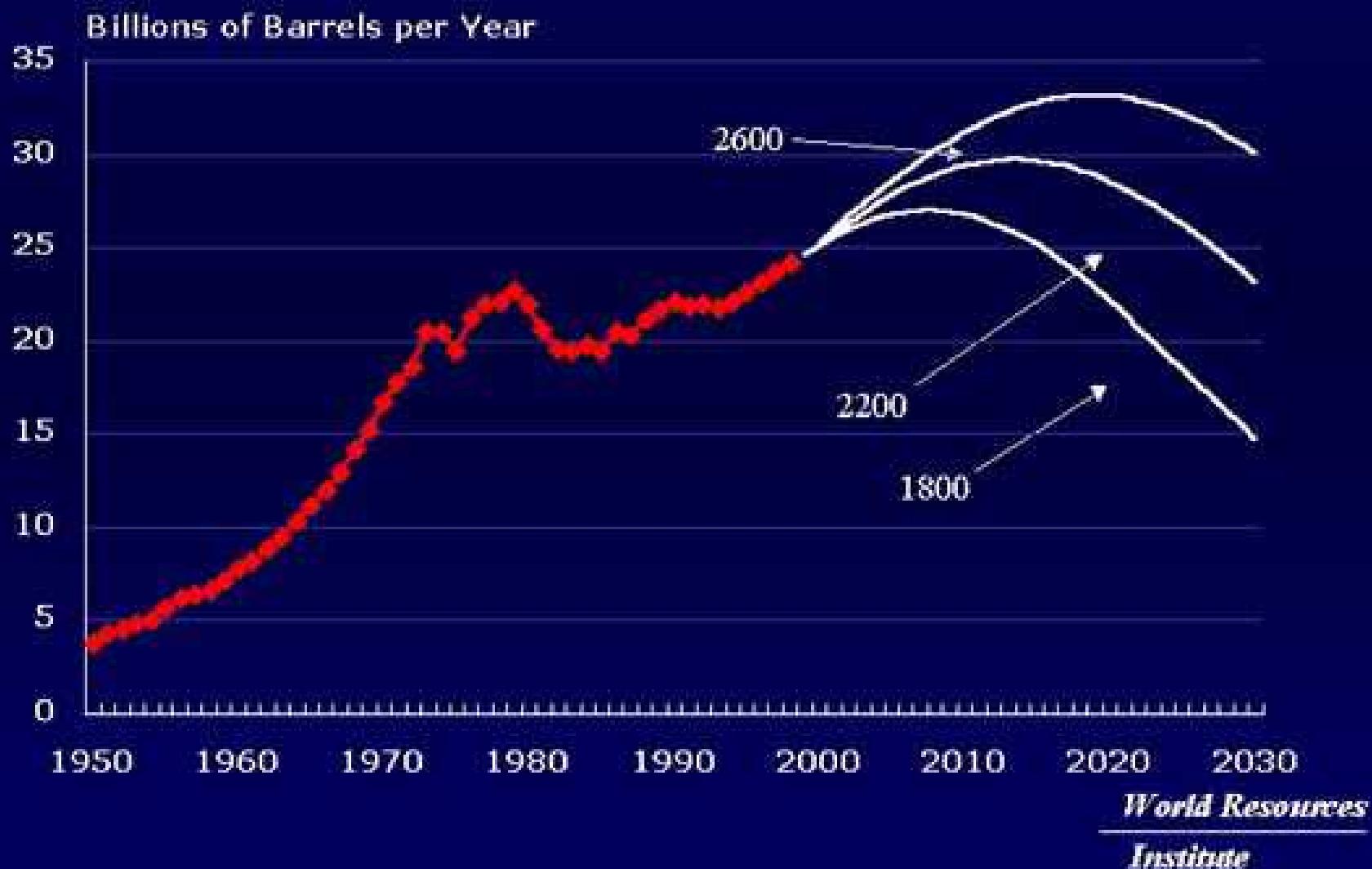
**Figure 7.1 • Oil cost curve, including technological progress:
availability of oil resources as a function of economic price**



Deeper and deeper



Global Oil Production for Resources of 1800, 2200, and 2600 Billion Barrels



“Peak” Oil in the 21st Century?

- The Stone Age did not end because of lack of stones, and the Oil Age will end soon and not because of lack of oil.

Sheik Ahmed Yamani, 2000
Saudi Arabia

“Peak” Whale Oil in the 19th Century



Falling off the scale

Change in global mean temperature, °C

Actual

Computer models

5-95%*

25-75%*

2.0

1.5

1.0

0.5

+

0

-0.5

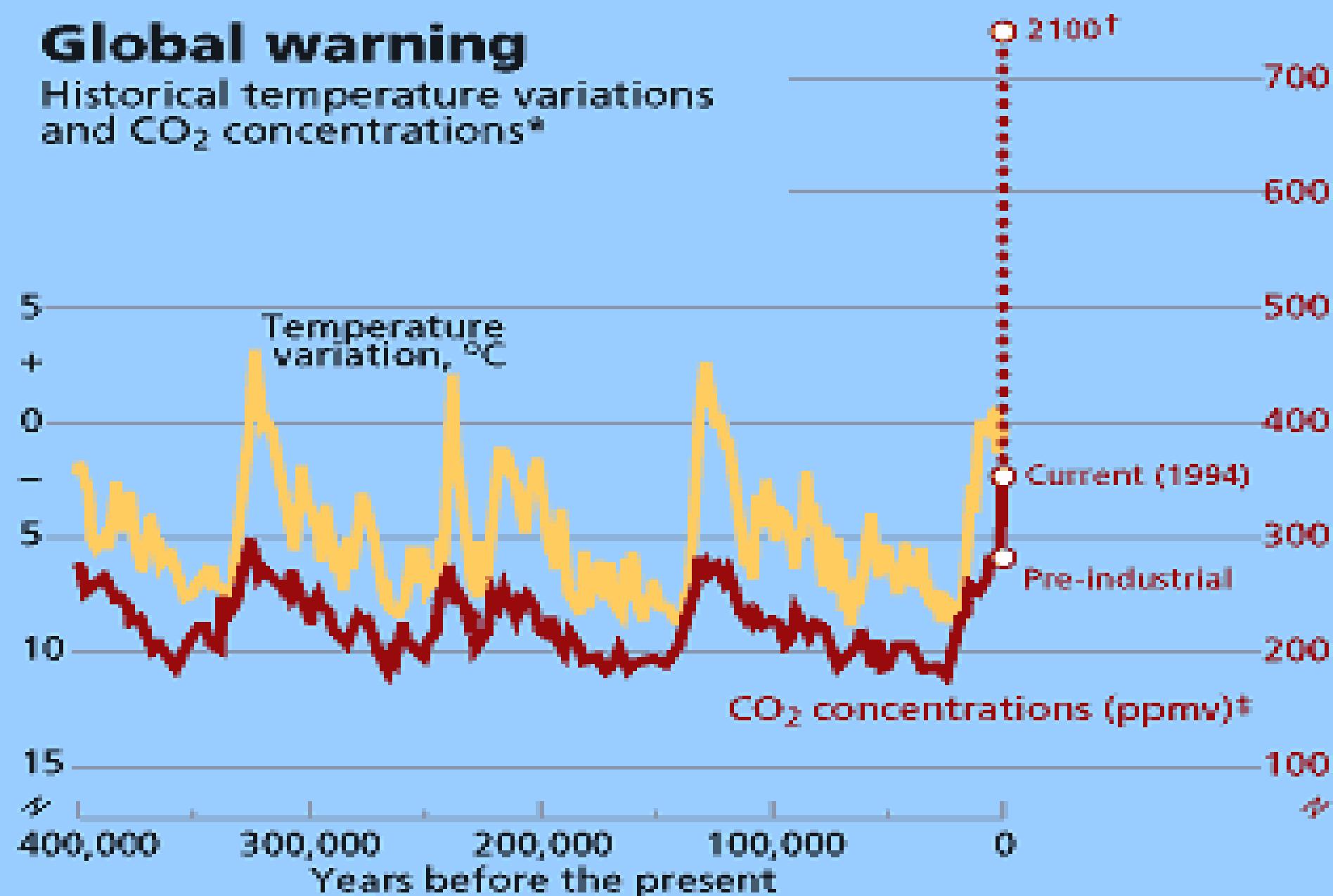
1950 60 70 80 90 2000 10 20 35

Source: Ed Hawkins, University
of Reading; CMIP5 model dataset

* Confidence
interval

Global warning

Historical temperature variations
and CO₂ concentrations*



Source: CDIAC, Oak Ridge National Laboratory

* Taken from the Vostok ice core, Antarctica
†UN IPCC forecast, assuming business as usual

#Parts per million volume

Sun activity has increased during the last few years

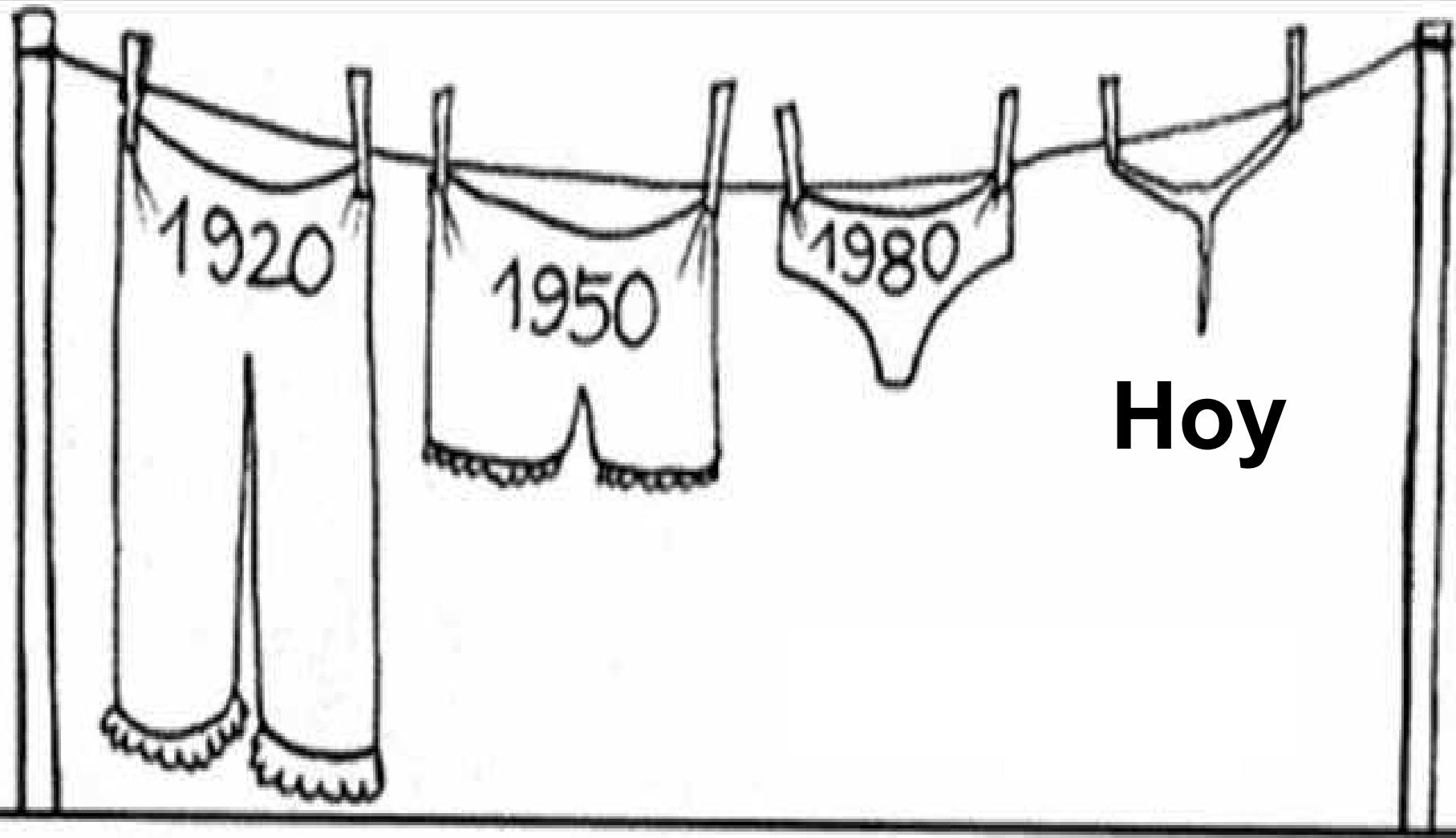
The sun approaching solar maximum



Juanita: la momia inca



Prueba del calentamiento del planeta.



Masdar City: Abu Dhabi, UAE





12

GW

New annual capacity

- Australasia & Oceania
- Africa
- South America
- North & Central America
- Asia
- Europe

8

6

4

2

0

2006

2007

2008

2009

2010

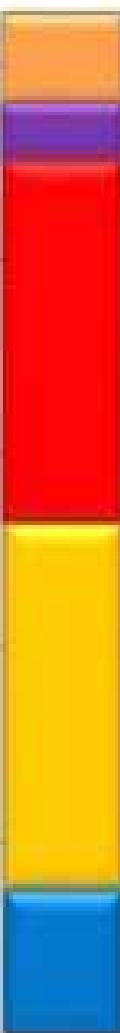
2011

2012

2013

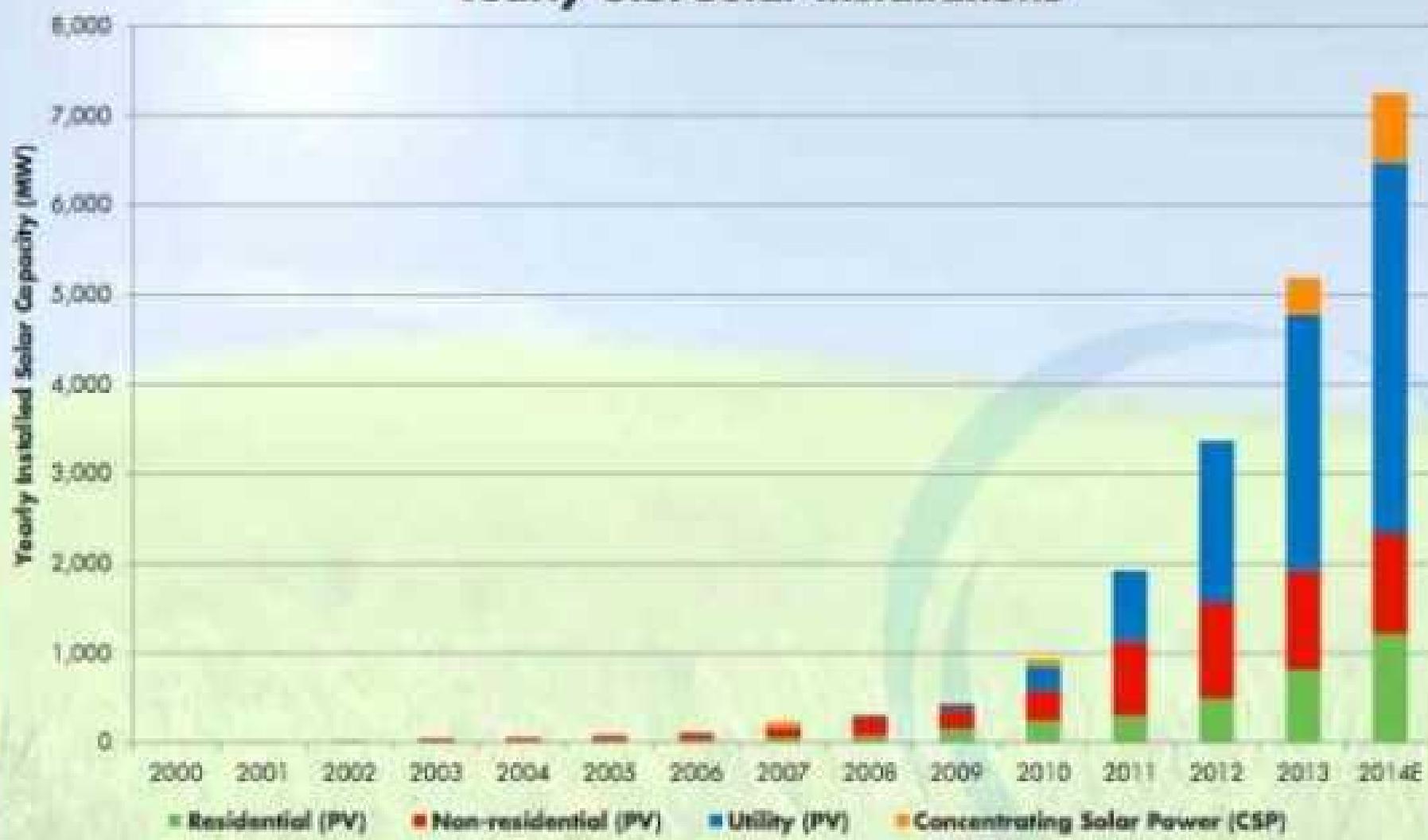
2014 -
date

@ wiki-solar.org



Solar in America: Strong and Getting Stronger

Yearly U.S. Solar Installations



ENVIRONMENT

Report: Solar Will Dominate World Energy Supply in Just 15 Years

We should really feel for those poor fossil fuel barons....not!

By [Gwenned / Daily Kos](#)

March 6, 2015

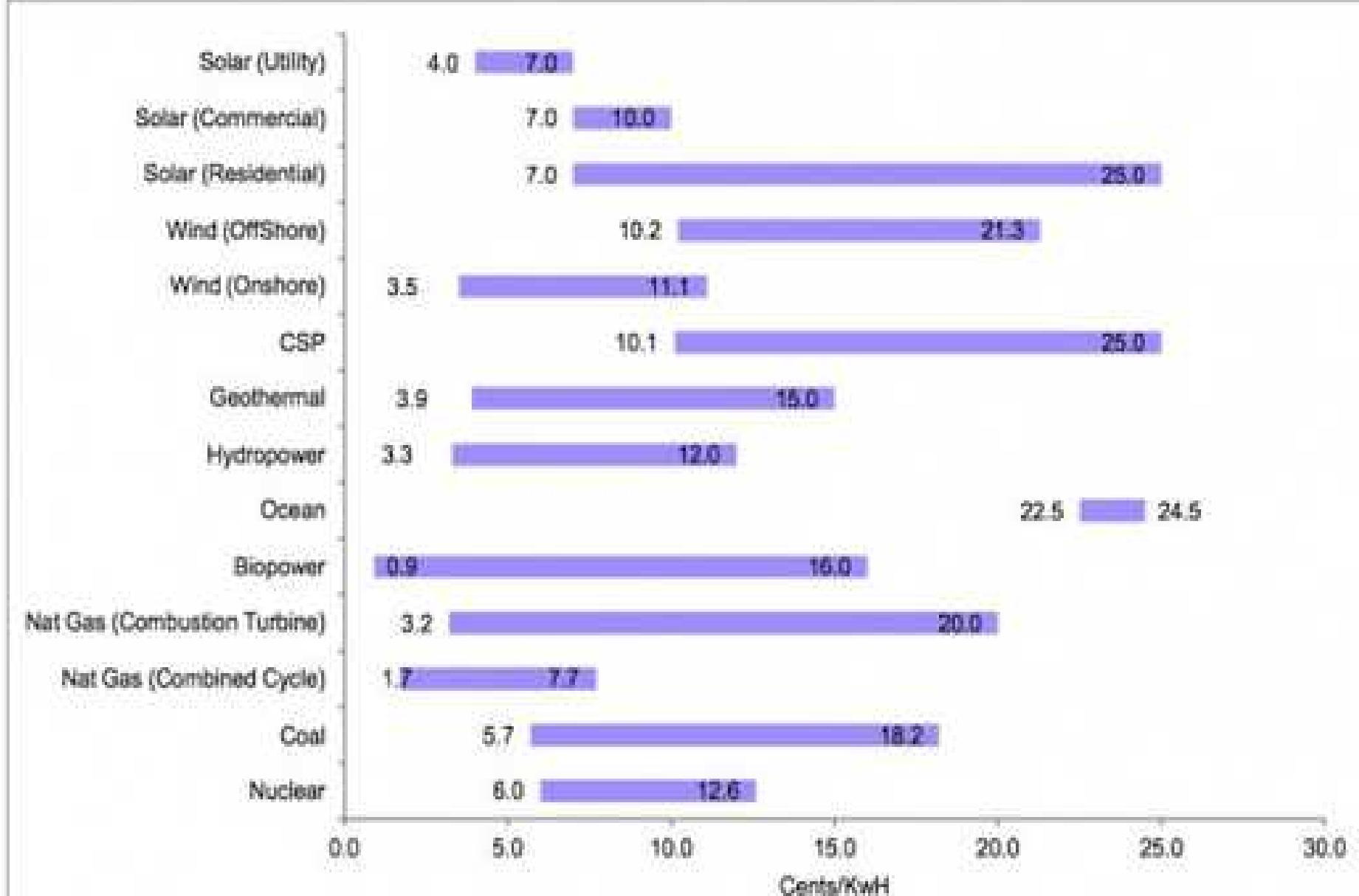


 63 COMMENTS

Deutsche Bank has produced a 175 page report that will have the Koch bros and their bought and paid for minions as well as every oil, coal and natural gas company weeping in their Chevas Regal or Glenfiddich.

The report suggests that solar generated energy will be the dominant source of energy worldwide within the next 15 years. Not only that, but the solar industry

Figure 5: Solar Today Vs Other Forms of Utility Scale Electricity Generation (Cents/KwH)



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API Energy Report Says Solar Will Double In 2015-16

January 7th, 2015 by [Sandy Dechert](#)

Yes, you did hear that right. For the first time ever, speaking for the oil and gas industry, the American Petroleum Institute is including solar among the energy sources that should be taken seriously in the next couple of years.

API's [State of American Energy Report](#), released yesterday, includes a serious analysis of the U.S. solar energy industry. The API



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[US Energy Storage Market to Grow...](#)

SunEdison Buys Solar Grid Storage for Battery-Backed PV and Wind Power



It's the first big solar player to dive into energy storage—but it won't be the last.

Jeff St. John

March 5, 2015



ADVANCED GRID POWER
ELECTRONICS FOR HIGH
PENETRATION PV
INTEGRATION 2014

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Grid-Scale Energy Storage Photos and Milestones



AES Energy Storage shares some dramatic views of its energy storage facility in Chile's Atacama Desert.

Eric Wesoff
January 23, 2014



POLYSILICON 2015-2018:
Supply, Demand, Cost and Pricing

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Costa Rica Powered By 100% Renewable Energy For First 75 Days Of 2015

March 20th, 2015 by [Guest Contributor](#)

What do you think about this?

▲ Interesting

▼ Not Interesting

Originally published on [RenewEconomy](#).

By Sophie Vorrrath

The Latin American country of Costa Rica has achieved the milestone of generating 100 per cent of its energy from renewable resources, with a combination of hydropower and geothermal for 75 days in a row, the state-owned Costa Rican Electricity Institute (ICE) said.

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Switch to Git
Enterprise repo management

Texas city to go 100% solar, wind – because it's cheaper, more reliable

10

By Sophie Vorrath on 19 March 2015

A city in Texas – home to the "Gusher Age" of American oil – is aiming to become 100 per cent renewable within two years, after finalising a deal with SunEdison to supply it with solar power for 25 years.

 Print

Georgetown – population 54,000 – will take the output from the 150MW solar plant and another 144MW

Ren

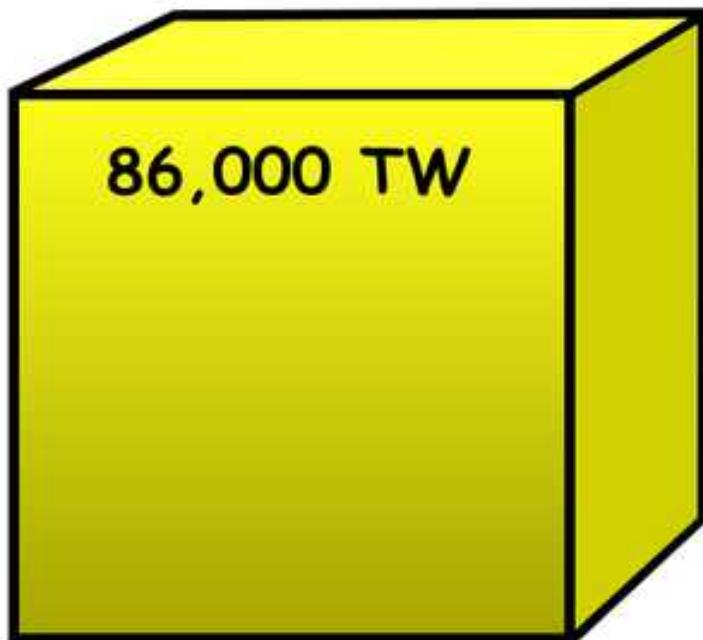
Email

Live

TA

S

Available Renewable Energy

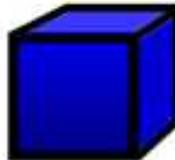


Solar

7.2 TW

Hydro

870 TW



Wind

32 TW



Geothermal

15 TW



Global
Consumption

SOLAR¹⁰ 23,000 TWy/year

2009 World energy
consumption:
16 TWy/year

2050: 35 TWy

C.R. Petersen

renewable

Finite



WIND



Natural Gas



OTEC



Geothermal



HYDRO

0.3-2 per year
Geothermal



0.3-2 per year
Geothermal

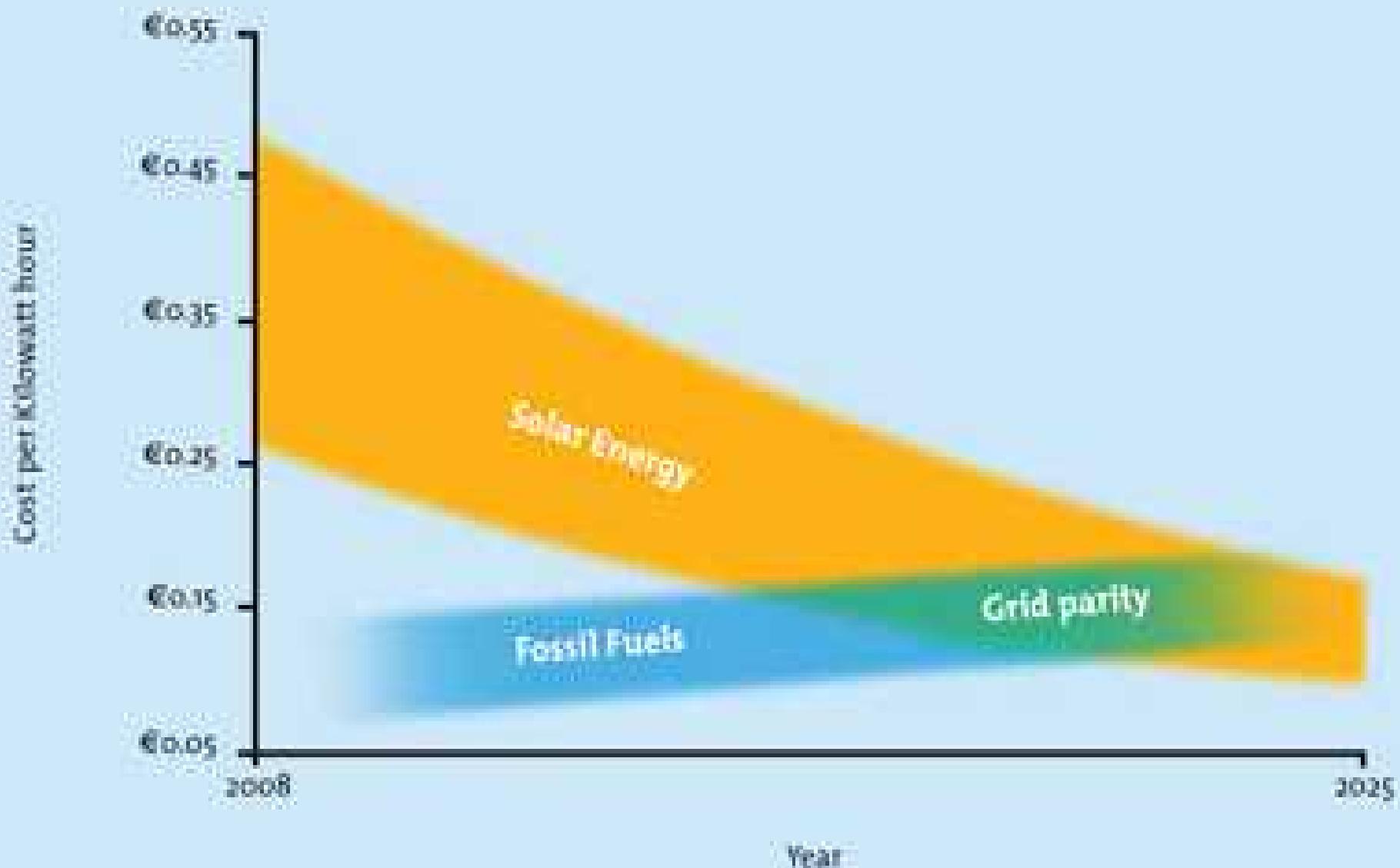
20-300
TWh

Uranium

0-100
Twh/yr

COAL

THE PATH TO GRID PARITY





2111

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ACERCA DEL SHOW



2111 es una serie histórica que permitirá descubrir cómo será Latinoamérica dentro de 100 años. A lo largo de 6 programas, encontrará las respuestas a los grandes interrogantes acerca del futuro: ¿Cómo serán nuestras ciudades dentro de 100 años? ¿Cómo nos transportaremos? ¿Cómo será la vida cotidiana del hombre del mañana?

Con 2111 develaremos el futuro a partir de pistas que ya existen en el presente. Conoceremos los proyectos más vanguardistas y sorprendentes del mundo, y los relacionaremos con nuestra región. También contaremos con el testimonio de renombrados expertos de la ciencia, la tecnología y la cultura. Todos ellos son los hacedores del futuro, y se ocuparán de acercarlo a la actualidad.

En cada episodio el Host viajará por Latinoamérica y el mundo. Al presentar e interactuar con los distintos desarrollos, será el hilo conductor de la historia y también quien le dará unidad y continuidad al relato, que por momentos transcurrirá en el futuro, y por momentos en el presente.

La inclusión de las más avanzadas técnicas de animación computada para construir ciudades en 3D, casas, espacios públicos, objetos o medios de transporte del futuro, será un recurso que estará presente a lo largo de todos los capítulos.

Las temáticas que abordará la miniserie serán:

- Arquitectura y Desarrollo urbano
- Vida cotidiana
- Transporte y Energía
- Entretenimiento
- Salud y Bienestar
- Trabajo y Educación



1G
1981



2G
1992



3G
2001



4G
2011



5G
2020





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Will Nissan Beat Google and Uber to Self-Driving Taxis?

By Mark Harris

Posted 26 Feb 2015 | 15:43 GMT

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Britain Will Rewrite Its Traffic Laws for Driverless Cars

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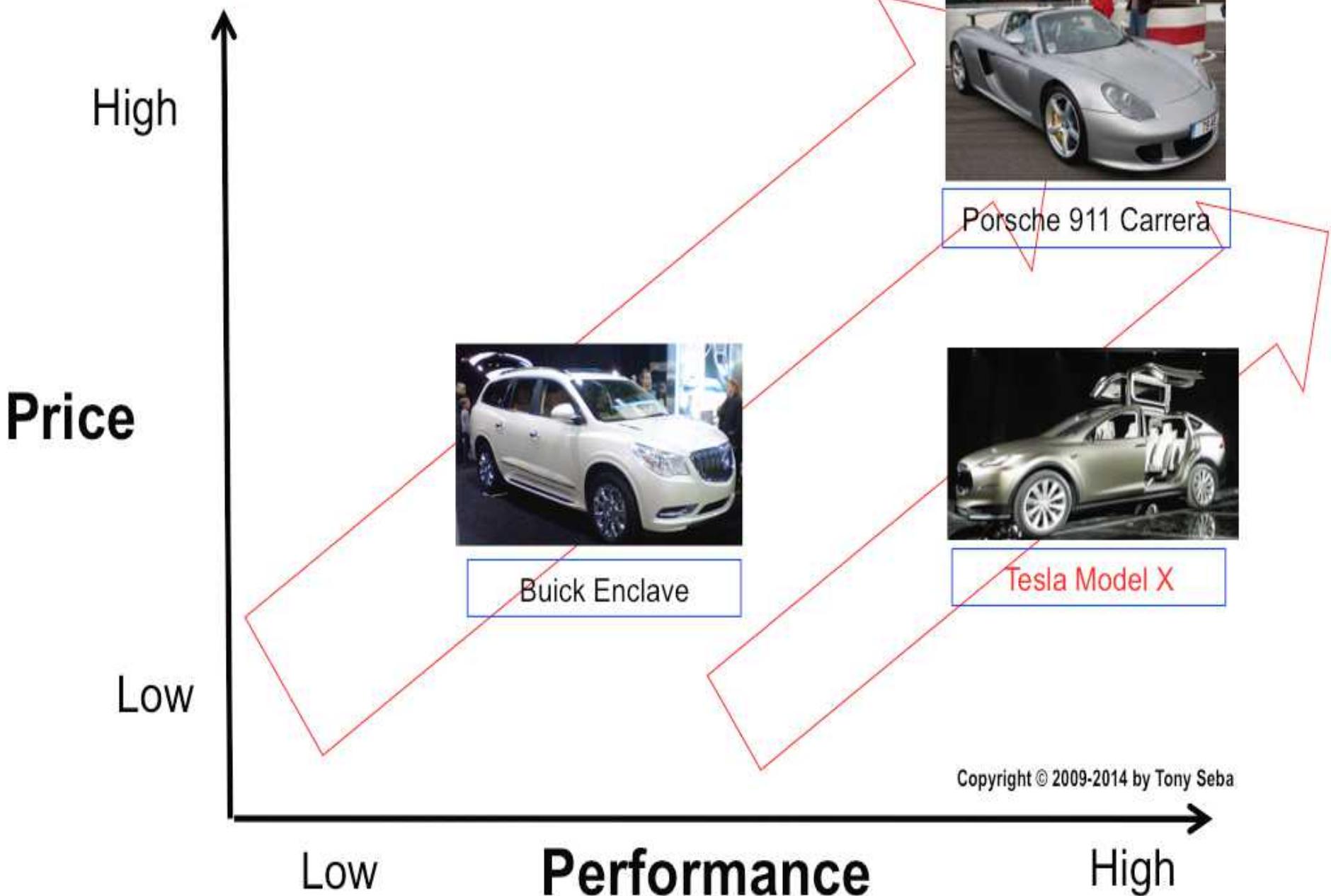
BMW forecasts 2025



TESLA: The **end** of gasoline cars!



EVs Disrupt the BASIS of COMPETITION





TESLA

MODEL S

MODEL X

SUPERCHARGER

ENTHUSIASTS

FIND US

SUPERCHARGER

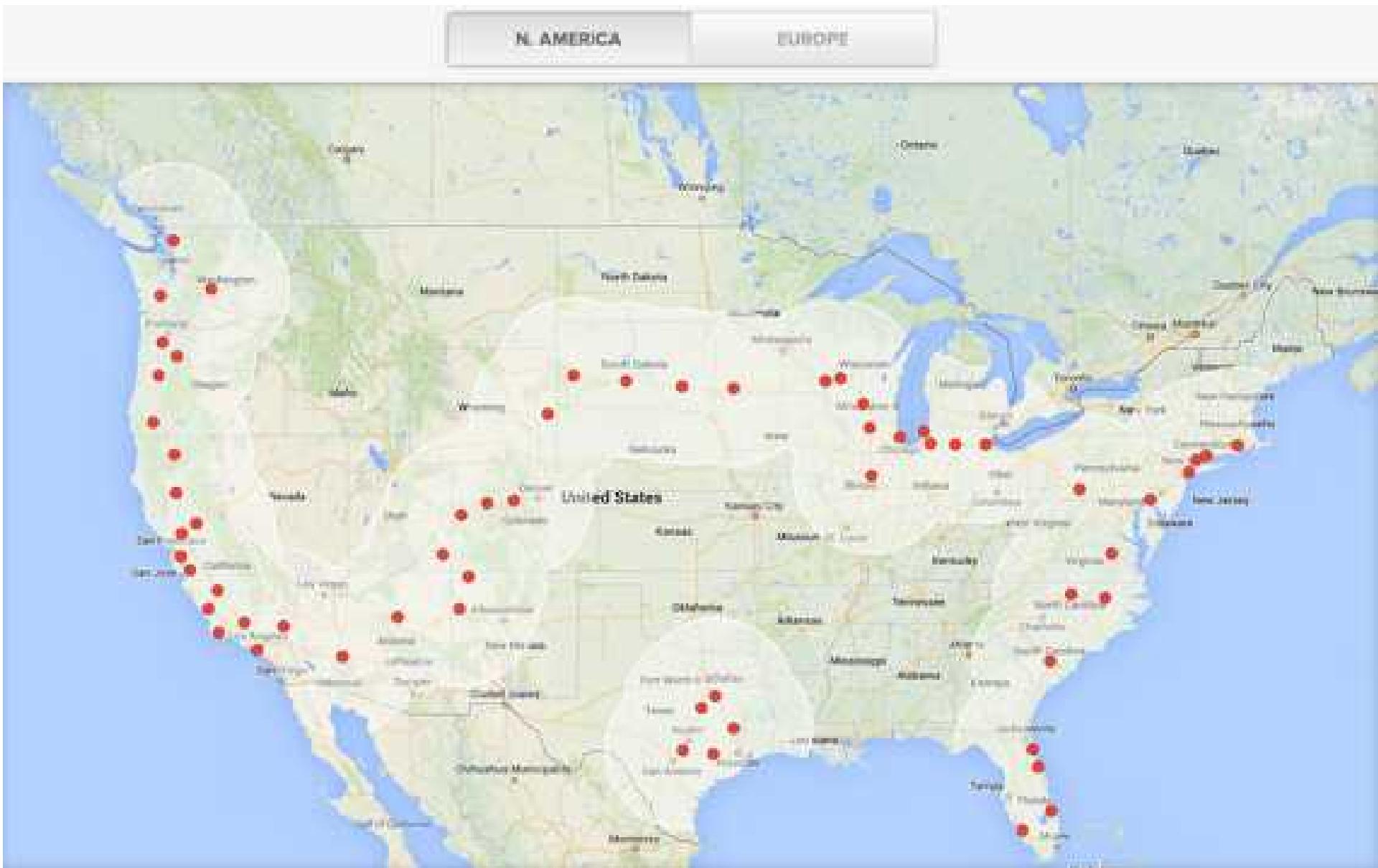
BATTERY SWAP

SUPERCHARGER

THE FASTEST CHARGING STATION ON THE PLANET



Superchargers TESLA



| Company | July 2013 | July 2012 | % Change | YTD 2013 | YTD 2012 | % Change |
|--|-----------|-----------|----------|----------|----------|-----------|
| Daimler | | | | | | |
| Smart ED | 58 | 0 | - | 173 | 0 | - |
| Fiat | | | | | | |
| Fiat 500e | ? | 0 | - | ? | 0 | - |
| Ford | 6817 | 1791 | 280.63% | 53014 | 10783 | 391.64% |
| Ford C-Max Hybrid | 2267 | 0 | - | 20125 | 0 | - |
| Ford C-Max Energi PHEV | 433 | 0 | - | 2915 | 0 | - |
| Ford Escape Hybrid | 0 | 50 | - | 0 | 1331 | - |
| Ford Focus Electric | 150 | 38 | 294.74% | 1050 | 135 | 677.78% |
| Ford Fusion Hybrid | 2914 | 1109 | 162.76% | 23197 | 6097 | 280.47% |
| Ford Fusion Energi PHEV | 407 | 0 | - | 1991 | 0 | - |
| Lincoln MKZ Hybrid | 646 | 594 | 8.75% | 3736 | 3220 | 16.02% |
| GM | 4010 | 5067 | -20.86% | 28969 | 29666 | -2.28% |
| Chevy Volt | 1788 | 1849 | -3.30% | 11643 | 10666 | 9.16% |
| Chevy Spark EV | 103 | 0 | - | 130 | 0 | - |
| Conventional hybrids | 2119 | 3218 | -34.15% | 17216 | 19000 | -9.39% |
| Honda | 1609 | 1337 | 20.34% | 10911 | 12049 | -9.44% |
| Honda Civic Hybrid | 578 | 471 | 22.72% | 3719 | 4589 | -18.96% |
| Honda CR-Z | 384 | 330 | 16.36% | 2799 | 2734 | 2.38% |
| Honda Insight | 420 | 419 | 0.24% | 2782 | 4460 | -37.62% |
| Honda Fit EV | 63 | 7 | 800.00% | 354 | 7 | 4957.14% |
| Honda Accord PHEV | 54 | 0 | - | 254 | 0 | - |
| Acura ILX Hybrid | 110 | 110 | 0.00% | 1003 | 259 | 287.26% |
| Mitsubishi | | | | | | |
| Mitsubishi i | 46 | 33 | 39.39% | 928 | 366 | 153.55% |
| Nissan | | | | | | |
| Nissan Leaf | 1864 | 395 | 371.90% | 11703 | 3543 | 230.31% |
| Porsche | 68 | 95 | -28.42% | 440 | 1004 | -56.18% |
| Porsche Cayenne S Hybrid | 39 | 80 | -50.00% | 333 | 729 | -54.32% |
| Porsche Panamera Hybrid | 29 | 35 | -17.14% | 107 | 275 | -61.09% |
| Tesla Motors | | | | | | |
| Tesla Model S (estimated based on quarterly sales) | 700 | 19 | 3584.21% | 10550 | 31 | 33932.26% |
| Toyota | 32808 | 23044 | 42.37% | 209314 | 192157 | 8.93% |
| Toyota Prius Liftback | 15252 | 9936 | 53.50% | 92061 | 93141 | -1.16% |
| Toyota Prius C | 3797 | 3065 | 23.88% | 24372 | 19318 | 26.18% |
| Toyota Prius V | 3428 | 2954 | 16.05% | 22044 | 25805 | -14.57% |
| Toyota Prius PHEV | 817 | 688 | 18.75% | 5031 | 5035 | -0.08% |
| Toyota Camry Hybrid | 4193 | 3197 | 31.15% | 28027 | 26735 | 4.83% |
| Toyota Highlander Hybrid | 410 | 469 | -12.58% | 3370 | 3520 | -4.26% |
| Toyota Avalon Hybrid | 1139 | 0 | - | 9487 | 0 | - |
| Toyota RAV4 EV | 109 | 0 | - | 517 | 0 | - |
| Lexus Hybrids | 3663 | 2735 | 33.93% | 24405 | 18605 | 31.17% |
| Volkswagen | | | | | | |
| Volkswagen Jetta Hybrid | 417 | 0 | - | 2636 | 0 | - |
| Total 100% Electrics | 3093 | 492 | 528.66% | 25405 | 4082 | 522.37% |
| Total PHEV's | 3499 | 2537 | 37.92% | 21834 | 15701 | 39.06% |
| Total Conv. Hybrids | 41805 | 28752 | 45.40% | 281419 | 229816 | 22.45% |
| TOTAL | 48397 | 31781 | 52.28% | 328658 | 249599 | 31.57% |

TESLA GIGAFACTORY



50 GWh in annual battery production by 2020
Enough for 500,000 Tesla cars
Powered by renewable energy
Net zero energy factory

BYD Plans To Rival Gigafactory Battery Output

March 17th, 2015 by Christopher DeMorro

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Electric Cars 2015 — Prices, Efficiency, Range, Pics, More



BYD Plans To Rival Gigafactory Battery Output



Cleantech Talk #5: Elon Musk's "Ending Range Anxiety" Tweet, Dubai Police Get BMW i8, Tesla CPO Program, & Audi



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Tesla plans self-driving 'autopilot' Model S feature via software update this summer

Car is "sophisticated computer on wheels," says Musk

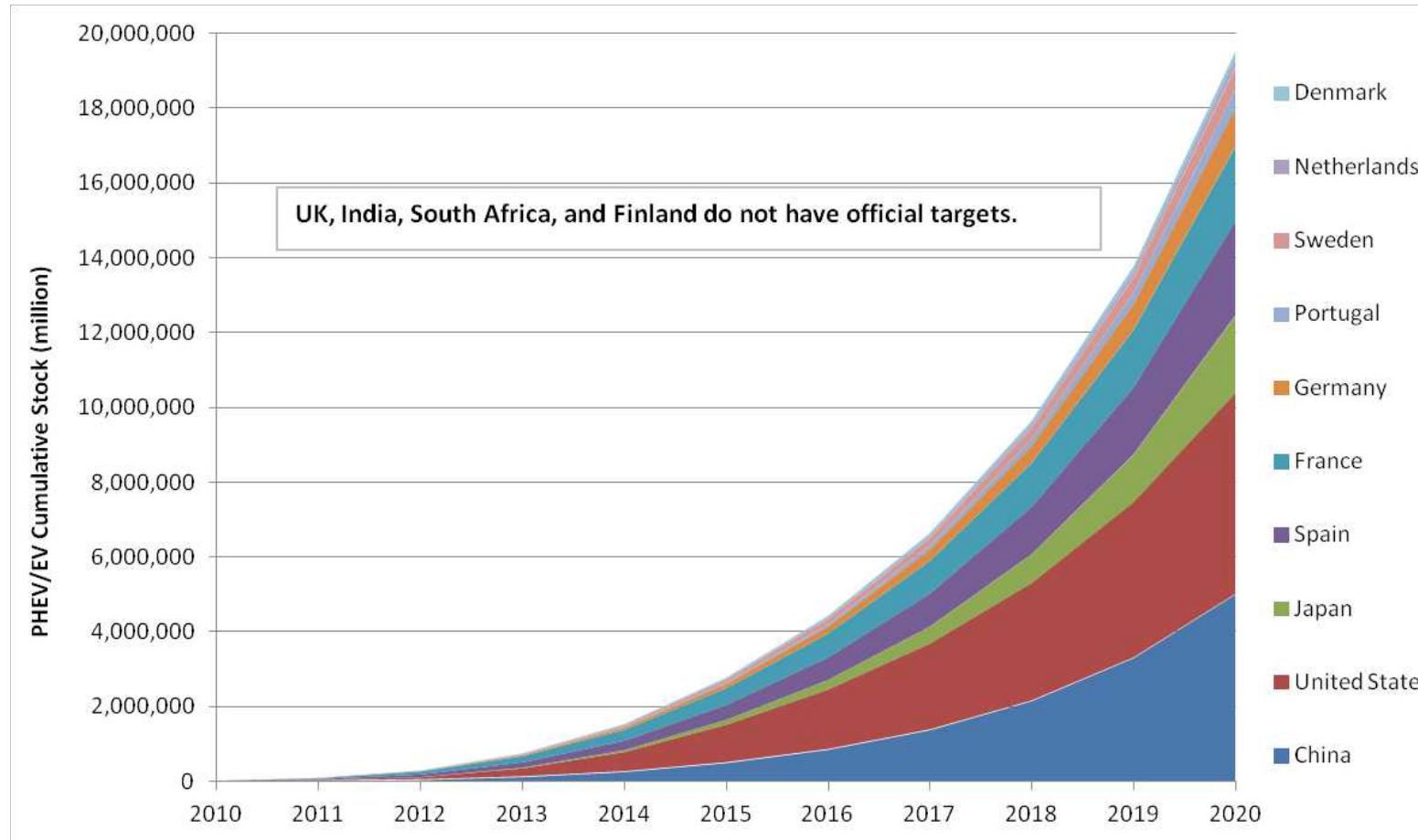
March 19, 2015



Model S (credit: Tesla Motors)

A software update will give Tesla Model S cars the ability to start driving themselves in "autopilot" mode on "major roads" like highways this summer, Tesla Motors chief executive Elon Musk announced today (March 19).

Electric Vehicles deployment



***20 million BEVs and PHEVs
on the road by 2020.***

5th Avenue, New York, April 15, 1900



5th Avenue, New York, March 23, 1913



De Caballos (1900) a Carros (1913)



5ta Avenida, Nueva York, 15 de abril de 1900



5ta Avenida, Nueva York, 23 de marzo de 1913

- El automóvil venció al caballo por ser una tecnología superior, una **tecnología exponencial o disruptiva**.
- No había **nada que el productor de carroajes de caballo pudiera hacer**.
- Fue **cuestión de tiempo** para traer los costos abajo y mejorar la calidad

**¿Son los
Vehículos
eléctricos
disruptivos?**

1. El motor eléctrico: 5x mas eficiente energéticamente



Motor de combustión interna

15% - 20% Eficiencia



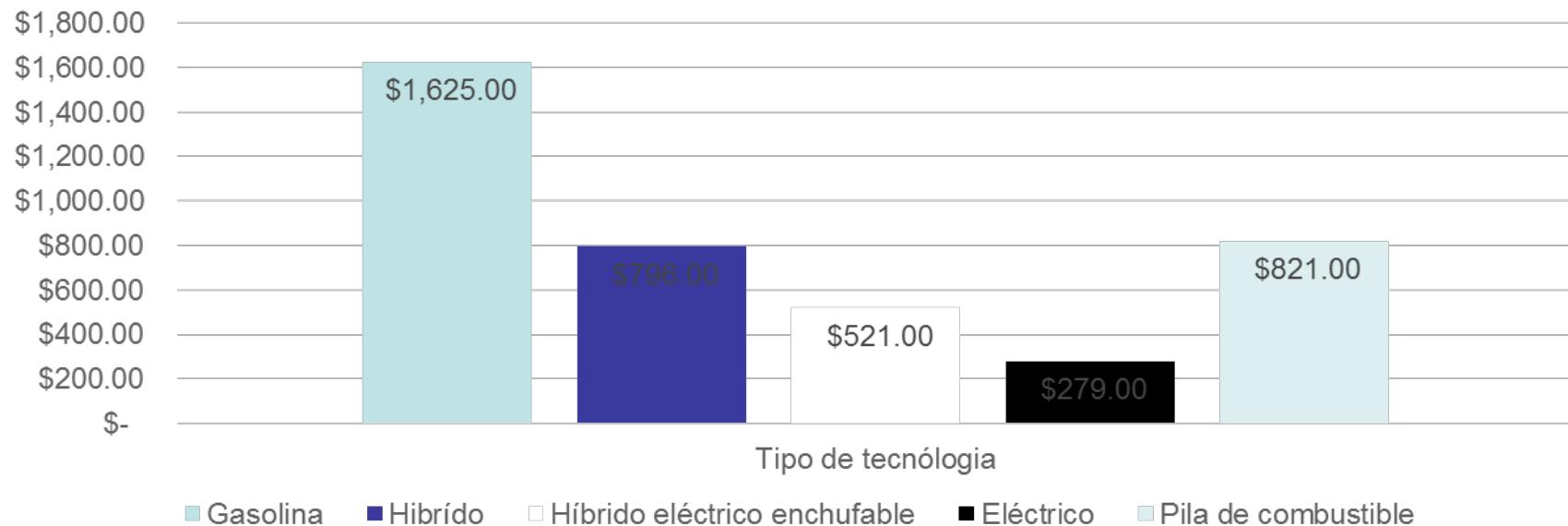
Motor eléctrico

85% - 90% Eficiencia

Fuente: Autoblog

2. Vehículo eléctrico es entre 5x-10x más barato en combustibles

COSTO ANUAL PROMEDIO DE GASTOS EN COMBUSTIBLES



El tanque lleno de un Tesla Roadster W: **\$5 vs \$50**

Fuente: TESLA MOTORS

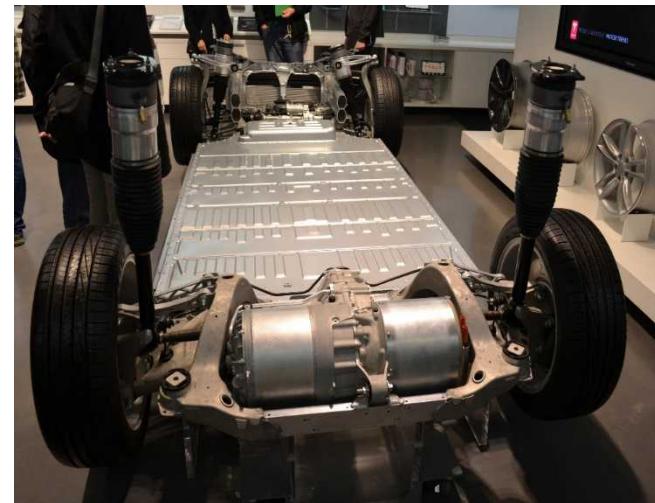
3.V.E. es entre 5x-10x mas barato en mantenimiento

- V.E. tiene entre 80-90% menos partes móviles
- Los motores eléctricos pueden durar décadas con un pequeño mantenimiento
- V.E= 2¢/milla VS V.C.I= 10¢



- **V.C.I (Carro de gasolina)**

(Culata, múltiple de admisión, múltiple de escape, filtro de aire, árbol de levas, poleas, balancines, válvulas, inyectores, bujías, juntas de aceite, bloque de motor, cigüeñal, pistones, bomba de aceite, etc...)



- **Vehículo eléctrico**

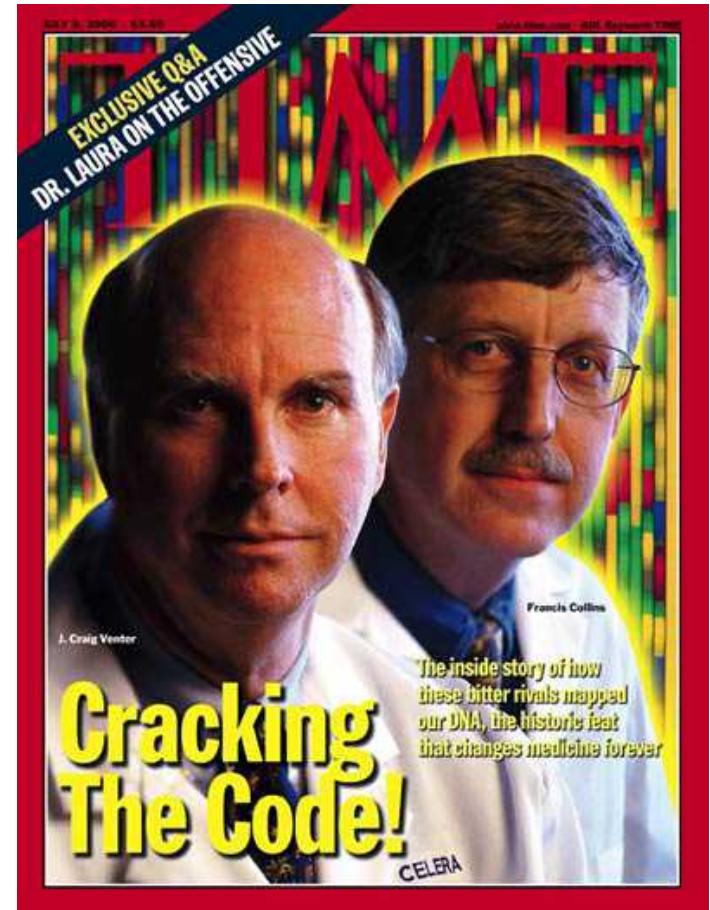
Fuente: The Economist.

Fotografías: Tesla Motors & Wikipedia

| Fuel type | Energy content (MJ/kg) |
|---|------------------------|
| Pumped stored water at 100 m dam height | 0.001 |
| Bagasse | 10 |
| Wood | 15 |
| Sugar | 17 |
| Methanol | 22 |
| Coal (anthracite, lignite, etc.) | 23 - 29 |
| Ethanol (bioalcohol) | 30 |
| LPG (liquefied petroleum gas) | 34 |
| Butanol | 36 |
| Biodiesel | 38 |
| Oil (medium petroleum average) | 42 |
| Gasohol or E10 (90% gasoline and 10% alcohol mix) | 44 |
| Gasoline | 45 |
| Diesel | 48 |
| Methane (gaseous fuel, compression-dependent) | 55 |
| Hydrogen (gaseous fuel, compression-dependent) | 120 |
| Nuclear fission (Uranium, U 235) | 90 |
| Nuclear fusion (Hydrogen, H) | 300 |
| Binding energy of helium (He) | 675 |
| Mass-energy equivalence (Einstein's equation) | 89,880,000 |
| Antimatter as fuel (estimated according to $E = mc^2$) | 180,000,000 |

Bioenergy and “eternal” energy

- The cells of life
- Photosynthesis
$$\text{CO}_2 + 2 \text{ H}_2\text{O} + \text{light} \rightarrow (\text{CH}_2\text{O}) + \text{O}_2 + \text{H}_2\text{O}$$
- From fossil hydrocarbons to live carbohydrates
- Craig Venter and his petroleum bacteria





National Ignition Facility & Photon Science

Bringing Star Power to Earth

About NIF & PS Programs For Users Science & Technology Multimedia Education

IF

Go

Our Galaxy....

Laser Inertial Fusion Engine (LIFE)

LIFE is an advanced energy concept under development at Lawrence Livermore National Laboratory. Based on physics and technology developed for the National Ignition Facility, LIFE has the potential to meet future worldwide energy needs in a safe, sustainable manner without carbon dioxide emissions.

News

Initial NIF Experiments Meet Requirements
for Fusion Ignition

Development Plan

2009 PHASE IIa

Construct key components at full scale
Prove system can be built
Plasma compression tests

2013 PHASE IIb

Build net gain prototype

2016 PHASE IIc

Test prototype –
Net Power out

4 years

3.5 years
\$50M

2 years
\$80M

8 months
\$20M

5 years

PHASE I

Proof of principle
Completed

← Progress to Date

PHASE II

Demonstration of Net Gain
2013

PHASE III

Electricity generation and
commercialization
\$1 billion+
2020

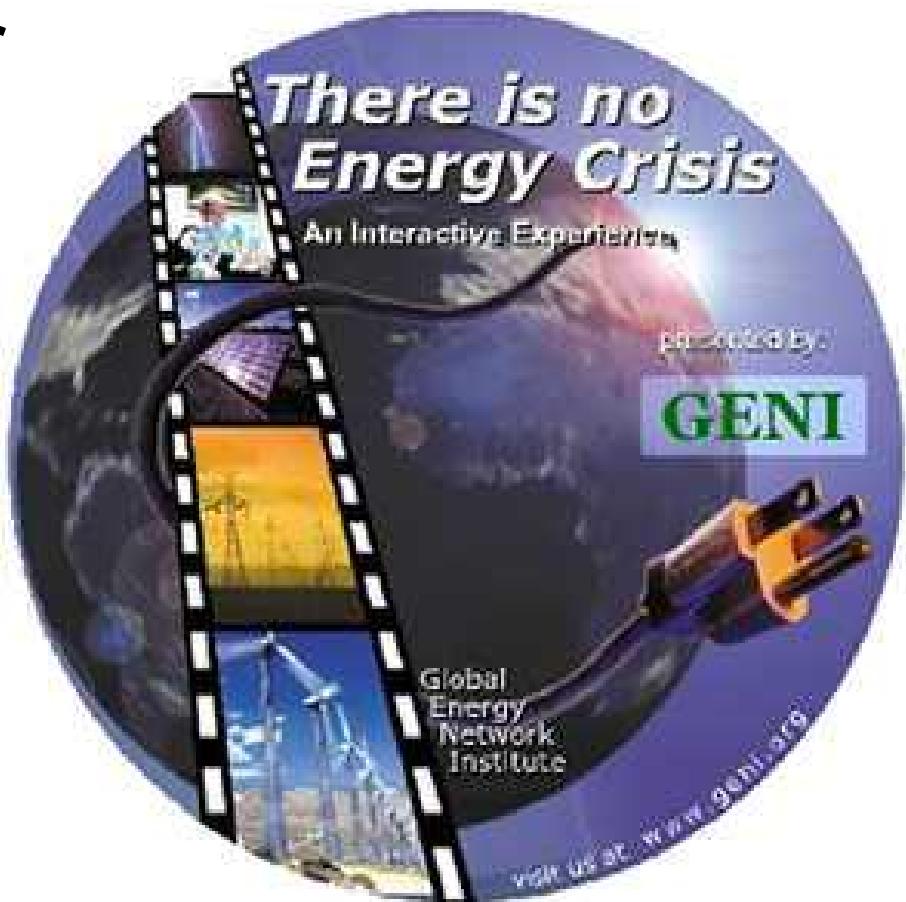
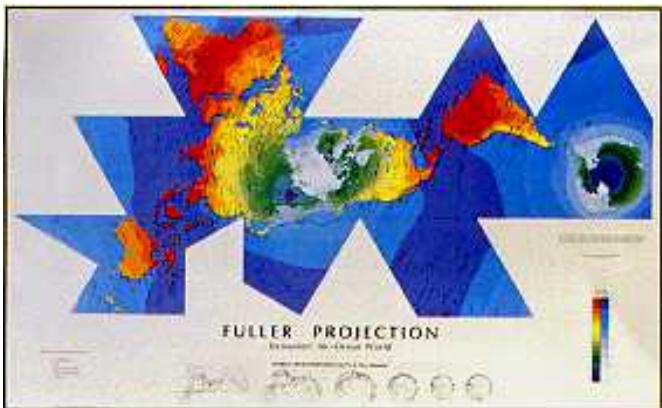


The **E**nernet: Energy Internet

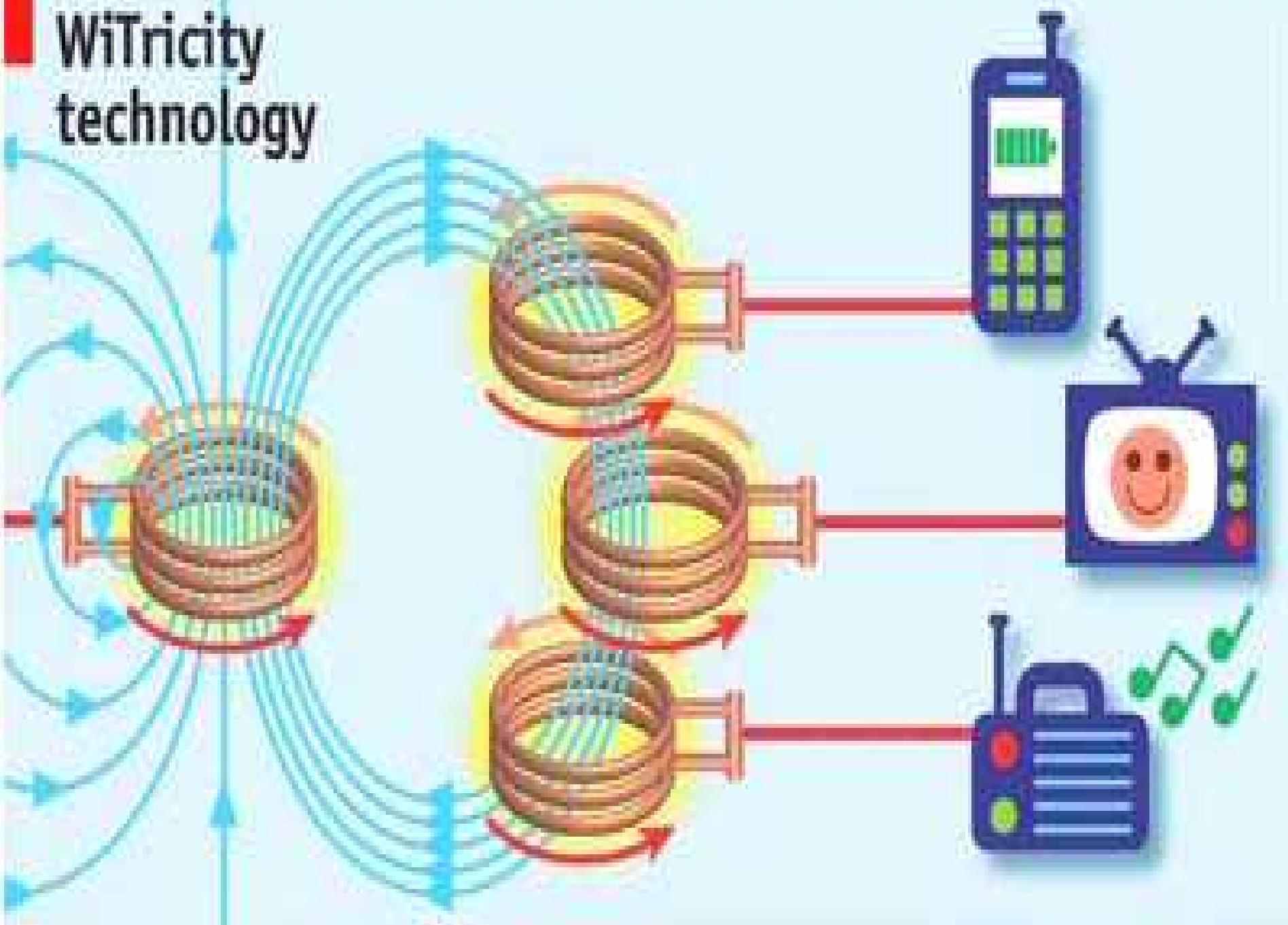
- Dirty energy
- Dumb grid
- Inefficient systems
- Expensive energy
- Centralized system
- Low redundancy
- Fossil fuels
- Producers control
- Big oil and utilities
- Clean energy
- Smart grid
- Efficient systems
- Cheap energy
- Distributed system
- High redundancy
- Renewable sources
- Prosumers control
- Entrepreneurs

The Energy “Internet”

- Buckminster Fuller
- Global Energy Network Institute
- GENI.org



WiTricity technology



Zero-power systems

Guardian Angels are future zero-power smart autonomous systems featuring sensing, computation communication and energy harvesting features beyond human aptitudes.

COMPUTATION



100aJ/op

to

0.1aJ/op

COMMUNICATION



1nJ/bit

to

10pJ/bit

SENSING



10mW

to

100nW

ENERGY HARVESTING



100μW/cm²

to

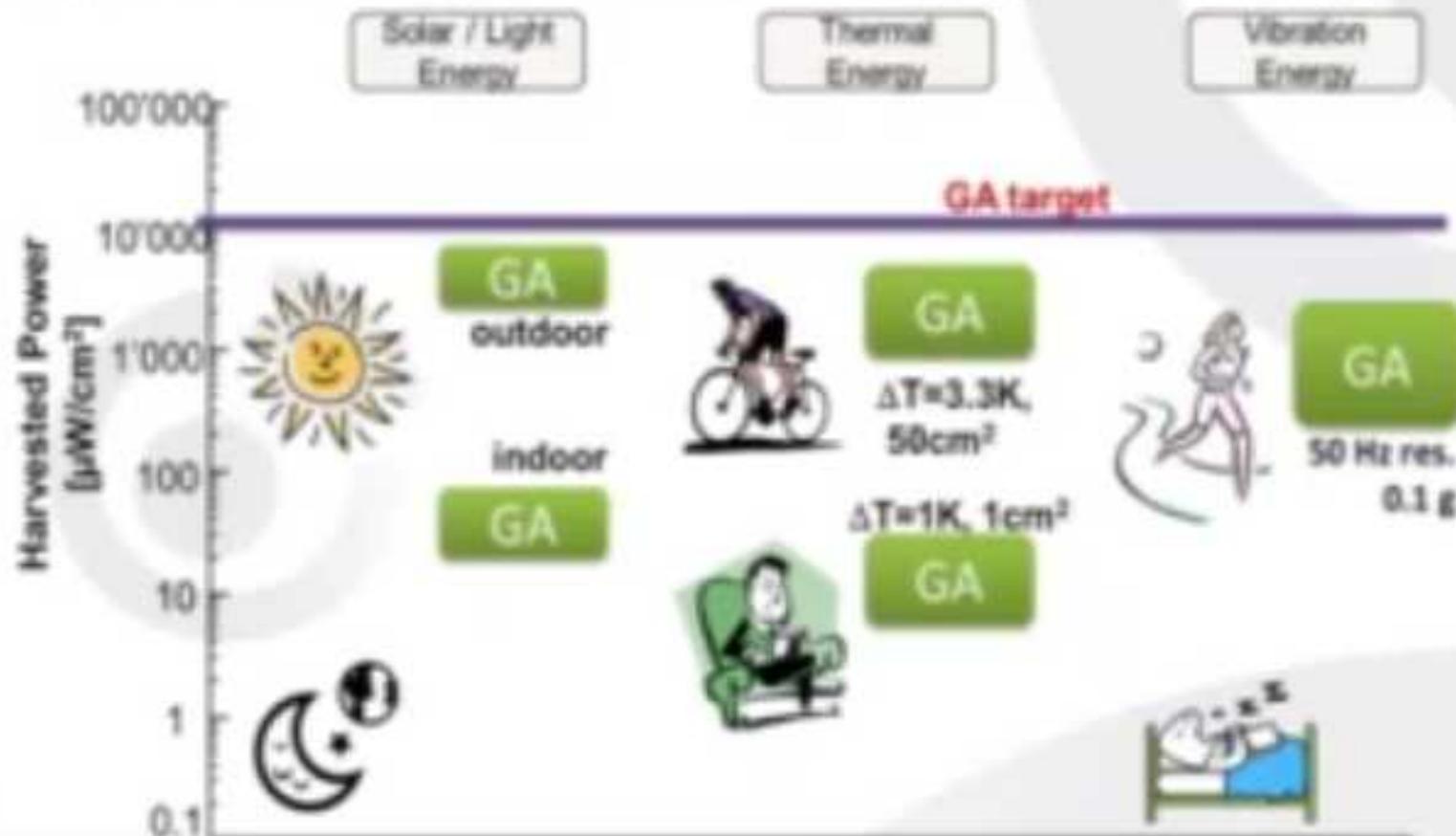
10mW/cm²



Guardian Angels
for a better life

Energy harvesting

- Dynamic, real life, requirements
- Multiple harvesting interfaces, storage, power management





Hotels

Eliminating charging cables to improve the hotel experience



Restaurants

Grab a charge while you grab a bite with Qi wireless power



Automobiles

Charge up your driving experience with Qi



Smart Phones

Dial up the convenience of wireless charging



Airports

Low charge? Qi makes charging at airports easy and convenient



Public Venues

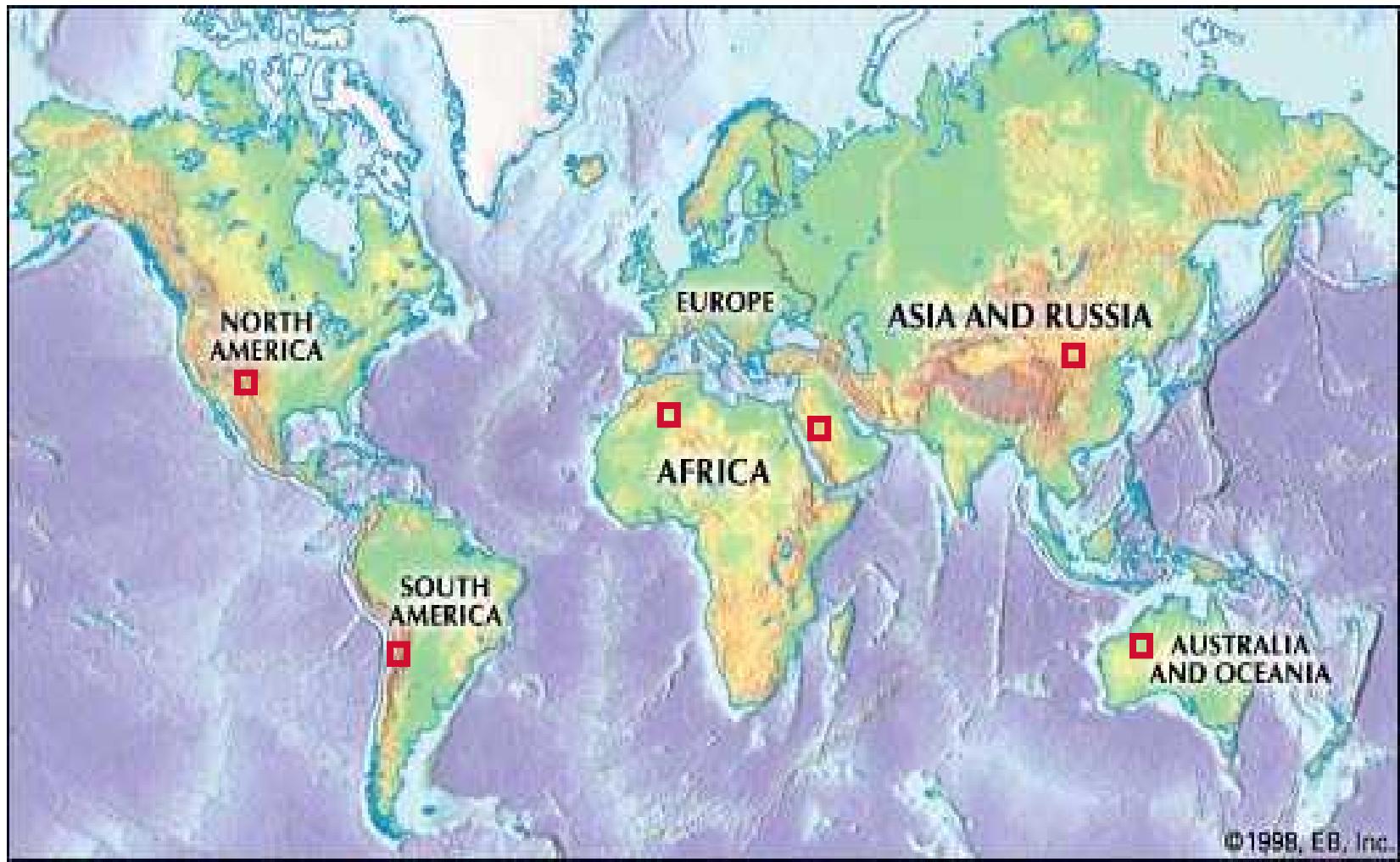
From shopping malls to sports stadiums, Qi cures battery anxiety



Offices

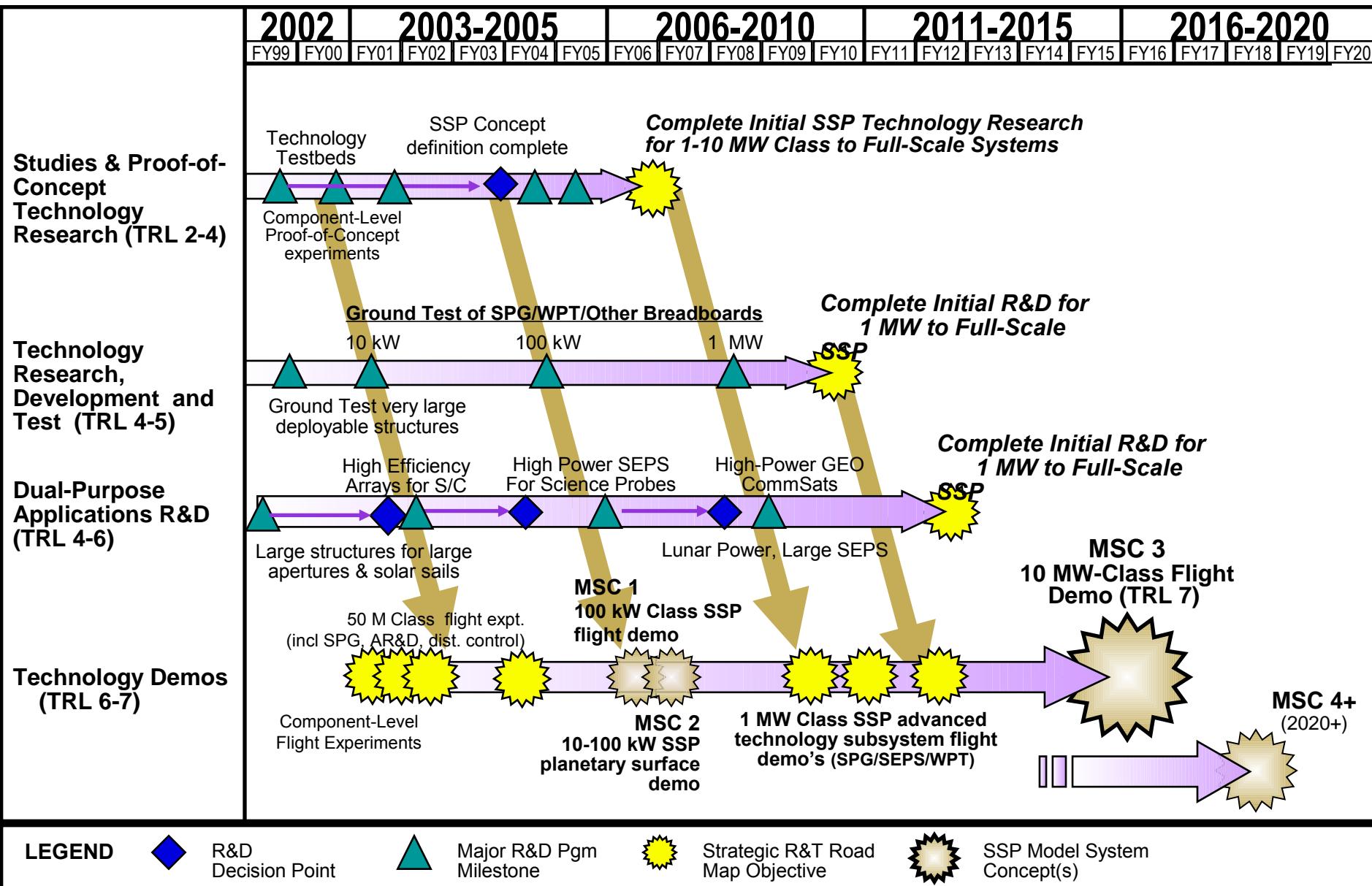
With Qi in offices, you can take clumsy, corded charging off the table

Earth Based Solar Power



6 land blocks of 100 km² with 3 TW are enough for humanity today

NASA: Space Solar Power (stand-by)





JAXA: Space Solar Power (2030)





Moon Energy \geq 20 TW



Energy Singularity: “Energularity”

Technological Singularity:

- Ray Kurzweil



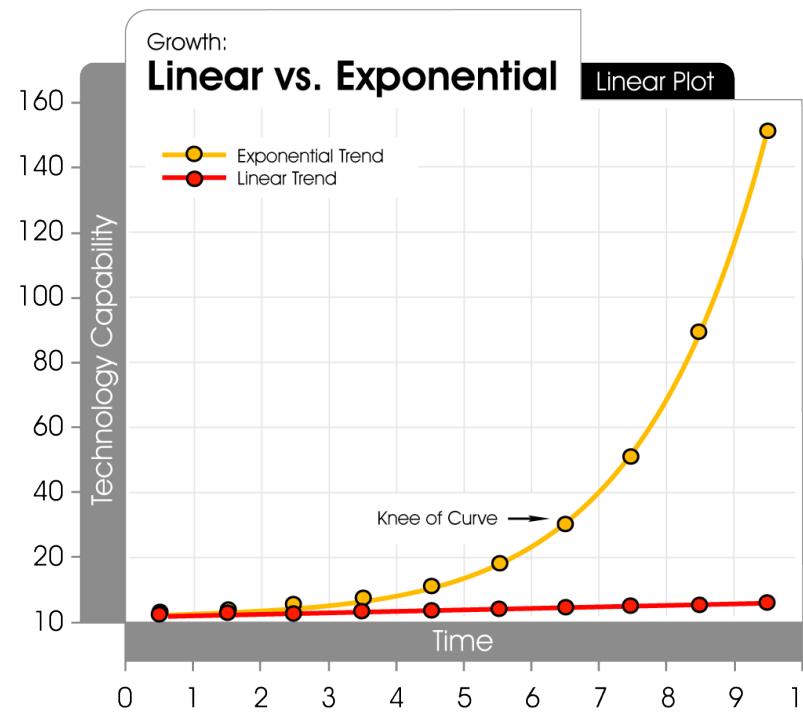
Methuselarity!

- Aubrey de Grey



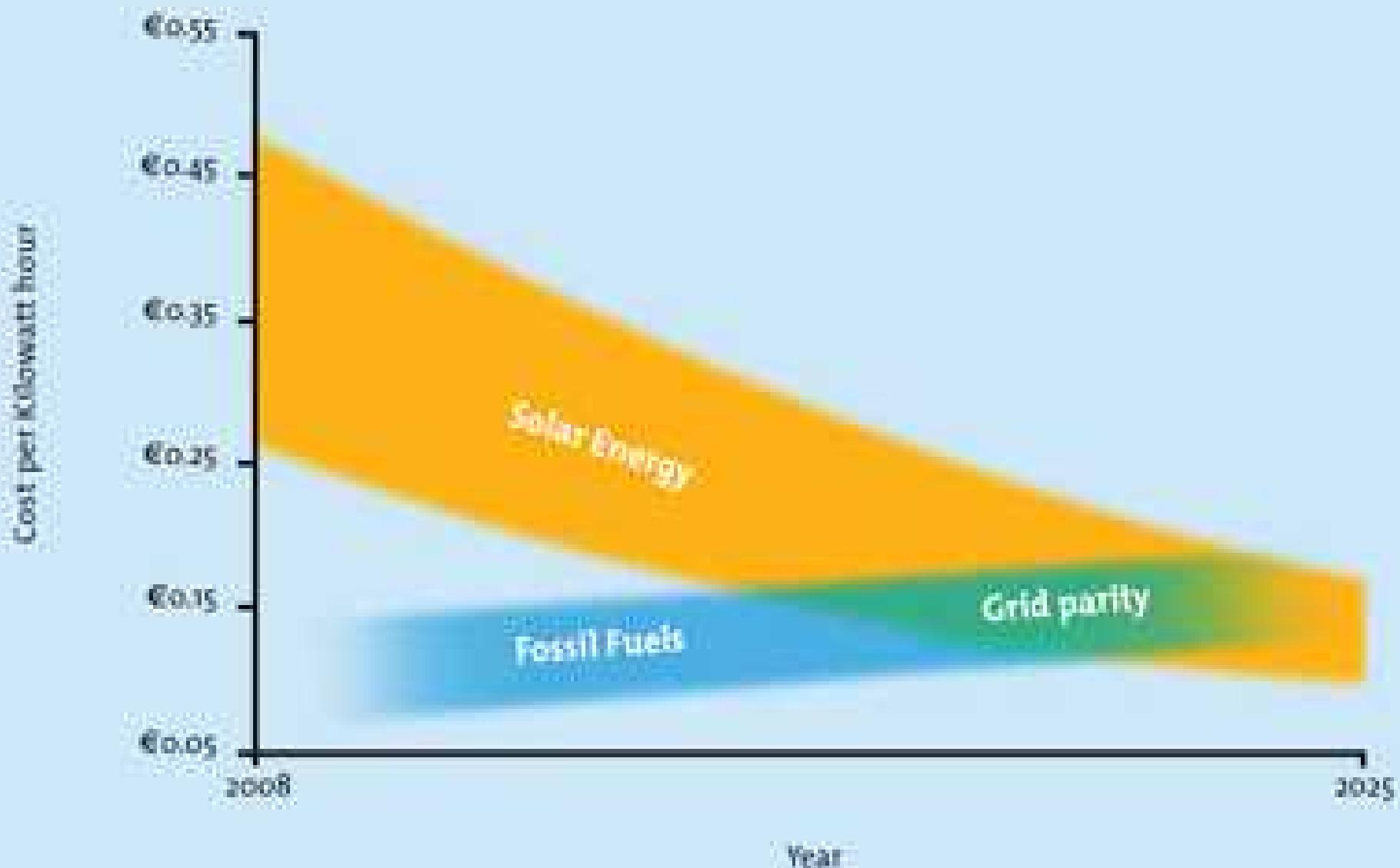
Energularity?

- Jose Cordeiro

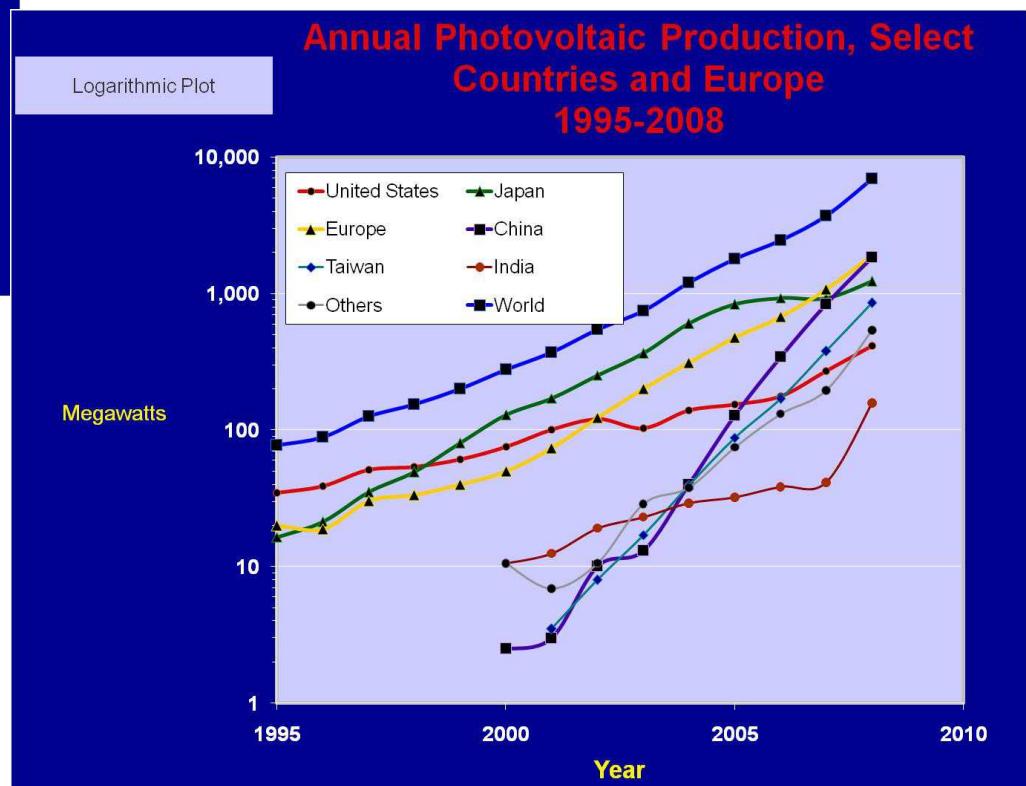
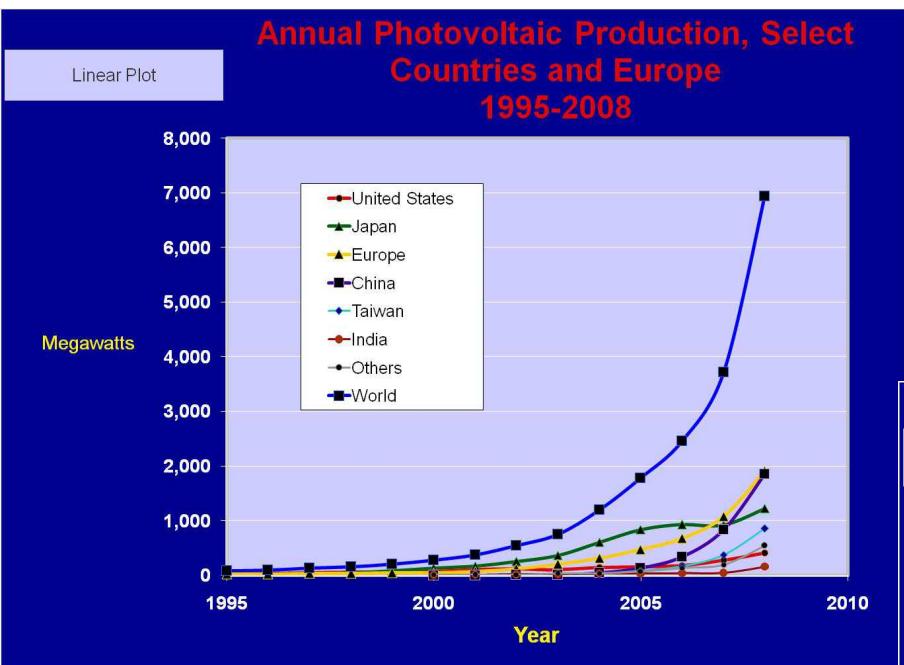


| Example | Power | Scientific notation |
|---|----------------------|---------------------------------|
| Power of Galileo space probe's radio signal from Jupiter | 10 zW | 10×10^{-21} watt |
| Minimum discernable signal at an FM antenna terminal | 2.5 fW | 2.5×10^{-15} watt |
| Average power consumption of a human cell | 1 pW | 1×10^{-12} watt |
| Approximate consumption of a quartz wristwatch | 1 µW | 1×10^{-6} watt |
| Laser in a CD-ROM drive | 5 mW | 5×10^{-3} watt |
| Approximate power consumption of the human brain | 30 W | 30×10^0 watt |
| Power of the typical household light bulb | 60 W | 60×10^0 watt |
| Average power used by the human body | 100 W | 100×10^0 watt |
| Approximately 1000 BTU/hour | 290 W | 2.9×10^0 watt |
| Power received from the Sun at the Earth's orbit by m ² | 1.4 kW | 1.4×10^3 watt |
| Photosynthetic power output per km ² in ocean | 3.3 - 6.6 kW | $3.3 - 6.6 \times 10^3$ watt |
| Photosynthetic power output per km ² in land | 16 - 32 kW | $16 - 32 \times 10^3$ watt |
| Range of power output of typical automobiles | 40 - 200 kW | $40 - 200 \times 10^3$ watt |
| Mechanical power output of a diesel locomotive | 3 MW | 3×10^6 watt |
| Peak power output of largest class aircraft carrier | 190 MW | 190×10^6 watt |
| Power received from the Sun at the Earth's orbit by km ² | 1.4 GW | 1.4×10^9 watt |
| Peak power generation of the largest nuclear reactor | 3 GW | 3×10^9 watt |
| Electrical generation of the Three Gorges Dam in China | 18 GW | 18×10^9 watt |
| Electrical power consumption of the USA in 2001 | 424 GW | 424×10^9 watt |
| Electrical power consumption of the world in 2001 | 1.7 TW | 1.7×10^{12} watt |
| Total power consumption of the USA in 2001 | 3.3 TW | 3.3×10^{12} watt |
| Global photosynthetic energy production | 3.6 - 7.2 TW | $3.6 - 7.2 \times 10^{12}$ watt |
| Total power consumption of the world in 2001 | 13.5 TW | 13.5×10^{12} watt |
| Average total heat flux from earth's interior | 44 TW | 44×10^{12} watt |
| Heat energy released by a hurricane | 50 - 200 TW | $50 - 200 \times 10^{12}$ watt |
| Estimated heat flux transported by the Gulf Stream | 1.4 PW | 1.4×10^{15} watt |
| Total power received by the Earth from the Sun (Type I) | 174 PW | 174×10^{15} watt |
| Luminosity of the Sun (Type II) | 386 YW | 386×10^{24} watt |
| Approximate luminosity of the Milky Way galaxy (Type III) | 5×10^{36} W | 5×10^{36} watt |
| Approximate luminosity of a Gamma Ray burst | 1×10^{45} W | 1×10^{45} watt |
| Energy output of a galactic supercluster (Type IV) | 1×10^{46} W | 1×10^{46} watt |
| Energy control over the entire universe (Type V civilization) | 1×10^{56} W | 1×10^{56} watt |

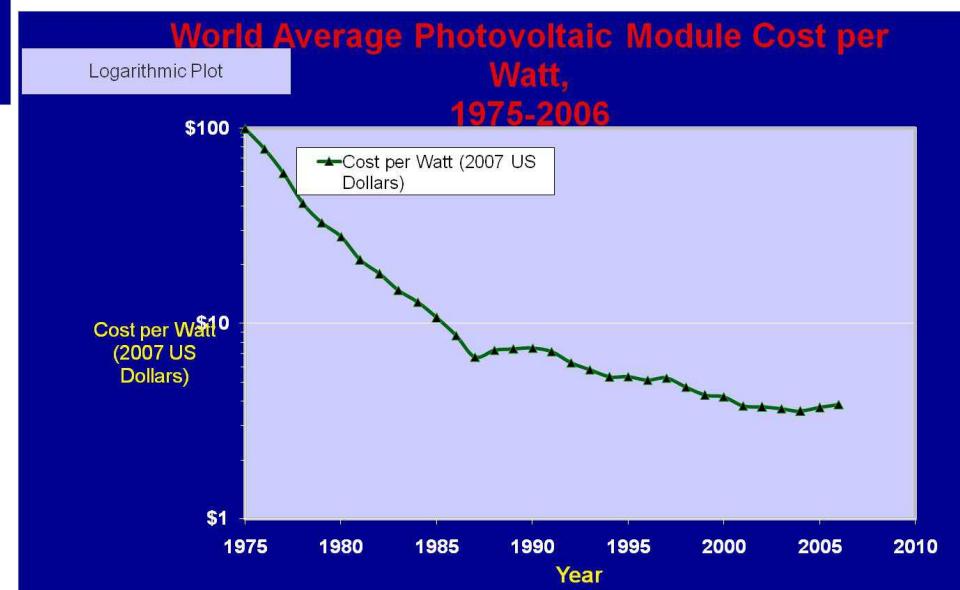
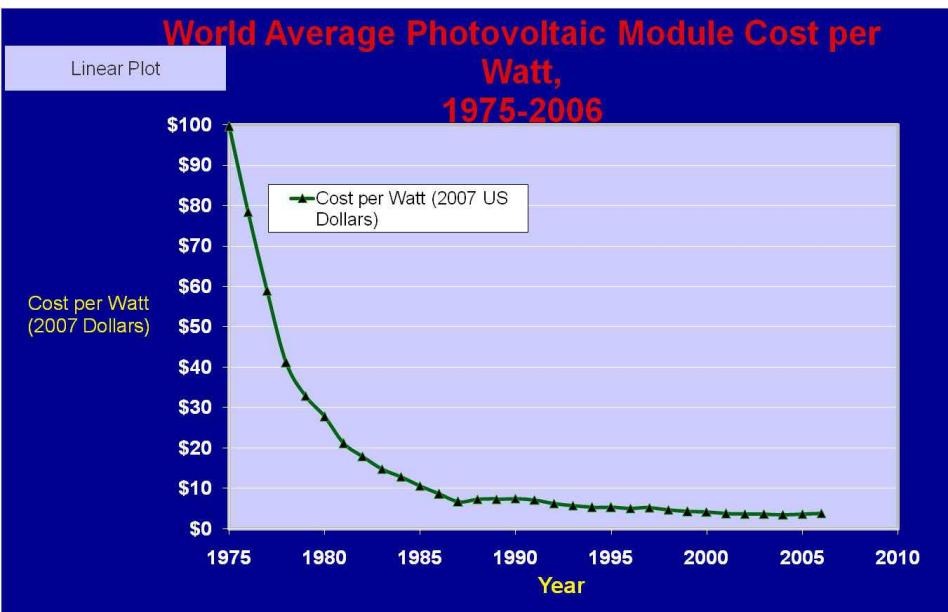
THE PATH TO GRID PARITY



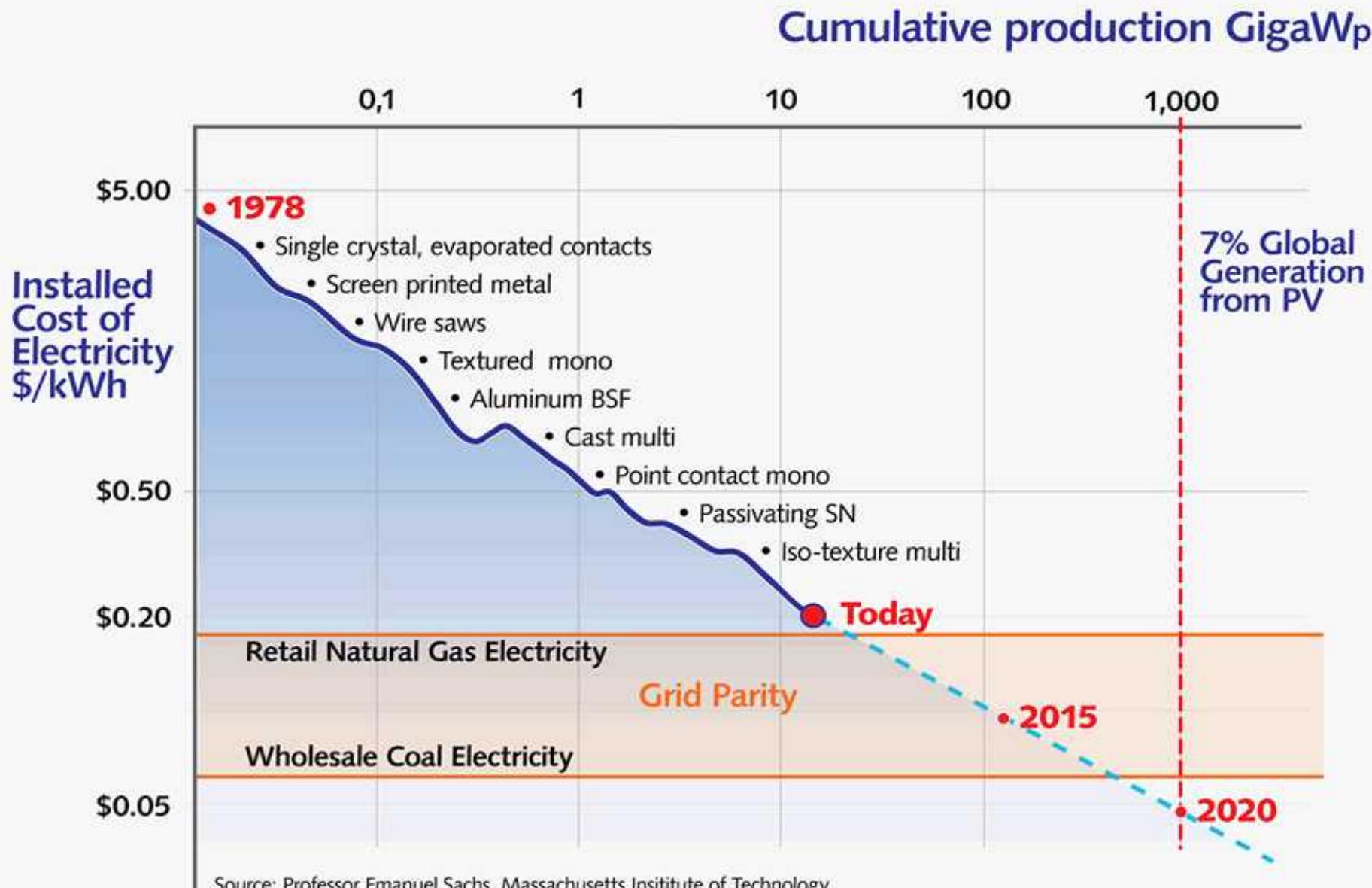
Exponential increase in solar power



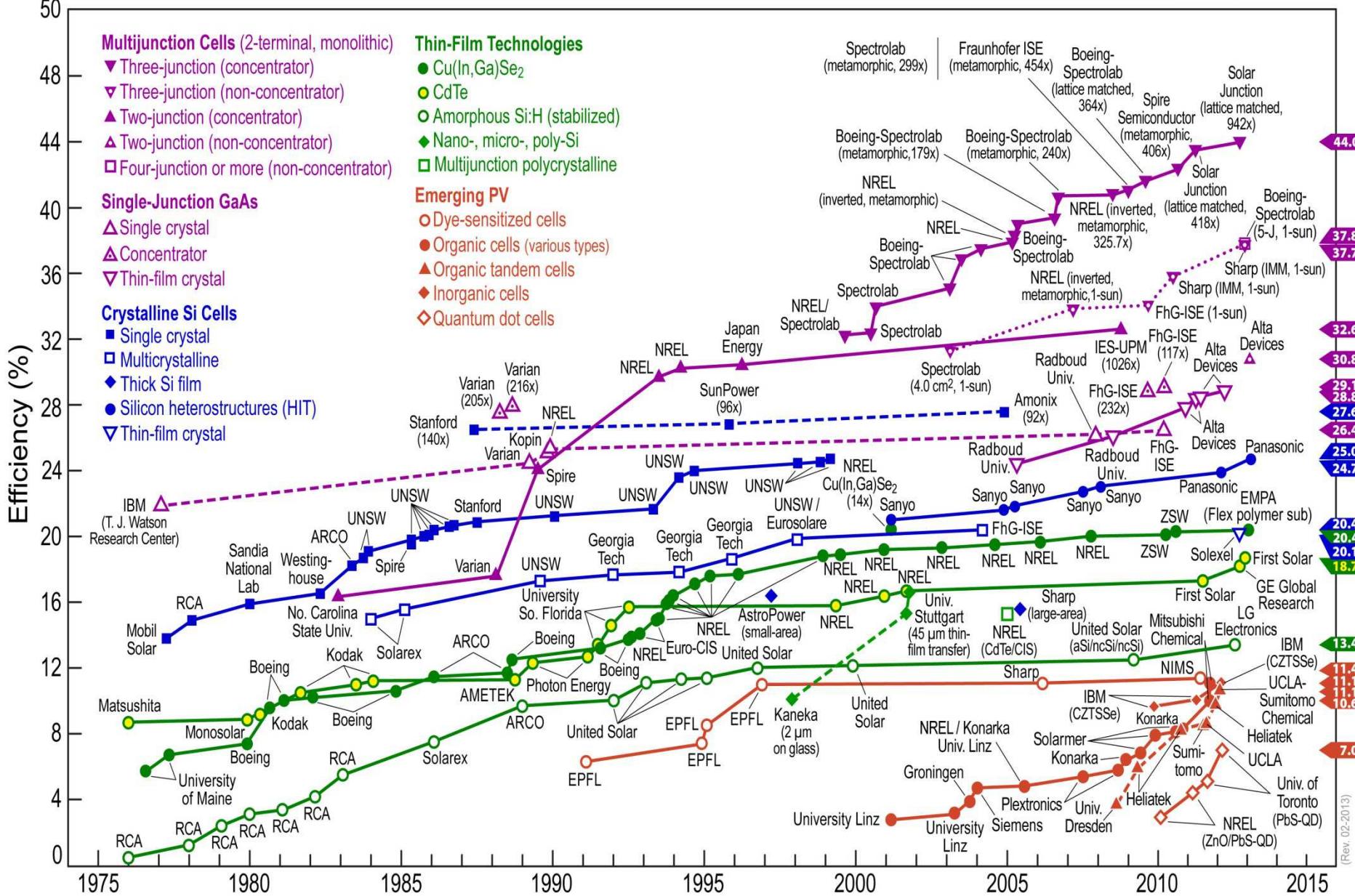
Exponential decrease in solar costs



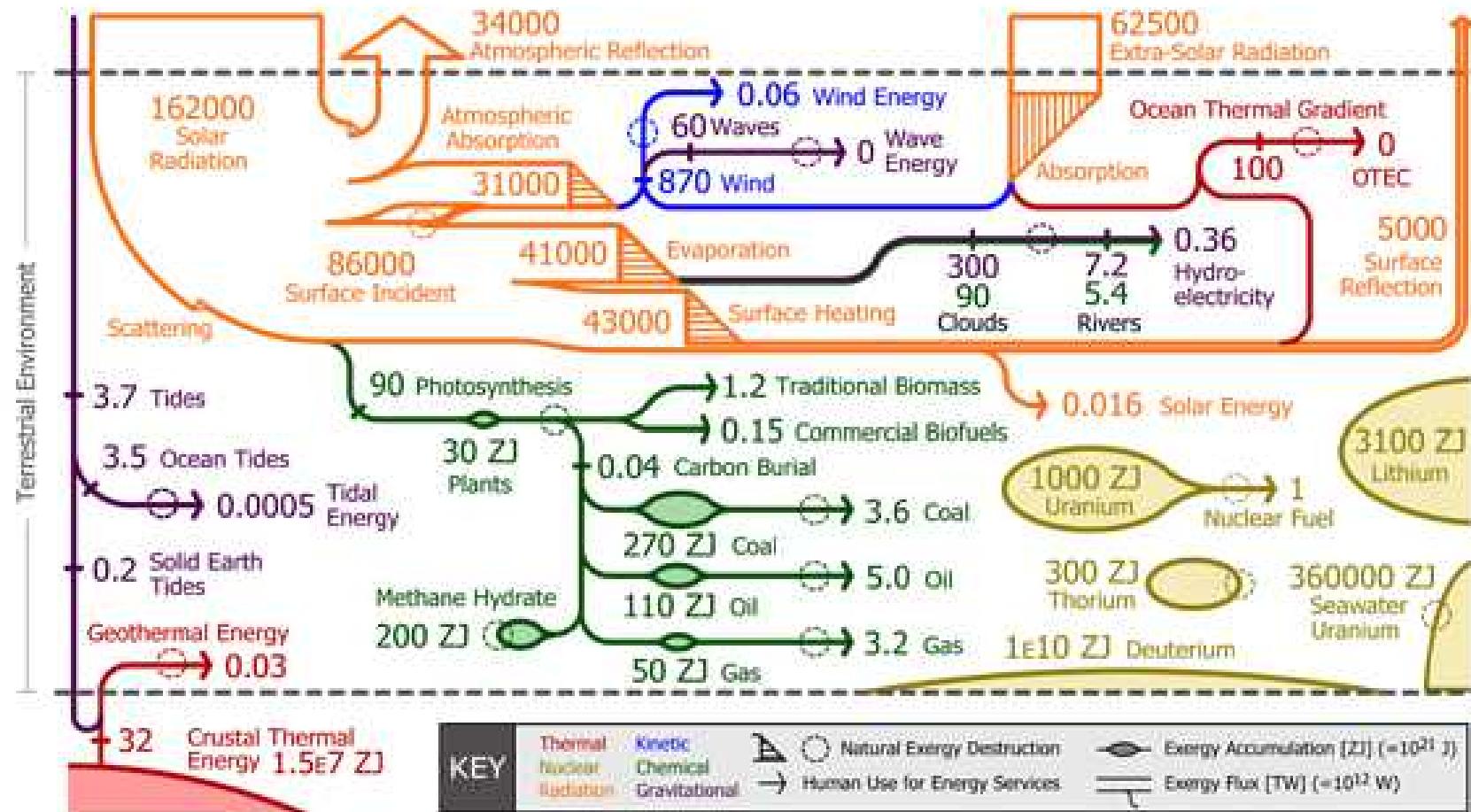
Solar costs decreasing 10% per year



Best Research-Cell Efficiencies

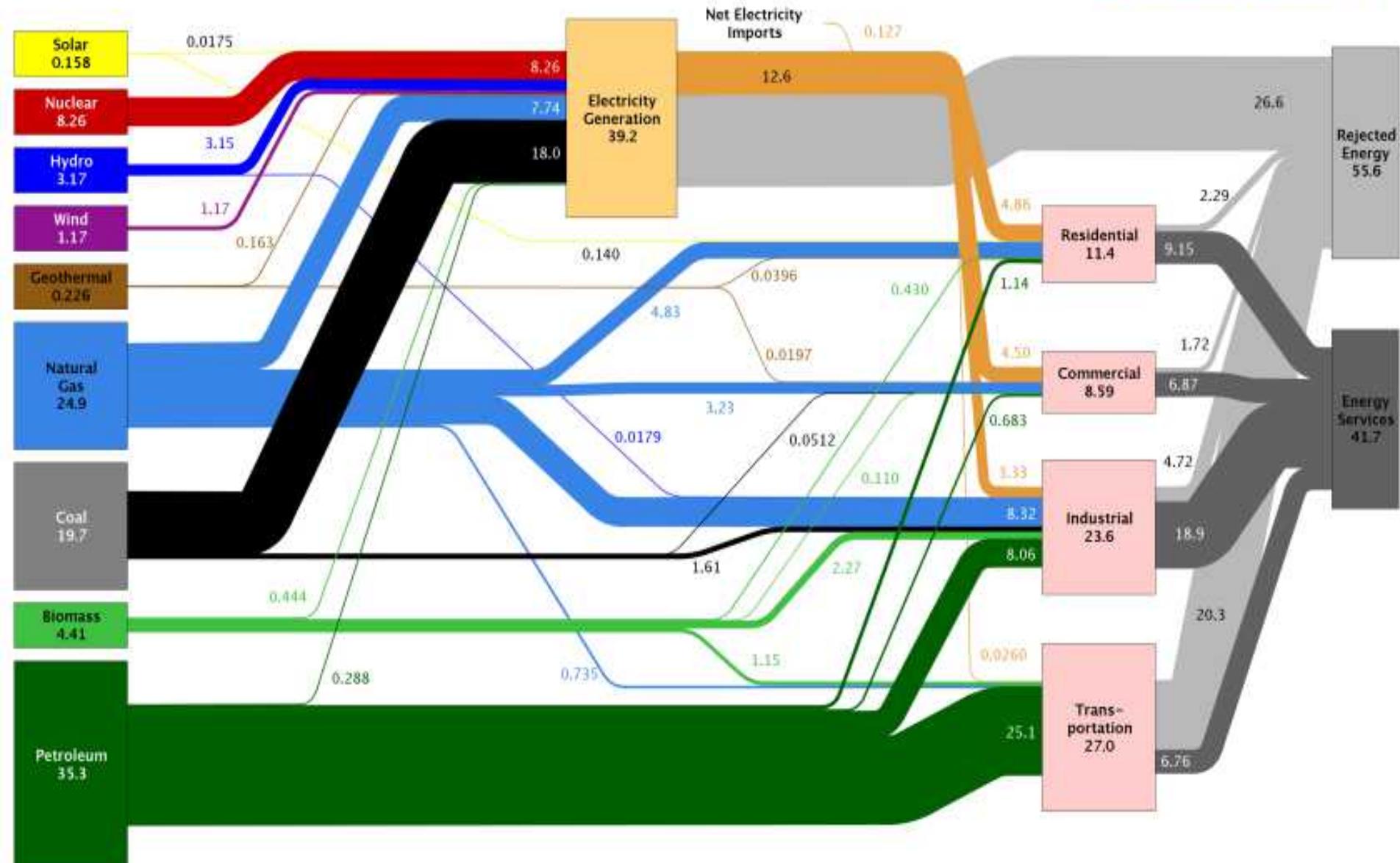


Global Exergy Flux, Reservoirs, and Destruction

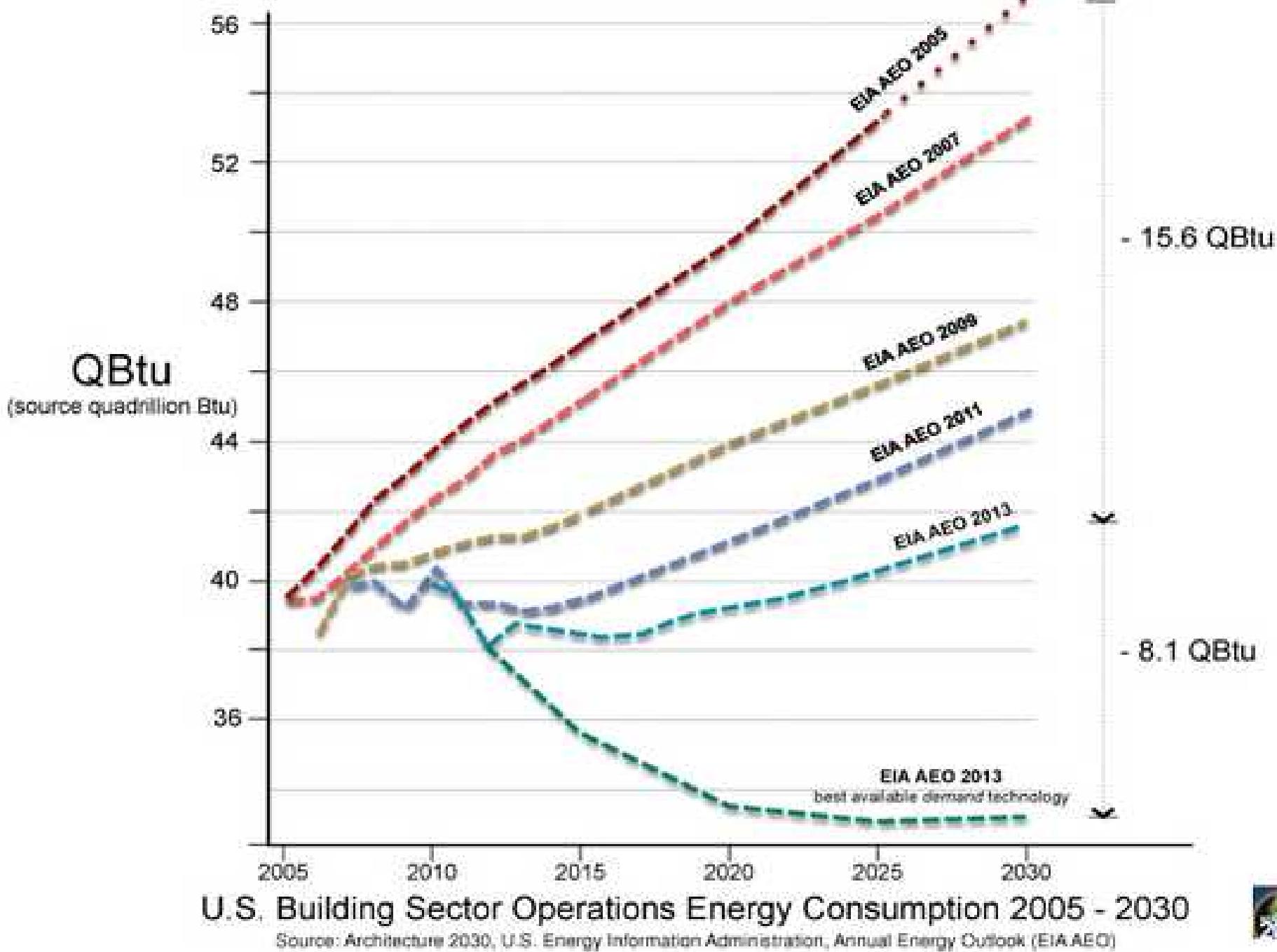


Exergy is the useful portion of energy that allows us to do work and perform energy services. We gather exergy from energy-carrying substances in the natural world we call energy resources. While energy is conserved, the exergetic portion can be destroyed when it undergoes an energy conversion. This diagram summarizes the exergy reservoirs and flows in our sphere of influence including their interconnections, conversions, and eventual natural or anthropogenic destruction. Because the choice of energy resource and the method of resource utilization have environmental consequences, knowing the full range of energy options available to our growing world population and economy may assist in efforts to decouple energy use from environmental damage.

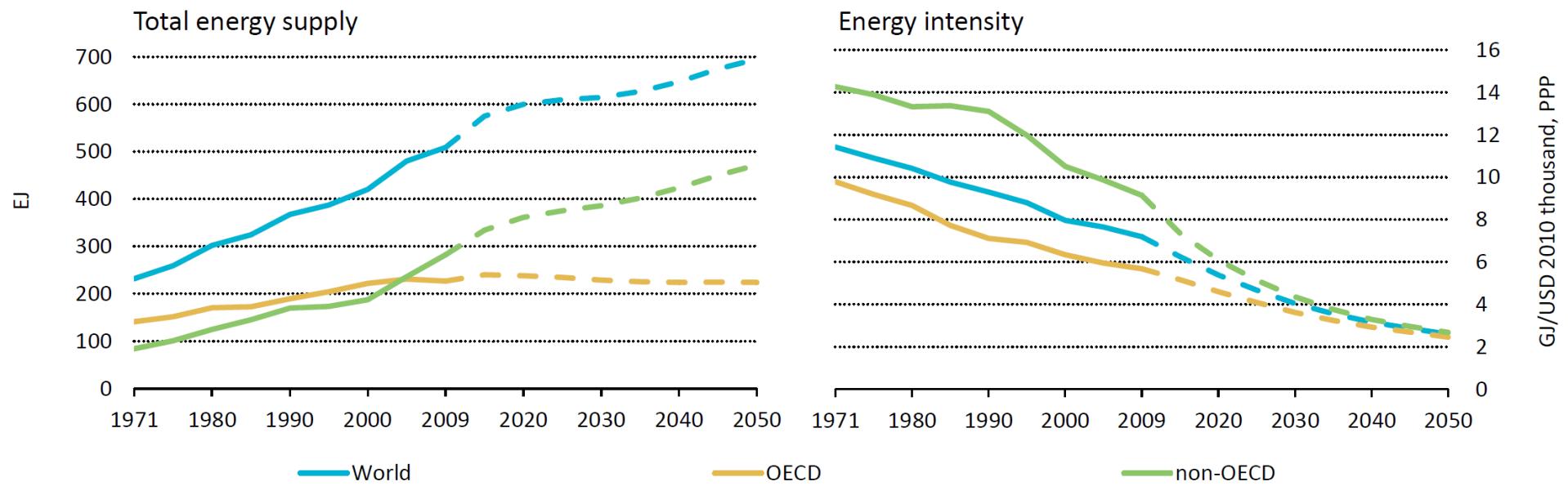
Estimated U.S. Energy Use in 2011: ~97.3 Quads



Source: LLNL 2012. Data is based on DOE/EIA-0384(2011), October, 2012. If this information or a reproduction of it is used, credit must be given to the Lawrence Livermore National Laboratory and the Department of Energy, under whose auspices the work was performed. Distributed electricity represents only retail electricity sales and does not include self-generation. EIA reports flows for non-thermal resources (i.e., hydro, wind and solar) in BTU-equivalent values by assuming a typical fossil fuel plant "heat rate." The efficiency of electricity production is calculated as the total retail electricity delivered divided by the primary energy input into electricity generation. End use efficiency is estimated as 80% for the residential, commercial and industrial sectors, and as 25% for the transportation sector. Totals may not equal sum of components due to independent rounding. LLNL-MI-410527

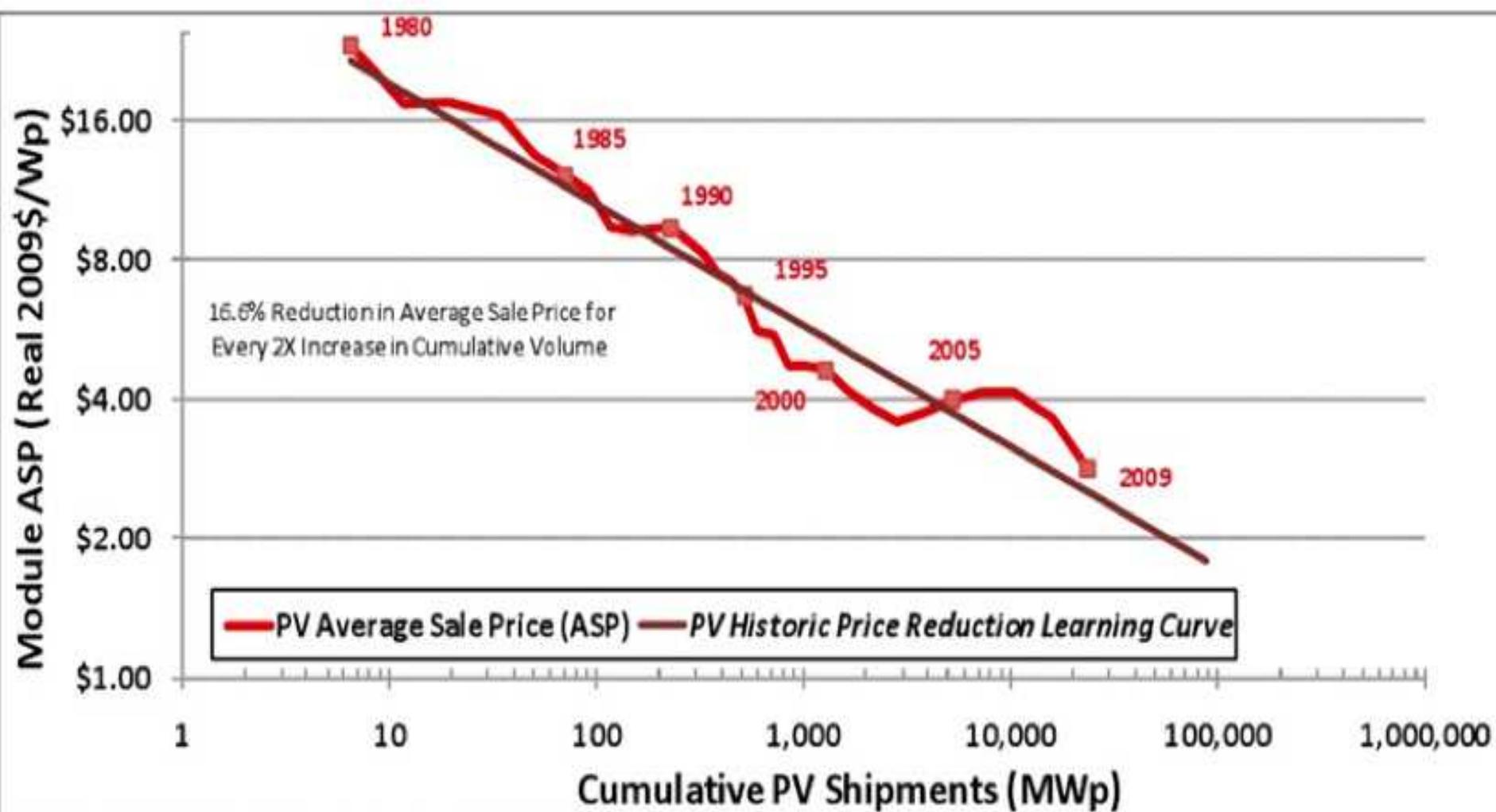


Decoupling energy use from economic activity



Reducing the energy intensity of the economy is vital

<http://www.greentechmedia.com/articles/read/Guest-Post-Brad-Mattson-on->



Note: Price Reduction Learning Curve is based upon historical data and not projections.

Sources:

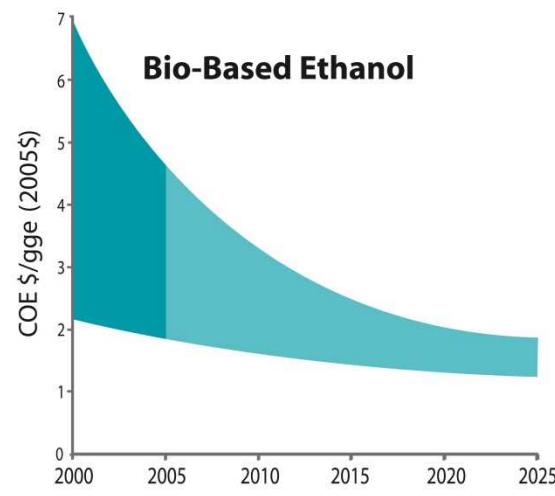
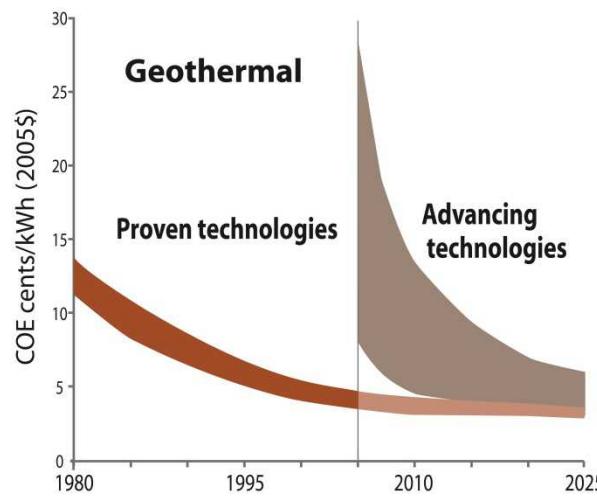
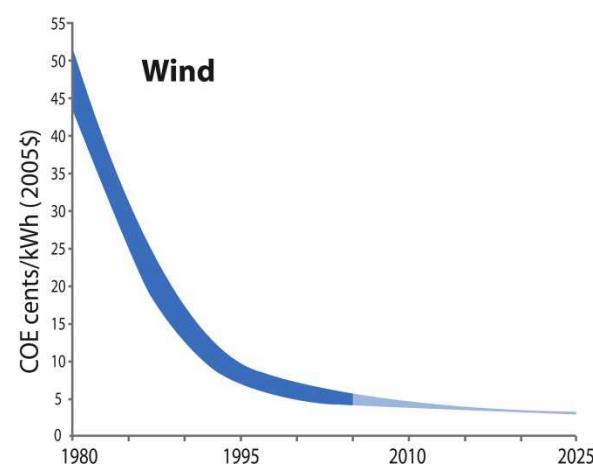
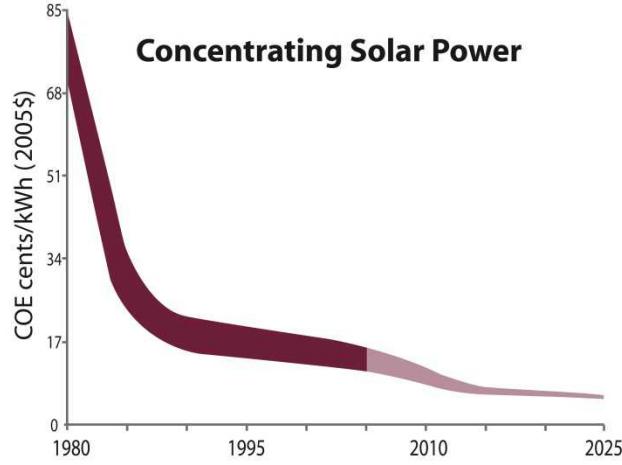
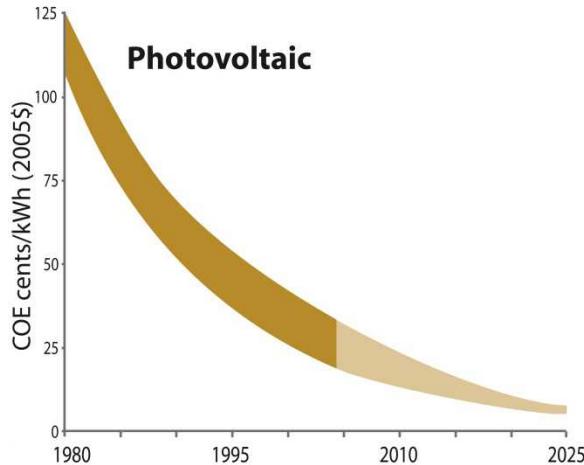
1984-2009: Navigant Consulting (2010), Photovoltaic Manufacturer Shipments, Capacity & Competitive Analysis 2009/2010, Report NPS-Supply5 (April 2010).

1980-1984: Navigant Consulting (2006), Photovoltaic Manufacturer Shipments 2005/2006, Report NPS-Supply1 (August 2006).

Inflation Values: EconStats, Bureau of Economic Analysis (BEA) files.
http://www.econstats.com/nipa/NIPA1_1_1_4.htm, accessed on 6/22/10.

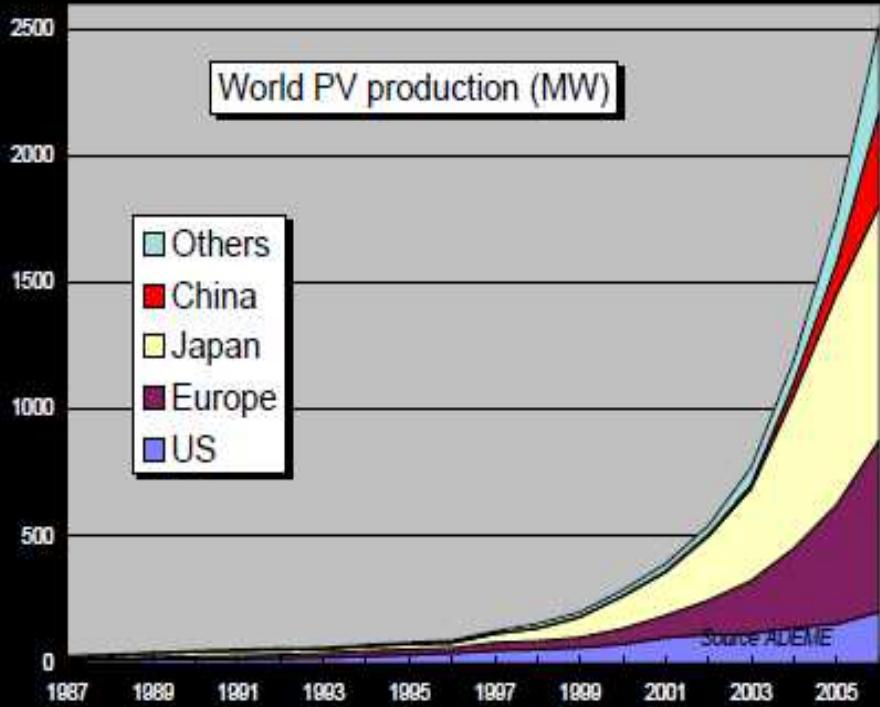
Renewable Energy Cost Trends

Levelized cost of energy in constant 2005\$¹



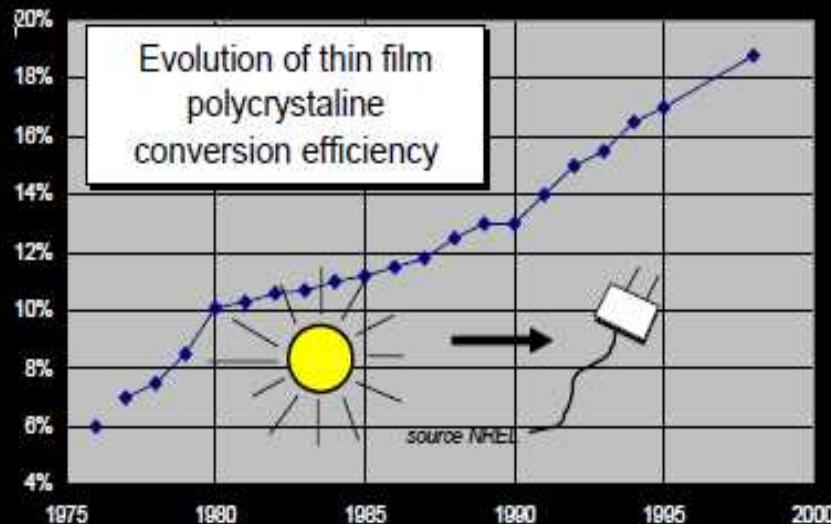
Source: NREL Energy Analysis Office (www.nrel.gov/analysis/docs/cost_curves_2005.ppt)

¹These graphs are reflections of historical cost trends NOT precise annual historical data. DRAFT November 2005



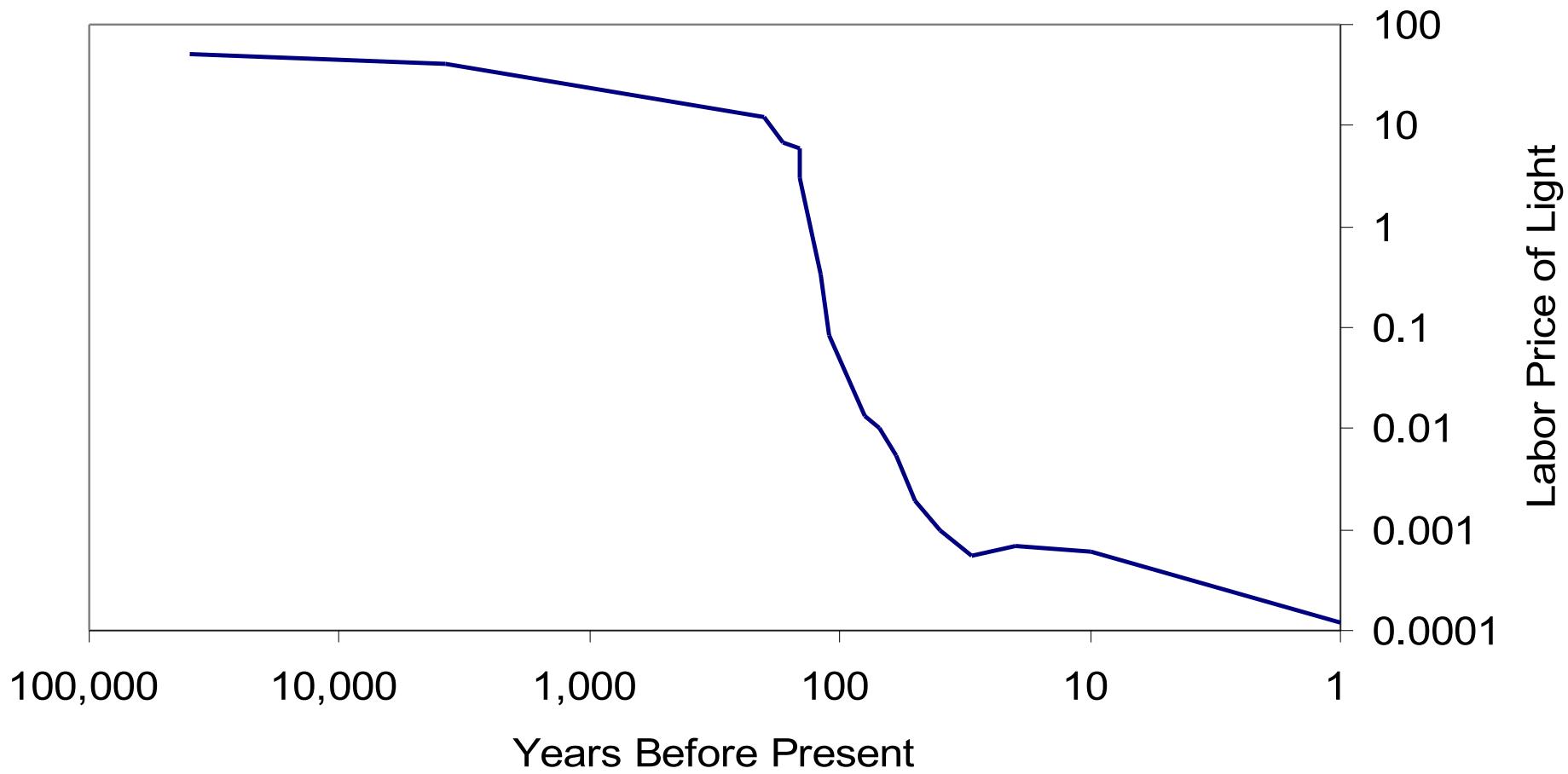
PHOTOVOLTAIC TENDENCIES

- PRODUCTION
- COST
- EFFICIENCY



Energy: reduction of light costs

The Price of Light: Hours of Work per 1000 Lumen Hours



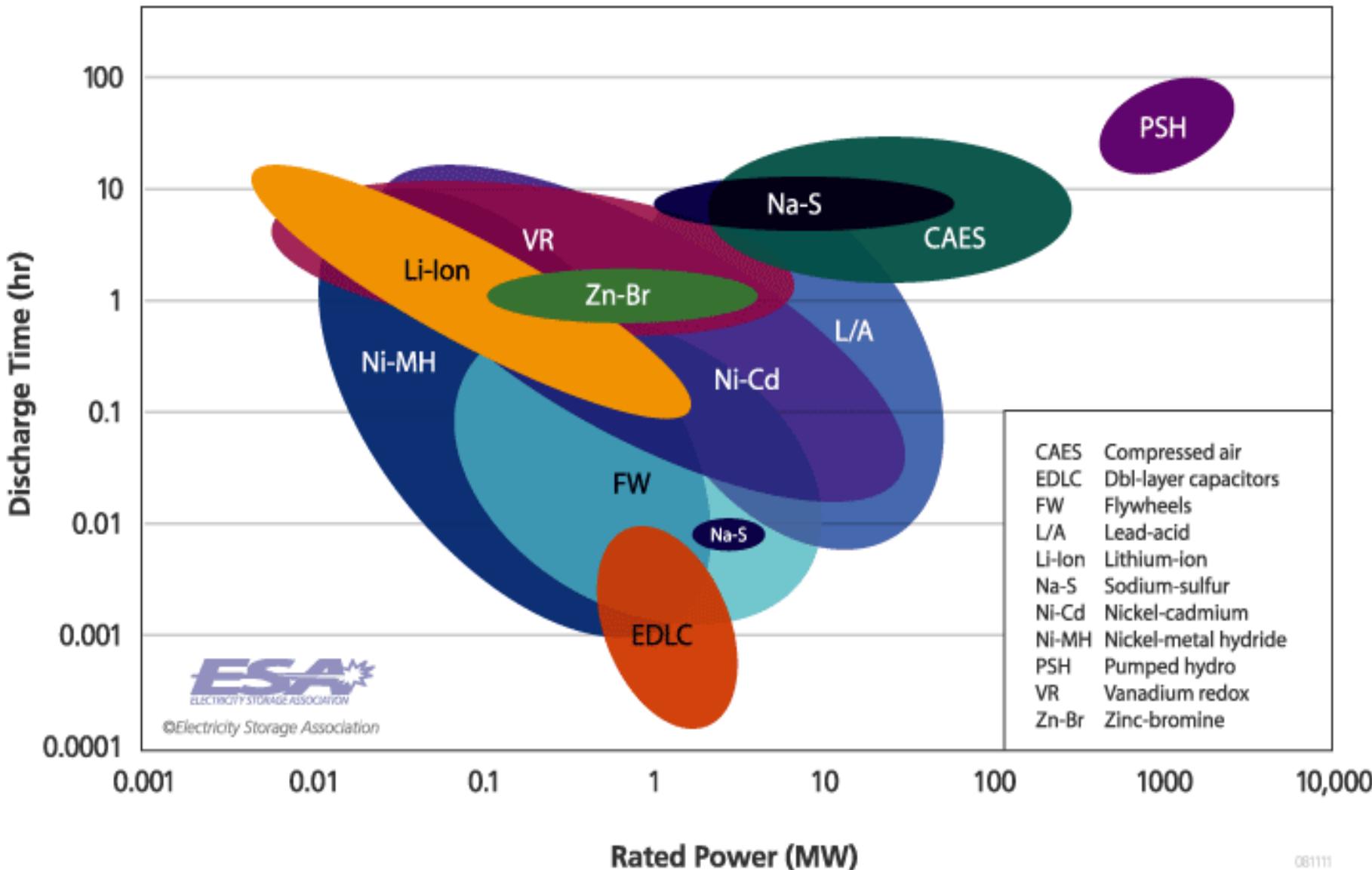
Source: Cordeiro (2008) based on Nordhaus (1997) and DeLong (2000)

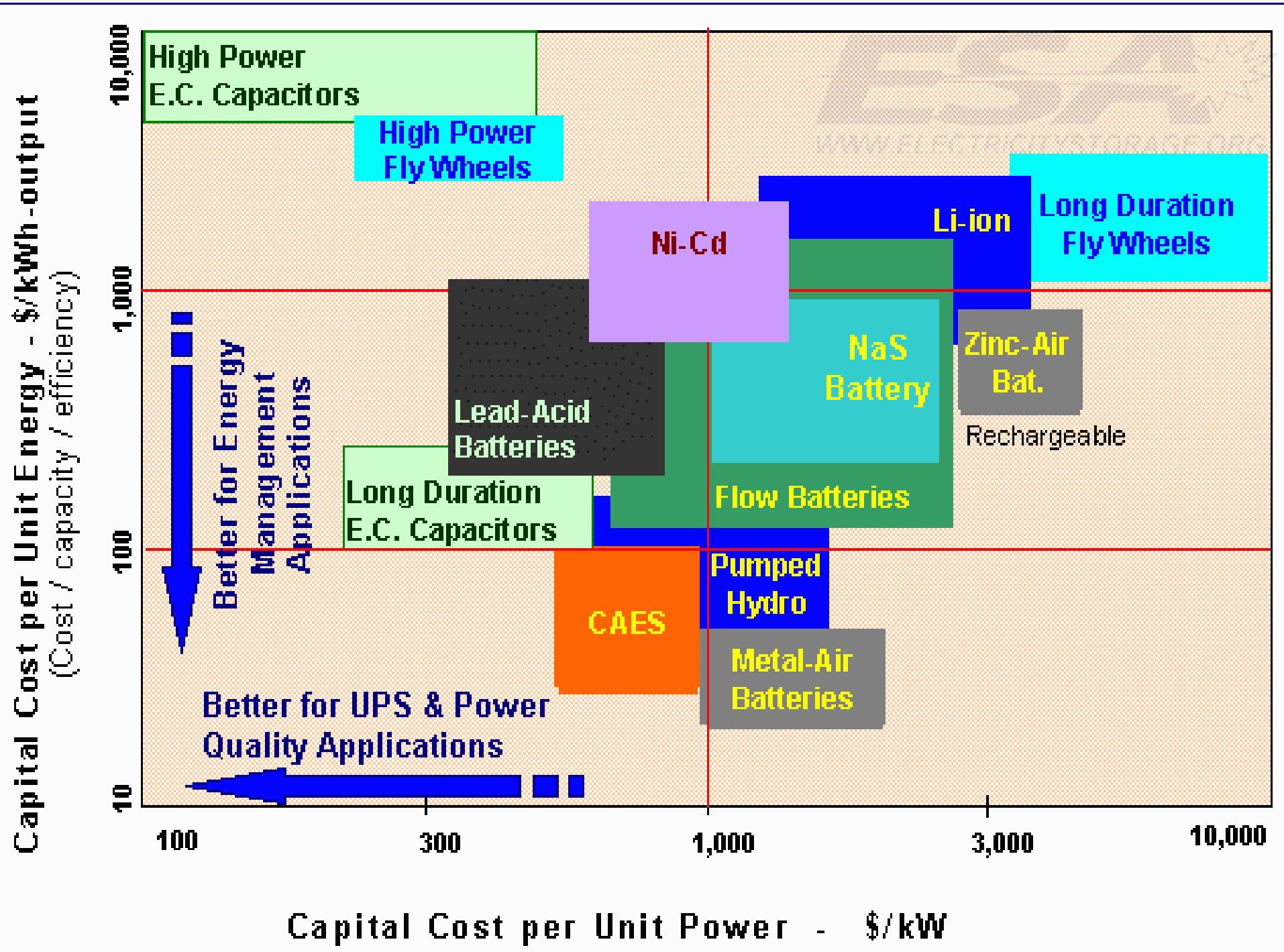
Energy Storage Deployments by Segment (MW), 2012 - 2019E



System Ratings

Installed systems as of November 2008





Hydro pump storage for wind in Belgium





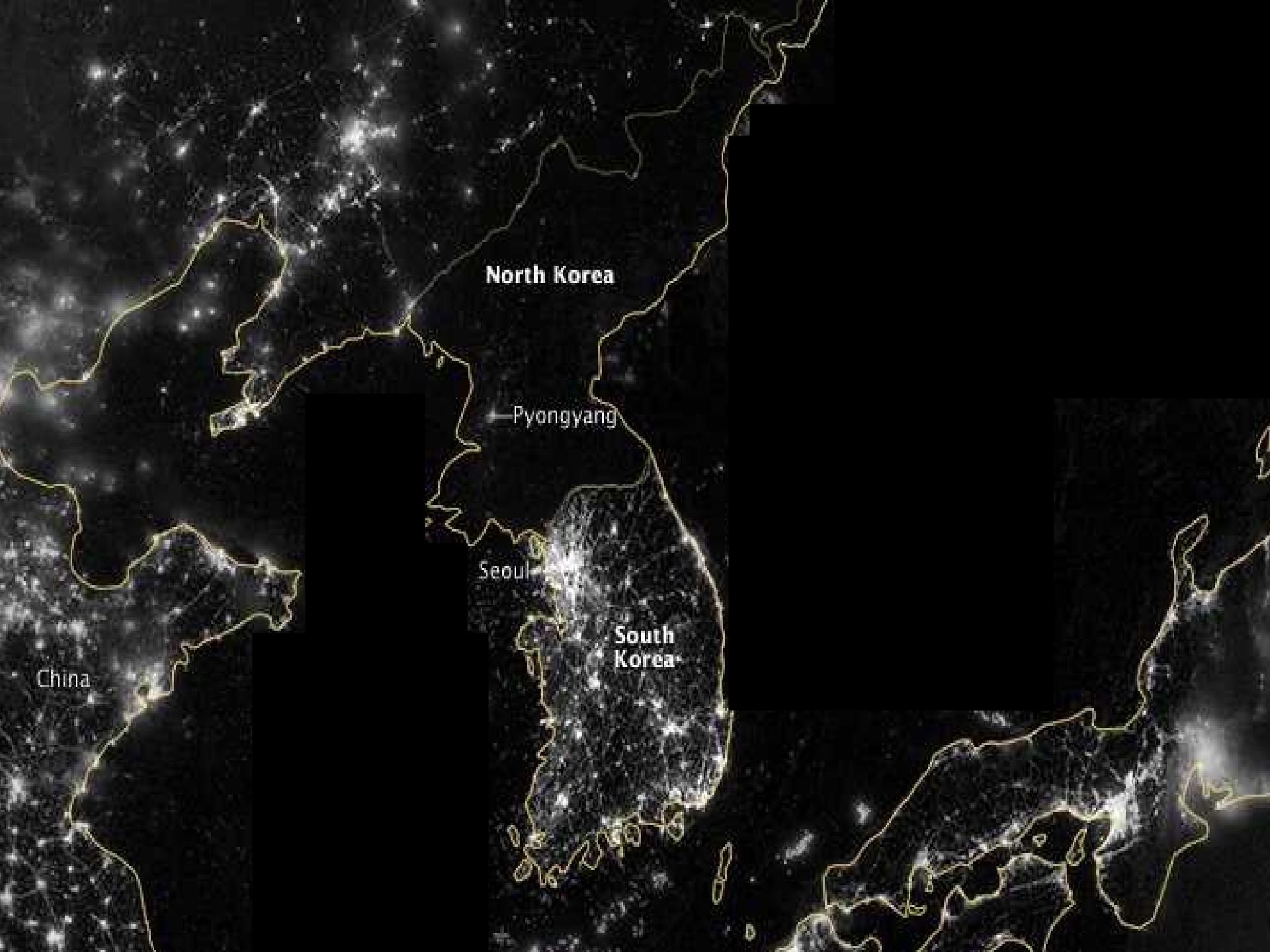


Cheap Energy for the Earth

- The end of energy poverty
- Move beyond scarcity into abundance
- Solve water and food problems
- Improve infrastructure and transportation
- Increase energy security
- Eliminate oil rents by political demagogues
- Open space to (post)human civilization
- Terraform other planets



Light up the world





2005

Luca Bruno / AP



2013

Michael Sohn / AP



1987



2013



Yin-yang 阴阳 (and more yin-yang)



Guru Cordeiro meditating in India (Hinduism) and in Japan (Buddhism)



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La era industrial de la energía y el transporte está a punto de disruptión. Este libro demuestra que la tecnología solar, los vehículos eléctricos y autónomos y otras tecnologías exponenciales están abriendo paso a la nueva era de la energía limpia, basada en el conocimiento.

La Edad de Piedra no se acaba porque nos quedamos sin piedras. Se termina porque las rocas fueron desplazadas por una tecnología superior: el bronce. La era de las fuentes de energía centralizadas, de "control y mando", basadas en la extracción de recursos, no se terminará porque nos quedemos sin petróleo, gas natural, carbón o uranio.

Se terminará porque estas fuentes de energías, los modelos de negocio que utilizan, y los productos que los sostienen se volverán obsoletos gracias a tecnologías, arquitecturas de producto y modelos de negocio superiores. Tecnologías exponenciales como la energía solar, solar,ólica, los vehículos eléctricos y autónomos traerán la disruptión y borrarán las industrias de la energía y el transporte tal como las conocemos.

Ésta es una disruptión basada en la tecnología, reminiscente de como el teléfono móvil, internet o las computadoras personales barieron industrias como la telefonía fija,

a publicación y la fotografía con rollos de película. Así como estas disruptiones voltearon la arquitectura de la información, así la disruptión limpia volteará la arquitectura de la energía y trae una energía limpia, abundante y participativa. Similmente la disruptión limpia es inevitable y será rápido. La era industrial de la energía y el transporte se acabará para 2030. O quizás antes.



Disrupción Limpia es un libro visionario sobre la transición energética exponencial de energías fósiles a energías limpias. España lo ha sido pionero en algunas áreas de energía renovable y podría seguir siendolo con una clara visión de futuro. Latinoamérica también podría convertirlo en la Arabia Saudita de las energías renovables.

Ramón Tamames, miembro de número de la Real Academia de Ciencias Morales y Políticas, economista, político, y columnista en prensa y radio.

Disrupción Limpia es un libro realmente revolucionario que visualiza la evolución exponencial de las industrias de la energía y el transporte durante las próximas dos décadas. ¿Serán acertadas las predicciones de Tony Seba en 2030? Si es así, esto que estás leyendo es el fin del petróleo o de toda la humanidad?

José Luis Cordeiro, director del Millennium Project, profesor fundador de Singularity University, autor, y experto en energía y tecnología.

www.tonyseba.com

ISBN: 9780997047103



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TONY SEBA

DISRUPCIÓN LIMPIA

DISRUPCIÓN LIMPIA

DE LA ENERGÍA Y EL TRANSPORTE

Tony Seba

Cómo Silicon Valley
Hará Obsoletos al Petróleo,
Gas Natural, Carbón,
Energía Nuclear,
Empresas Eléctricas y
Vehículos Convencionales
para 2030.



PRÓLOGO DE
JOSÉ LUIS CORDEIRO





Thank you!
www.cordeiro.org